# **COUNTY GOVERNMENT OF VIHIGA**



# THE COUNTY ANNUAL DEVELOPMENT PLAN (C-ADP)

FOR THE FINANCIAL YEAR

2024/25

Vision

A prosperous and model county based on inclusive growth and sustainable development

## Mission

To accelerate socio-economic development through implementation of inclusive, impactful programmes, and fostering good governance in a stable and sustainable environment. © County Annual Development Plan (C-ADP) 2024/25
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## ABBREVIATIONS AND ACRONYMS

ADP	
AFP	Annual Development Plan  Acute Flaccid Paralysis
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AI	Artificial Insemination
ASDSP	Agriculture Sector Development Support Programme
AWP	Annual Work Plan
CBO	Community Based Organizations
CBROP	County Budget Review Outlook Paper
CECM	County Executive Committee Member
CFSP	County Fiscal Strategy Paper
CGV	County Government of Vihiga
CHMIS	County Health Management Information System
CHU	Community Health Unit
CHWs	Community Health Workers
CIDP	County Integrated Development Plan Chief Officers
CoG	Council of Governors
DoALFC	Department of Agriculture , Livestock Fisheries and Cooperatives
DoF&EP	Department of Finance And Economic Planning
DoH	Department of Health
DoWEFNR	Department of Water Environment Forestry And Natural Resources
DP	Donor Partners
DQA	Data Quality Audit
ECDE	Early Childhood Development Education
ENT	Ear Nose and Throat
EEZ	Exclusive Economic Zone
EMMS	Essential Medicines and Medical Supply
EPZ	Export Promotion Zone
EQAS	External Quality Assessment Scheme
ERP	Enterprise Resource Planning
ESP	Economic Stimulus Programme
FC	Football Club
FIC	Fully Immunized Child
GTS	Geo-spatial Technology System
ICT	Information Communication Technology
IQC	Internal Quality Control
IT	Information Technology
KAPP	Kenya Agricultural Productivity Project
KNBS	Kenya National Bureau of Statistics
KPLC	Kenya Power & Lighting Company
KSG	Kenya School of Government
KUSP	Kenya Urban Support Programme
LLITN	Long Lasting Insecticide Treated Nets
MFI	Micro Finance Institution
MNT	Measles and Ne- natal Tetenus
MODA	Ministry of Devolution &Asal
MTEF	Mid Term Expenditure Framework
NARIGP	National Agriculture Rural Initiative Growth Project

NCD	Non-Communicable Disease
ND	No Data
NEMA	National Environment Management Authority
NGO	Non-Governmental Organizations
ODF	Open Defecation Free
OVC	Orphans and Vulnerable Children
PBB	Programme Based Budget
PFMA	Public Finance Management Act
PPPs	Public Private Partnerships
RMLF	Roads Maintenance Levy Fund
SACCOs	Savings and Credit Cooperative Societies
SDGs	Sustainable Development Goals
SMES	Small and Micro Enterprises
SOFDI	Sustainable Organic Farming Development Initiative
SWGs	Sector Working Groups
TWG	Technical Working Group
UHC	Universal Health Care
VCA	Value Chain Actor
VMGs	Vulnerable and Marginalized Groups
WRUA	Water Resources User Association

#### **DEFINITION OF TERMS**

**Activities**; Actions taken or work performed during which inputs are used to produce outputs;

**Aim**; The overall objective/ focus of policies, programmes or projects.

**Baseline Information;** Refers to information gathered at the start of a process as to inform the results and consequences of an activity.

**Benchmark /Knowledge exchange**; Refers to the study of other successful activities in similar condition with similar goals in different locations in order to generate new ideas

**Cash Crop**: Any crop cultivated for farm income and/or food security.

**Beneficiaries:** A group among the stakeholders, who will directly or indirectly benefit from the project;

**Capital Projects:** A group of related activities that are implemented to achieve a specific output and to address certain public needs;

**County Assembly**: The County Assembly of the County Government of Vihiga

**County Executive Committee**: A County Executive Committee of the County Government of Vihiga established in accordance with Article 176 of the Constitution

**Evaluation:** Planned and periodic assessment of program or project to assess the relevance, effectiveness, efficiency and impacts it has had on the intended population;

**Flagship/Transformative Projects:** These are projects with high impact in terms of employment creation, increasing county competitiveness, revenue generation etc;

**Food security**: Timely availability and accessibility of nutritious food in sufficient quantities

**Green Economy:** The green economy is defined as an economy that aims at reducing environmental risks and ecological scarcities, and that aims for sustainable development without degrading the environment;

Goals; General statements that describe the desired outcome or purpose of any activity

**Impact assessment;** A systematic analysis of significant changes-positive or negative, intended or not - in people's lives brought about by a given action or series of actions.

**Indicators**; an indicator is a pointer or agreed sign for effective evaluation that can clarify intentions and help in assessment of achievements.

**Inputs**; Are the resources provided for an activity to take place, with expectations of producing an output or a product.

**Monitoring**; The process tracking or checking activities, projects or programmes over a period of time.

**Objectives**; Are the intended effects which a policy, programme or project has to achieve. These can either be short, medium or long term depending on the duration of the policy, programme or project.

**Output**; is a concrete result or achievement that contributes to the achievement of longer-term outcome or goal.

**Outcomes**; Are specific products or services, which an activity is expected to produce from its inputs in order to achieve objectives.

**Policy;** Refers to a guiding statement that will provide direction and thrust on what should be done to either solve a problem or to accelerate certain developments in a given sector.

**Project;** Is a planned undertaking which is a set of inter-related and coordinated activities designed to achieve certain objectives within a given budget and time frame.

**Programme**; Refers to a major activity encompassing many small activities or schemes undertaken in order to achieve the major activity. For example, the Water and Sanitation Programme is a major activity with other smaller and numerous activities like borehole drilling, sinking deep wells, piped water, toilet construction and teaching of hygienic practices.

**Quantitative Measures;** Tell how much or how many.

Qualitative Measures; Tell you how well

**Rapid Results Approach/Initiative**; A structured process that uses short-term initiative to help achieve an objective

**Results**; Are concrete achievements.

**Stakeholders** – A group of people, organizations and institutions who have a direct or indirect interest, or a role, in the project, or who affect or are affected by it.

**Standards**; Are mutually agreed criteria to describe how well work must be done

**Targets;** Are agreed quantitative or qualitative standards to aim at.

#### **FOREWORD**

The C-ADP 2024/25 was prepared in line with the County Government Act 2012 and Public Finance Management Act 2012 that requires every county government to prepare an annual development plan. The preparation of the plan after the issuance of the Budget Circular that and is envisaged to guide the budget process for the Fiscal Year. The C-ADP presents the priorities, strategies and development programmes the county government seeks to implement in the financial year 2024/2025. The strategies and programmes outlined in the plan are anchored on the governor's manifesto, the CIDP 2023-2027, the Bottom Economic Transformation Agenda (BETA), the Fourth Medium Term Plan (MTP IV) and the Kenya Vision 2030.

Health, Water, Agriculture, Education, Infrastructure and Social Protection sub- sectors remain key major priority areas in the county socio-economic agenda. Whereas significant progress has been realized in improving health care delivery systems, the sector still face challenges related to health infrastructure, human resource capacity, sustainable health technologies and commodities and emerging diseases. This C-ADP proposes to channel more resources to completion of on-going healthcare infrastructure, and emphasis on preventive healthcare and health education to reduce the increasing disease burden and mortality rates.

Similarly, the ADP has prioritized investments in infrastructure development to spur the desired economic growth and development. Key priority areas include; expansion of the road network and routine maintenance of existing link roads, expansion and rehabilitation of water supply infrastructure, market infrastructure. On agriculture, emphasis will be on promoting smart agricultural technologies, enhanced access to subsidized farm-inputs and support for selected value chains (African Leafy Vegetables, Dairy, Poultry, Tea, and Banana) as espoused in the Bottom-Up Economic Transformation Agenda (BETA).

In addition, the ADP recognizes the role of the education as an important catalyst for economic empowerment and social equity. Accordingly, the ADP proposes strategies on expansion of education infrastructure, provision of instructional materials and teaching aids, employment of more ECDE teachers and VTC instructors, expansion of bursaries and scholarships and increased support to day care and home crafts.

The plan takes into account the strategic priorities for the medium term that reflects the county government's priorities and plans and the ever changing financial and economic environment. The desired outcome of this plan is alleviation of the high poverty levels and to stimulate job creation and wealth for the county residents.

Finally, unveiling the F/Y 2024/25 CIDP is a clear demonstration of commitment by the County Government of Vihiga the realization of its aspiration of a prosperous and model county based on inclusive growth and sustainable development.

HON. DR. JAIRUS B. AMAYI

CECM- FINANCE AND ECONOMIC PLANNING

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**ACKNOWLEDGEMENT** 

This 2024/25 C-ADP is the second publication based on CIDP 2023-2027 prepared by the

County Government of Vihiga. The C-ADP was prepared in an all-inclusive and

participatory process and benefitted from data and information drawn from memoranda

submitted by county development partners, draft Sector Plans and Public Participation

Reports.

Special mention goes to the H.E Dr. Wilbur K. Ottichilo for his overall leadership and policy

direction. The drafting and finalization of the plan was steered by the CECM Finance and

Economic Planning who ensured compliance to the guidelines and required timelines.

Many gratitude to the County Planning Unit who provided the secretariat and coordinated

the collection and collation of data and information. My sincere acknowledgement also

goes to all the County Executive Committee Members, the Chief Officers and technical

officers of all the county line departments for their dedication, commitment and focus in

ensuring timely submission of their respective draft plans.

Finally, it is my hope that the plan will provide the basis for strong policy linkages between

planning and budget formulation as we embark on preparation of the 2024/25 County

Budget Estimate in realization of the desired socio-economic transformation and growth

path.

**CPA. KEVERENGE JOSEPH** 

CHIEF OFFICER- ECONOMIC PLANNING BUDGET AND M&E.

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#### **EXECUTIVE SUMMARY**

This is the 2<sup>nd</sup> County Annual Development plan (C-ADP) of the CIDP 2023-27. The CADP was prepared in line with the guidelines that were developed by the State Department of Planning in consultation by the Council of Governors (COG). The CADP assesses the County Government performance for the C-ADP-FY 2022/23 focusing on key achievements realized, allocations versus budgeted funds and lessons learnt during the period. The C-ADP further provides the strategies and programmes for implementation for the financial year 2024/25.

This CADP is anchored on the CIDP 2023-2027, Kenya Vision 2030 and the Fourth Medium Term Plan (MTPIV) and the Bottom-Up Economic Transformation Agenda (BETA). Key focus will be to build solid physical infrastructural development, integration of science and technology and innovation in public service, scale-up good governance and accountability systems and public sector reforms.

The C-ADP has been structured in five chapters. Chapter one highlights the demographic profile, socio economic and information that has bearing on county development.

Chapter two presents a summary of performance of the ADP FY 2024/25. Highlights of key achievements realized during the period under review and analysis of planned versus actual budget. Key milestones, challenges and lessons during the implementation of the previous ADP has also been outlined that informs subsequent planning budget decisions.

Chapter Three outlines the strategic priorities and programmes and planned for implementation in the FY 2024/25. Sector programme and sub-programmes have been fashioned with clear objectives, indicators, cost estimates, targets, time frame, status and agencies responsible for implementation. The chapter further discusses how emerging issues including green economy and the SDGs are mainstreamed.

Chapter Four outlines the resource mobilization and allocation framework in the implementation of the plan, and a summary of the proposed budget by sector, programmes and sub programmes. The chapter also presents the risks, assumptions and mitigation measures to respond to the anticipated risks over the plan period.

Chapter Five discusses the county monitoring and evaluation framework as outlined in the County Integrated Monitoring and Evaluation System (CIMES). It focuses on the development of the monitoring and evaluation for specific projects and programmes that will be implemented in the plan period. The chapter also gives the verifiable indicators that shall be used to monitor projects/programmes implemented by various Departments

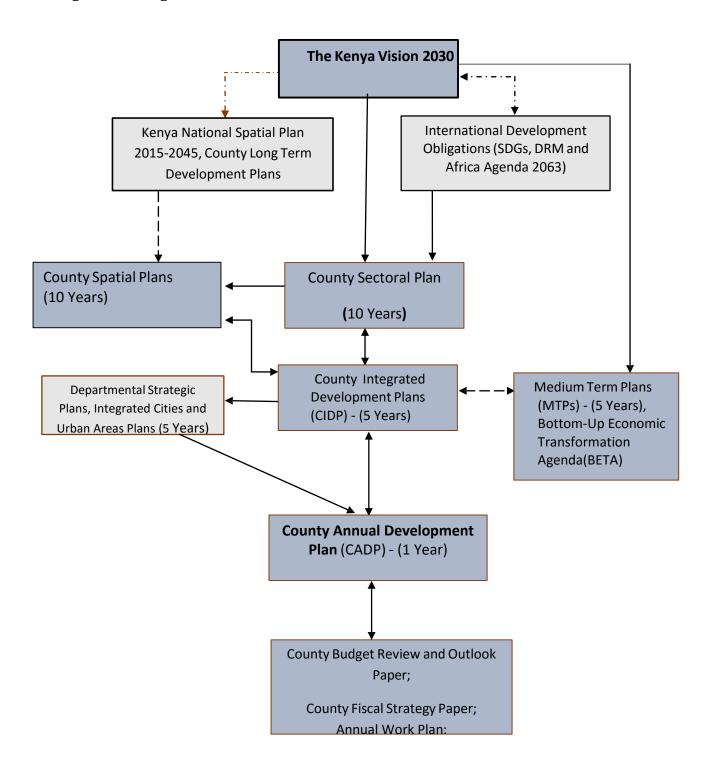
#### Linkage of the ADP with the CIDP and other Development Plans

The Kenya Vision 2030 is the national blueprint that forms the national development agenda that is being implemented through a series of 5-year Medium Term Plans (MTPs) and therefore the CIDP 2023-2027 has been aligned to the Vision through MTP IV.

The global 2030 Agenda for sustainable development is a plan of action for people, planet and prosperity. The agenda is made up of 17 sustainable development goals (SDGs) and

169 targets designed to assist the international community free from hunger, poverty and oppression. The SDGs are interlinked, forward looking, integrated, indivisible and universally applicable taking into account different national realities and priorities. The indicators in the CADP are aligned to SDGs targets and indicators.

Figure 1: Linkage of the ADP with Other Plans



#### CHAPTER ONE: COUNTY BACKGROUND INFORMATION

#### 1.0 Introduction

This chapter presents an overview of the county in terms of location, size, demographic profiles, administrative and political units. In addition, the socio economic and infrastructural information that has a bearing on the county development agenda is also outlined.

## 1.1 Overview of the County

Vihiga one of the four counties in the Western Kenya region with its headquarters located in Mbale town. The County borders Nandi to the East, Kisumu to the South, Siaya to the West and Kakamega County to the North. The county lies in the Lake Victoria Basin between longitudes 34°30' and 35°0' east and between latitudes 0° and 0°15' north and covers an area 563.0 Km²

Vihiga is a member of the Lake Region Economic Bloc (LREB) that represents the socio-economic aspirations of thirteen other counties in the Lake Basin region namely; Kisumu, Migori, Homabay, Nyamira, Kisii, Siaya, Bungoma, Kakamega, Busia, Bomet, Trans-Nzoia, Nandi and Kericho.

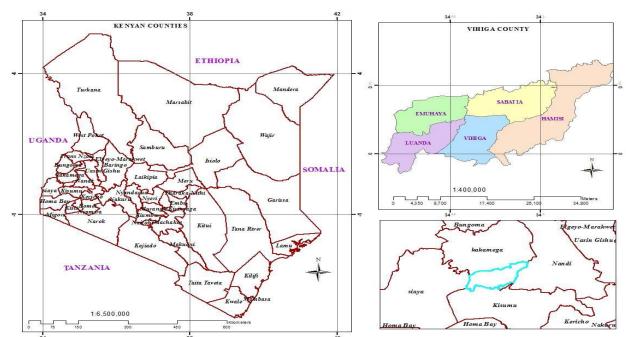


Figure 1: Map of Kenya showing the Location of Vihiga County

#### 1.2 Administrative and Political Units

#### **Administrative Units**

Vihiga County is administratively made-up of five sub-counties, thirteen divisions, forty-one locations and one hundred and forty sub-locations as shown in the table 1.

**Table 1: County Administrative and Political Units** 

Sub-County/Constituency	No of Divisions	No of Locations	No of Sub-	Area (Km2)
			Locations	
Sabatia	2	8	31	111.4
Vihiga	2	5	18	90.1
Hamisi	5	11	37	188.9
Emuhaya	2	7	25	89.1
Luanda	2	10	29	84.3
COUNTY	13	41	140	563.8

Source: County Commissioner Office

#### **Political Units**

Vihiga County has five (5) constituencies and twenty-five (25) electoral wards. The number of electoral wards and administrative villages based on sub-locations are illustrated in the table 2.

**Table 2: Political Units** 

Constituency	No. of Wards	No. of Villages (sub- locations)
Vihiga	4	18
Sabatia	6	31
Hamisi	7	37
Luanda	5	25
Emuhaya	3	29
Total	25	140

Source: IEBC Vihiga

## 1.3 Population Size, Composition and Distribution

The population count in Vihiga County according to census 2019 was 590,013 persons comprising of 283,678 males, 306,323 females and 12 intersexes. The population projections by sub-counties and by age – cohorts is presented in Tables 3 and 4.

Table 3: Population projection by sub-county

	Census 2019				Projection 2022			Projection 2023			Pro	ojection 20	24	Projection 2025		
Sub county	Male	Female	Intersex	Total	male	female	Total	Male	Female	Total	Male	Female	Total	Male	Female	Total
Emuhaya	46507	50633	1	97141	47781	52000	99781	100702	49532	150234	101612	49980	151592	49088	53443	102531
Vihiga	45788	49501	3	95292	47043	50838	97880	98785	48767	147552	99678	49208	148886	48329	52248	100578
Sabatia	62944	68683	1	131628	64669	70537	135206	136453	67039	203492	137687	67646	205332	66437	72495	138932
Luanda	51525	55165	4	106694	52937	56654	109591	110605	54877	165482	111605	55374	166978	54385	58227	112611
Hamisi	76914	82341	3	159258	79021	84564	163586	165096	81918	247013	166588	82658	249246	81183	86911	168094
Total	283678	306323	12	590013	291451	314594	606044	611640	302134	913775	617170	304866	922036	299422	323324	622746

Source: KNBS 2023

Table 4: Population Projection by Age cohort

		Cens	us (2019)		Projection	on (2022)	2023				2024		Projection (2025)			
Age cohort	Male	Female	Total	Male	Female	Total	Male	Female	Total	Male	Female	Total	male	Female	Totals	
0-4	32,055	32,583	64,638	32933	33476	66409	33230	33777	67007	33530	34083	67613	33834	34391	68225	
59	38,867	39,257	78,124	39932	40333	80265	40292	40696	80988	40656	41064	81720	41024	41436	82460	
10-14.	43,681	43,978	87,659	44878	45183	90061	45282	45590	90872	45692	46002	91694	46105	46419	92524	
15-19	37,459	36,461	73,920	38485	37460	75945	38832	37798	76630	39183	38139	77322	39538	38485	78023	
20-24	20,885	22,194	43,079	21457	22802	44259	21651	23008	44658	21846	23216	45062	22044	23426	45470	
25-29	14,657	17,859	32,516	15059	18348	33407	15194	18514	33708	15332	18681	34013	15470	18850	34321	
30-34	14,932	18,485	33,417	15341	18991	34333	15479	19163	34642	15619	19336	34955	15761	19511	35272	
35-39	13,306	14,471	27,777	13671	14868	28538	13794	15001	28795	13918	15137	29056	14044	15274	29319	
40-44	12,376	13,716	26,092	12715	14092	26807	12830	14219	27048	12946	14347	27293	13063	14477	27540	
45-49	10,608	11,408	22,016	10899	11721	22619	10997	11826	22823	11096	11933	23029	11197	12041	23238	
50-54	8,841	10,723	19,564	9083	11017	20100	9165	11116	20281	9248	11217	20464	9332	11318	20650	
55-59	8,302	10,600	18,902	8529	10890	19420	8606	10989	19595	8684	11088	19772	8763	11188	19951	
60-64	8,195	9,798	17,993	8420	10066	18486	8495	10157	18653	8572	10249	18821	8650	10342	18992	
65-69	6,959	8,137	15,096	7150	8360	15510	7214	8435	15649	7279	8512	15791	7345	8589	15934	
70-74	5,582	6,180	11,762	5735	6349	12084	5787	6407	12193	5839	6464	12303	5892	6523	12415	

		Cens	sus (2019)		Projection	on (2022)	2023				2024		Projection (2025)			
Age cohort	Male	Female	Total	Male	Female	Total	Male	Female	Total	Male	Female	Total	male	Female	Totals	
75-79	3,027	4,297	7,324	3110	4415	7525	3138	4455	7592	3166	4495	7661	3195	4535	7730	
80+	3,940	6,173	10,113	4048	6342	10390	4084	6399	10484	4121	6457	10578	4159	6516	10674	
N/S	6	3	9	6	3	9	6	3	9	6	3	9	6	3	9	
Total	283,678	306,323	590,001	291451	314716	606167	294076	317552	611628	296735	320422	617157	299422	323324	622746	

Source: KNBS 2023

#### 1.4 Key Socio-Economic Information

#### 1.4.1 Road and Energy Infrastructure

The county has 1,058.2 Km of road network. Paved roads make up 16.6 per cent, bitumen surface 201.5 Km, gravel surface 373.7 Km while earth surface road is 483 Km. Meanwhile, urban and rural households' access to electricity is 12 per cent and 7.0 per cent respectively, while 82 percent of the households use firewood as major source of cooking fuel.

#### 1.4.2 Education and Literacy

The county has 164 secondary schools, 475 primary schools, 930 Early Childhood Centres, 7 Adult learning centres, 34 vocational training centers (VTCs), 5 National TVET institutions, 1 KMTC and 4 other tertiary level colleges and one University College.

#### 1.4.3 Health Access

The county has one referral facility, 18 health centres, 32 dispensaries and 34 private and mission-based facilities. The major causes of morbidity are; Upper respiratory Tract Infection 46%, Malaria 24%, Lower Respiratory Diseases 5%, Hypertension & Diabetes 5%, Diarrhea 5.4%, HIV/AIDS 4.1%. On malnutrition in children; 14.8 per cent are underweight, 28.4 per cent stunting and 2.6 per cent wasting. Infant Mortality Rate (IMR)/1000 is 32.2, Neo-Natal Mortality Rate (NNMR)/1000 is at 20.22, Maternal Mortality Rate (MMR/100,000) is 393, Post Neo-Natal Mortality Rate (PNNMR)/1000 is 11.97, Child Mortality Rate (CMR)/1000 is 20.3, Under Five Mortality Rate (U5MR)/1000 is 73.4, Prevalence of stunting (Height for Age) 16.6%, Prevalence of wasting (Weight for Height) 2.4% while Prevalence of underweight (Weight for Age is 9.2%

#### 1.4.4 Housing Types

Housing in the county is mainly characterized by type of walling, floor and roof materials. 94.2% of houses are roofed by iron sheets, 0.2 % tiles whilst 0.1% are grass thatched. On walling 74 % are mud- walled while 10% are walled using bricks or masonry stones.

#### 1.4.5 Water and Sanitation

On water infrastructure there are 24 piped water supply schemes, 25 boreholes and 228 protected springs spread across the county. 2.8 % of HHs access through piped water schemes, 2.1% from boreholes, 53.1% from protected springs, 3.3% from harvested rain and 3.6% from protected wells. On sanitation, proportion of households with functional toilets is 90% while % of 72% of households with hand washing facilities.

#### 1.4.6 Environmental Conservation and Waste Management

The major contributors to environmental degradation are; the negative effects of climate change, deforestation, gold-mining and sand harvesting. The average volume of solid waste generated annually is 60,000 tons while volume of solid waste collected and disposed is 18,000 tons. Meanwhile, land area under forest and tree cover is 14% and 35% respectively. The main forest types is tropical rain forest covering a total area of 4,160.9 hectares.

#### 1.4.7 Agriculture

The arable land is 404.8 Km² representing 76% of County size. The major cash crops include tea (1,530ha), bananas (9980ha) and avocado. The main food crops include maize (30,300ha), beans, cassava, sweet potatoes, vegetables, millet and sorghum. Majority of farmers plant at least two crops for food through intercropping. Main livestock include; Zebu and dairy cattle. Pond-based fish farming (1200 fish ponds). Annual milk production 28,500,000 litres. Indigenous Chicken is the main poultry reared with annual egg production of 15,574,550. Apiculture are emerging enterprises in the County. Annual honey production is 69,000 litres.

## 1.4.8 Co-operative Societies

There are 178 registered Cooperatives Societies of which 93 are active. They comprise; SACCOs 98, Housing 15, Agricultural 32. Membership of 37,826. The share capital stands at KES 56,420,000, deposits of 247,085,524 and loans 241,903,701.

#### **1.4.9 Social Protection**

Children with special needs Male 443, female 422. Number of PWDs 29,553, correctional /rehabilitation facilities 1, Number of registered groups Women 5107, youth 2657, SHGs 7192. There exist 2 cultural centers and 6 community resource centres.

#### 1.4.10 Trade, Tourism and Industrial Development

There are 30,000 registered traders, 146 market centres and 2 Modern Market Stalls at Chavakali and Mudete and 25 Boda -Boda Sheds. On tourism there is only 1 Tourist-class hotel and several restaurants all with a bed-capacity of 500 Beds

#### 1.5 The Priority Areas of the ADP

The ADP 2024/25 is premised on the broad objectives outlined in the CIDP 2023-2027, the Fourth Medium Plan (MTP IV) and the Bottom-Up Economic Transformation Agenda (BETA). Consequently, the ADP will focus on the following key policy areas among others;

 Scale-up of good governance, accountability and transparency systems including automation of government services for better service delivery and economic development

- Public sector reforms including strengthening performance management systems, and enhancing human resource capacity with the objective of creating a public service that is accountable, efficient, motivated, citizen-focused and results oriented.
- Promotion of an educated, skilled and well-informed society through investments in education infrastructure, increased staffing, nurturing care for early childhood development and enhanced bursaries, scholarships and other education support programmes
- Strengthening health care delivery systems towards the realization of quality, affordable and accessible health care services for all
- Infrastructure development with emphasis on expanding road network by improving selected roads to bitumen standards, opening of new access roads and bridges, routine maintenance of existing roads, street lighting, expansion of water infrastructure water and sanitation infrastructure and sewerage systems
- Improving market infrastructure and creation of enabling business & investment environment for MSMEs.
- Promoting value addition and industrial development and strengthening digital and creative economy
- Sustainable environmental conservation & climate change adaptation and promoting use of clean and safe energy sources.
- Promotion of Climate-Smart Agriculture (CSA) with emphasis on agribusiness in selected value chains
- Fast-tracking integrated urban development with establishment of Luanda and Kaimosi/Cheptulu Municipalities.

#### 1.6 Rationale for Preparation of the ADP FY 2024-25

The ADP 2024/25 has been prepared in conformity with guidelines provided by the State Department of Economic Planning in line with the Kenya Constitution in Article 220 (2). In preparing the ADP credence has been put on adherence to the principle of accountability, openness, public participation and promotion of equity as espoused in the Constitution in Article 201.

Similarly, the County Government Act 2012 details the goals and procedures of planning in counties. Part XI of the Act provides that counties are required to prepare 5- year County Integrated Development Plans (CIDPs), 10 -year Sector Plans and Annual Development Plans (ADPs.

Further, Section 126 of the PFMA, 2012 requires county governments to prepare a development plan in accordance with Article 220 (2) of the Constitution, which should be

submitted for approval to the county assembly not later than 1<sup>st</sup> September of each year. The Annual Development Plan articulates strategic county priorities for the short term as well as sectoral expenditure programs to be implemented in the Fiscal Year 2024/2025. Specifically, the County Annual Development Plan;

- Specifies the strategic priorities for the medium term that reflect the county government's policies and plans that shall guide expenditure and programme prioritization
- Provides measurable indicators of performance where feasible and the budget allocated to the programmes and projects.
- Provides a description of how the county government is responding to changes in the financial and economic environment
- Provides the strategies priorities with details for planned programme and projects
- Provides a description of the payments to be made on behalf of the county government, including any grants, benefits and subsidies that are to be paid, a description of significant capital developments

#### 1.7 The ADP Preparation Process

The C-ADP 2024/25 was prepared in an inclusive process involving key stakeholders that included; the county departments and agencies, the civil society organizations, development partners and the general public. The plan was prepared using data and information drawn from the County Integrated Development Plan (2023-2027), Kenya integrated Household Budget Survey, Annual Progress Reports from Departments, Sector Working Group reports, memoranda submitted by county development partners, the draft Sector Plans and Public Participation Reports. Draft plan was further subjected to validation and review by the Chief Officers, the CECMs and other members of the CBEF. Finally, the final draft was presented to the CEC for adoption and thereafter forwarded to County Assembly for deliberations and approval.

#### CHAPTER TWO: REVIEW OF THE IMPLEMENTATION OF THE PREVIOUS ADP 2022-23

#### 2.0 Introduction

This chapter presents a review of CADP 2022/23 with highlight on the resource envelope, the Budget Expenditure analysis and sector/ Departmental performance in the period under review.

#### 2.1 County Fiscal Framework for Period 2022/23

The projected resource envelope during the financial year 2022/23 was Kshs 6,488,021,712consisting of; County Equitable Share-Kshs. 5,067,356,827, Own Source Revenue- Kshs 284,073,208, and Conditional Grants- Kshs 283,792,791.

During the period2022/23 total actual receipts amounted to Kshs.5, 861,022,550 representing a performance of 90.3 percent. Receipts per revenue source included; Kshs. 5,472,745,376 as the equitable share of the revenue raised nationally, raised Kshs. 241,350,188 as own source revenue, Kshs. 146,926,985 as conditional grants, and had a cash balance of Kshs. 816,827,096 from FY 2021/22.

Table 5: Sources of Revenue for FY 2022/23 Budget

Revenue Source	Budget in Kshs.
Equitable Share	5,483,330,684
Road Maintenance Levy	67,725,522
Leasing of Medical Equipment	110,638,298
DANIDA (Danish International Development Agency)	16,493,400
Own Resources	284,073,208
Conditional Grant for Rehabilitation of VillagePolytechnics	1,821,234
Transforming Health Systems for Universal Care Project-THS-UHC	48,834,321
National Agriculture and Rural Inclusive Growth Project -NARIGP	328,461,754
Agriculture Sector Development Support Programme -ASDSP II	20,653,959
Kenya Devolution Support Programme - KDSP 1	46,924,215
Kenya Urban Support Programme - UDG Grant	14,053,719
Kenya Urban Support Programme - UIG Grant	1,170,061
World Bank Credit to Finance Locally-Led Climate Action Program	43,366,509
Nutrition International	20,474,828
Total Proposed County Expenditure	6,488,021,712

Source: Vihiga County Treasury

Analysis of expenditure by economic classification indicates that the County Executive spent Kshs.2.23 billion on employee compensation, Kshs.1.84 billion on operations and maintenance, and Kshs.1.45 billion on development activities. Similarly, the County

Assembly spent Kshs.297.03 million on employee compensation, Kshs.112.81 million on operations and maintenance, and Kshs.14.47 million on development activities, as shown in Table 6.

Table 6: Expenditure Analysis by Economic Classification

Expenditure	Budget (Kshs.)		Expenditure (K	shs.)	Absorption	(%)
Classification						
	County County		County	County	County	County
	Executive	Assembly	Executive	Assembly	Executive	Assembly
Total	3,923,895,944	627,128,800	4,072,718,075	409,834,865	103.8	65.4
Recurrent						
Expenditure						
Compensation	2,468,110,971	546,620,824	2,227,926,652	297,029,005	90.3	54.3
to Employees						
Operations	1,455,784,973	80,507,976	1,844,791,423	112,805,860	126.7	140.1
and						
Maintenance						
Development	1,921,996,968	15,000,000	1,450,154,006	14,474,337	75.5	96.5
Expenditure						
Total	5,845,892,912	642,128,800	5,522,872,081	424,309,202	94.5	66.1

## 2.2 Performance Analysis by Departments

#### 2.2.1 Agriculture, Livestock and Fisheries

#### **Key sector achievements**

- ✓ Construction of liquid waste management system at Serem slaughter house and Lunyerere slaughter houses
- ✓ Artificial Inseminations of 8,139 cattle
- ✓ Disease surveillance and issue of permits: 476 permits, 293 no-objections certificates, Issued. Weekly stock market surveillance of all 8 operational stock markets
- ✓ Vaccinations: 27884 cattle vaccinated against BQ/Anthrax; and 100 against East Coast Fever.80826 birds vaccinated against New Castle Disease, 32743 against Gumboro, 18287 against Fowl typhoid 7814 against IB and 14889 against fowl pox. 221 dogs Vaccinated against rabies and 101 Dogs against parvovirus, 43 dogs against DHLP
- ✓ Meat inspections: 11565 cattle, 1172 goats, 931 sheep, and 1694 pigs inspected
- ✓ Licenses: 156 flayers, 26 slabs, 63meat container, 8 AI providers
- ✓ Increased fish production by availing 51,120 quality fingerlings to farmers at subsidized price
- ✓ carried out GIS mapping of the fish farmers in the county

- ✓ Enhanced livestock production through supply of 3,500 chicks to poultry farmers and 25 beehives to beekeeping farmers.
- ✓ Strengthened capacities of 37 service providers to champion roll out of agricultural technologies and innovations, 4,500 farmers along four value chains on husbandry and entrepreneurship skills.
- ✓ Completed the establishment of Wemilabi irrigation scheme, supported establishment of 45 farm ponds, construction of Hay ban at Sabatia Dairy Cooperative society, banana aggregation centres in Hamisi and Sabatia under NARIGP Project.

Table 7: Agriculture, Livestock and Fisheries sector Programme performance

Sub Programme	Key Outcomes/ Outputs	Key performance Indicators	Baselin	ePlanned Targets	Achieve Targets	dRemarks
Programme Name	: Administration, Plan	ning and Support ser	vices			·
<b>Objective:</b> To provi	ide efficient administr	ative services to the a	gricultui	re sector ac	ctors	
Outcome: Efficient	and updated manager	ment of Agriculture se	ector			
General Administrative Service	Improved working condition	No. of sub county offices rehabilitated	0	5	5	offices rehabilitated
	Agricultural Training & innovation Centre (ATC) at Musinaka-	% of work done	5	20	5	Project to be implemented in phases
	Soil testing laboratory	No. of laboratories established	0	1	0	Project not implemented
Programme Name	: Livestock developm	ent and Management				
<b>Objective:</b> To impr	ove livestock Product	ion and Veterinary se	rvices			
Outcome: Improve	d performance of live	stock production.				
Livestock development and management	Local poultry value chain promotion	Procurement and distribution of local poultry	5,300	3000	3,500	Procurement and distribution done under ward based programme
	Bee keeping	No of improved bee hives and honey harvesting suit procured and distributed	0	150	25	25 hives procured and supplied to bee keepers
	Increased livestock production	No of farmers groups benefitted on Pasture and fodder bulking	47	100	100	Beneficiary Farmer groups sensitized
	: Veterinary Services					
<b>Objective:</b> To impr	ove Veterinary service	es				
Outcome: Improve	d livestock health					

Sub Programme	Key Outcomes/		Baseline			Remarks
	Outputs	Indicators		Targets	Targets	
Veterinary Services and Extension	Improved animal disease control	No. livestock vaccinated	172,002	170,000	182,908	Animal vaccination was enhanced
	Improved meat hygiene to safeguard human health	Number of animals inspected		16000	15,000	Inspection for all carcasses undertaken
	Construction liquid waste management system at serem and Lunyerere slaughter house	Percent work completion	0	100%	100%	Construction completed and facilities operational
	Improved animal breeds	inseminated	8091	8000	8139	A.I services uptake increased
	e: Crop Development					
	ase crop production fo		urity and	livelihood	S	
	d food security and ea					
Crop development services	Purple tea promoted	trained and capacity build		2,500		Farmers trained on ALVs and fruit tree
	Traditional crops- African indigenous , vegetables promoted	supported	5000	6000		farming
	Tea seedlings supplied	No of tea seedlings		250	250	Target met
Agribusiness development services	Youth in Agriculture strategy developed	No. of strategies developed	0	1	1	Youth in agriculture strategy developed
	Youth employment promoted	No of youth led Agri- enterprises	50	200	100	Youth led enterprises to be mainstreamed in other programmes
	County Agricultural Boards formed	No. Established	0	1	1	CASSCOM Operational
Programme Name:	Fisheries Developme	nt and Management	1			
	ase quality fish produ		od securit	y and live	lihoods	
	d food security and ea					
		% of works done		100	100	Rehabilitation works complete phase one
	Fish farming productivity program rolled out	Number of fish farmers capacity build	0	250	0	No budgetary allocation

Sub Programme	Key Outcomes/	Key performance	Baseline			Remarks
	Outputs	Indicators		Targets	Targets	
	Office administration	% of works done	0	100	90	Project at
	block at Mwitoko					finishing stage
	fish farm					
	constructed					
<b>Programme:</b> Agric	cultural Sector Develop	oment Support Progra	amme (AS	DSP)		
<b>Objective:</b> To Deve	elop Sustainable Priori	ty Value Chains for In	nproved I	ncome, Fo	od and Nu	trition Security.
Outcome: Transfo	rmation of crop, livesto	ock and fisheries prod	luction in	to commei	cially orie	nted enterprises
that ensure sustain	able food and nutrition	n security				
ASDP	cow milk, banana	No of value chain	4200	4200	4200	Value chains
	and indigenous	actors				promoted
	chicken value chains					
	promoted					
<b>Programme:</b> Natio	onal Agriculture Rural	Inclusive Growth Proj	ject (NAR	IGP)		
Objective: To incre	ease agriculture produ	ctivity and profitabili	ty			
Outcomes: Increas	sed agriculture produc	tivity and incomes to	farmers			
NARIGP	cow milk, local	No of groups and	l	570	570	Groups
	chicken, avocado	producer				promoted
	and French beans	organization				
	value chains	supported				
	promoted	Supporteu				
	Sabatia banana	% of works done	0	100	90	Project at
	processing					finishing stage
	constructed					0 0
	Sabatia hay shed	% of works done	0	100	90	Project at
	constructed					finishing stage
	Hamisi Banana	% of works done	0	100	90	Project at
	Aggregation and					finishing stage
	Marketing Centre					
	constructed					
	Wemilabi irrigation	% of works done		100	100	Project
	scheme completed					completed

## Analysis of Capital and Non-Capital projects of the FY 2022/23

# Table 8 : Performance of Agriculture Sector Capital Projects for the previous year

	Objective/	•	Performance		Planned			Remarks
,	Purpose		Indicators	•			of funds	
Location				the	`	(KES		
				indicators)	Millions	Millions)		
Agricultural	To enhance	ATC	% of work	5%	100M	0.4M	CGV	Fencing to be
	O	constructed	done					done in F/Y
mmovation	training and							2023/24
Lentre	knowledge							
(ATC)-	exchange							
Emuhaya								
Sub-County								

Project Name/ Location	Objective/ Purpose		Performance Indicators	Status (based on the indicators)	(KES		of funds	Remarks
Construction	Improve	Serem and	Number of	Ongoing	8M	6.1.M	CGV	Projects
of lagoons at	hygiene and	Lunyerere	lagoons					completed
Serem and	conserve	slaughter						
Lunyerere	environment	house						
slaughter		lagoons						
houses		constructed						
Sabatia banana processing (NARIGP)	To enhance value addition		% of works done	Ongoing	6.5M	6.5M	CGV/WB	Completed
Sabatia hay shed (NARIGP)	To improve animal feed production	constructed	done	Ongoing	8.7M	8.7M	CGV/WB	Completed
Hamisi Banana Aggregation And Marketing Centre	To enhance value addition	Aggregation and marketing centre constructed	% of works done	Ongoing	9.9M	9.9M		Finishing stage
Promotion of	Increase production	0	No of seedlings	Not done	5M	0		No funds allocated for the programme
Dairy Development	Increased milk production	distributed	Number of dairy cows bought	Complete	20M	20M		Implemented under ward based programme
Poultry Development Programme	Increased poultry meat production Increased group incomes	chicken	Number of birds procured	No data	5M	3M		Implemented under ward based programme

# **Sector Challenges**

- Negative effects of climate change, soil erosion and biodiversity loss
- Prevalence of diseases, pests and invasive weeds
- High cost of farm inputs
- Over-reliance on rain-fed agriculture and use of outdated farming methods

• Diminishing soil fertility and quality due overuse of phosphate fertilizer and overtillage

#### **Lessons Learnt and Recommendations**

- Strengthening of agricultural extension services and adoption of smart agricultural technologies
- Need for greater involvement of youth in agriculture
- Implementation of reforms in land ownership and land use to ensure better utilization of high and medium potential lands
- Timely and ease of access to farm-inputs and seeds
- Need to enhance regulations, value-addition, market access, branding and governance in the agriculture sector
- Enhance soil-testing and adopt the use of organic fertilizers

## 2.2.2 Education, Science and Vocational Training

#### **Key sector Achievements**

- ✓ Policies and legislations; Developed a draft Child Care Facilities Bill 2022 and the ECDE Capitation Policy and Guidelines
- ✓ Increased enrolment in TVET from 5,224 in 2021 to 5674 in 2022 and from 45868 to 46,600 in ECDE
- ✓ Construction of 25 No ECDE centers and establishment of 4 No new Vocational training centres
- ✓ Education support programme; implementation of capitation in VTCs and expansion of Governors' Scholarship and bursary programmes and purchased of child friendly furniture for 85 schools.

**Table 9: Education sector Programmes performance** 

Sub Programme	Key Outputs	Key performance indicators	Targets		Remarks*				
		marcators	Planned	Achieved					
Programme: Administration Planning and Support services									
<b>Objective:</b> Promotion and supervision of ECDE and Vocational Education and Training services									
Outcome: To harm	nonize and improve c	oordination of education	n activities						
	Land acquired for development	Acreage of land	5		Activity was not funded due to budgetary constraints				
		No. of motor vehicles acquired	1		Activity funded and procured but not paid				

Sub Programme	Key Outputs	Key performance indicators	Targets		Remarks*
		mulcators	Planned	Achieved	
	ECDE Teachers trained on CBC	No. of Trainings	4		Target not met due to budgetary constraints
	Quality assurance and monitoring in schools done	No of schools assessed	407		All schools assessed
	ECDE teachers employed	No. of ECDE teachers employed	150		Activity was not funded due to budgetary constraints
Education Support Services	Ward bursaries Scholarships	No. of students benefiting	100	153	Target exceeded
	disbursed	No. of students benefiting	30,000	26,979	
	Biometric Data Capture System for Scholarship students acquired	No. of Biometric Data Capture systems	1	1	System acquired
	Mentorship programmes for scholarship beneficiaries	No of mentorship programmes held	1	1	Annual event held
Programme Name		tion & Training service	es		
	ed enrolment in tec				
Outcome: Improve	ed skilled manpowe	er for self-reliance			
Vocational Training Development	VTCs constructed and rehabilitated	No of VTCs Constructed/rehabilit ated	5		Activity was not funded due to budgetary constraints
•	Tools & equipment purchased	No. of VTCs equipped	34		Target not met due to budgetary constraints
	VTC Trainers employed	No. of VTC Trainers employed	60		Activity was not funded due to budgetary constraints
	Capitation disbursed	No. of Trainees benefiting	5,674	3,144	Activity partially funded due to budgetary constraints
Programme: ECDI	E development & Co	ordination			
Objective: To enha	ance access, equity,	quality and relevance	of Early Cl	nildhood De	evelopment
Outcome: Improv	ed Quality of educat	tion and Training in Ea	rly Childh	ood Develo	pment Education
ECDE development	On- going ECDE	No. of on- going ECDE	26		The remaining 20
& Coordination	classrooms completed	classrooms completed			prioritized in the FY 2023/24
	New ECDE classrooms constructed	No. of ECDE Classrooms Constructed			Activity not implemented due to resource constraints
	Learning Resource	No. of Learning	1	1	Target achieved

Sub Programme	Key Outputs	Key performance indicators	Targets		Remarks*
		mulcators	Planned	Achieved	
		Resource Centres constructed			
	/Learning materials	No. of ECDE Centres provided with instructional materials	407	_	Instructional materials supplied
		No. of ECDE Centres with WASH facilities	172		Activity was not implemented due to budgetary constraints
	Centres with child-	No. of ECDE Centres Equipped with child friendly furniture.	50	85	Furniture supplied

Table 10: Status of capital projects

Project Name & Location	Objective/ Purpose	•	Description of Key activities	Status (Include the milestones)	Estimated Cost (Ksh.)	Actual Cumulative Cost (Ksh.)	Source of funds
ECDE classroom at Kerongo	Enhance education access	constructed	Builders, electrical and plumbing works	Ongoing	1,600,000	1,542,520	CGV
ECDE classroom at Matsigulu	Enhance education access	constructed	Builders, electrical and plumbing works	Stalled	1,600,000	1,569,480	CGV
Madzuu primary school		Fencing done	Fencing of school	Complete	1,600,000		CGV
Emululu ECDE classroom	Enhance education access	constructed	Builders, electrical and plumbing works	Ongoing	1,600,000		CGV
ECDE classroom at Emuhaya primary school.	Enhance education access		Builders, electrical and plumbing works	Ongoing	1,600,000		CGV
ECDE classroom at Ebulako	Enhance education access	constructed	Builders, electrical and plumbing works	Ongoing	1,600,000	1,497,090.50	CGV
ECDE classroom at Ebusakami	Enhance education access	constructed	Builders, electrical and plumbing	Ongoing	1,600,000	1,497,090.50	CGV

Project Name & Location	Objective/ Purpose	•	Description of Key activities	Status (Include the milestones)	Estimated Cost (Ksh.)	Actual Cumulative Cost (Ksh.)	Source of funds
			works				
ECDE classroom at Asiong'o	Enhance education access	constructed	Builders, electrical and plumbing works	Ongoing	1,600,000	1,497,090.50	CGV
ECDE classroom at Essongolo	Enhance education access	constructed	Builders, electrical and plumbing works	Complete	1,600,000	1,498,854.56	CGV
ECDE classroom at Esirabe	Enhance education access	constructed	Builders, electrical and plumbing works	Complete	1,600,000	1,498,854.56	CGV
ECDE classroom at Ebubayi	Enhance education access	constructed	Builders, electrical and plumbing works	Complete	1,600,000	1,498,854.56	CGV
ECDE classroom at Isikhi	Enhance education access	constructed	Builders, electrical and plumbing works	Complete	1,600,000	1,452,294.48	CGV
ECDE classroom at Gimomoi	Enhance education access	constructed	Builders, electrical and plumbing works	Stalled	1,600,000		CGV
ECDE classroom at Saride	Enhance education access	constructed	Builders, electrical and plumbing works	Stalled	1,600,000		CGV
ECDE classroom at Kitambazi	Enhance education access		Builders, electrical and plumbing works	Complete	1,600,000	1,569,48	CGV
ECDE classroom at Malinda	Enhance education access			Complete	1,600,000	1,519,179	CGV
ECDE classroom at Musiekuba	Enhance education access	constructed	Builders, electrical and plumbing works	Ongoing	1,600,000		CGV
ECDE classroom at Esalwa	Enhance education access	constructed	Builders, electrical and plumbing works	Ongoing	1,600,000	1,583,605	CGV
ECDE classroom at Mungoye	Enhance education access	constructed	Builders, electrical and plumbing	Ongoing	1,600,000	1,583,605	CGV

Project Name & Location	Objective/ Purpose	Output	Description of Key activities	Status (Include the milestones)	Estimated Cost (Ksh.)	Actual Cumulative Cost (Ksh.)	Source of funds
			works				
ECDE classroom at Esikuyu	Enhance education access	constructed	Builders, electrical and plumbing works	Ongoing	1,600,000		CGV
ECDE classroom at Kigulienyi	Enhance education access	constructed	Builders, electrical and plumbing works	Foundation	1,600,000	1,457,200	CGV
ECDE classroom at Egaloni	Enhance education access	constructed	Builders, electrical and plumbing works	Foundation	1,600,000	1,457,200	CGV
ECDE classroom at Havuyiya	Enhance education access		Builders, electrical and plumbing works	Ongoing	1,600,000	1,413,012	CGV
ECDE classroom at Evojo	Enhance education access	constructed	Builders, electrical and plumbing works	Ongoing	1,600,000	1,413,012	CGV
ECDE classroom at Jemovo	Enhance education access	constructed	Builders, electrical and plumbing works	Ongoing	1,600,000	1,452,294.48	CGV
ECDE classroom at Lososi	Enhance education access	constructed	Builders, electrical and plumbing works	Ongoing	1,600,000	1,453,548.48	CGV
ECDE classroom at Chekombero	Enhance education access	constructed	electrical and plumbing works	Ongoing	1,600,000		CGV
ECDE classroom at Itegero	Enhance education access		Builders, electrical and plumbing works	Ongoing	1,600,000		CGV
ECDE classroom at Kapsambo	Enhance education access	constructed	Builders, electrical and plumbing works	Ongoing	1,600,000	1,581,251	CGV

# **Sector Challenges**

- Gender disparities in enrolment in vocation and technical training programme
- Inadequate financial resources to implement the sector activities/ programmes.
- Inadequate Human resource capacity in education

- Limited office space, instructional equipment, modern tools in VTCs, indoor and outdoor learning and play materials in ECDE
- Dilapidated/inadequate classrooms and other education infrastructure such as workshops
- Challenge of registration of trainees for National examinations.
- Absence of capitation in ECDE and delayed disbursement in VTCs leading to ineffective service delivery and trainee's dropout.
- Absence of sustainable school feeding and nutrition programs
- Limited collaborations and partnerships to support the ECDE and TVET programmes
- Limited supervision, research, monitoring and evaluation of sector programmes

#### Lessons learnt and Recommendations

- Increased funding and more partnerships in the education sector is critical in implementing sector objectives
- Need for improvement in staffing, teacher training and other human resource development programmes
- Adequate education infrastructure, provision of appropriate learning & instructional materials, equipment and tools will foster effective quality education and training.
- Regular monitoring and evaluation, supervision and quality assurance are critical for the success of education programmes.
- Enhanced capitation, bursaries and scholarships is vital in addressing the increasing access to education
- WASH components should be integrated in all education infrastructure development.

#### **2.2.3 Health**

#### **Sector Achievements**

- ✓ Health Infrastructure Development; Construction and partial equipping of the 90-Bed Capacity Wards Complex in Emuhaya Hospital and Hamisi Twin Theatre Block, renovation of Lyanaginga H/C, Kapchamwani Dispensary, Ebukanga Dispensary (THS), Emusire Sub-County Hospital and continued construction of Hospital Plaza at the VCRH, completion of the Funeral Home at Mbale, Construction of Non-Communicable Disease Clinic in Hamisi, construction of Eye, Psychiatric and oncology units at VCRH
- ✓ **Human Resource in Health**; Core Health Worker density per 10,000 Population (Nurses, Doctors, RCOs-8.8). Number of Doctors per population ratio (per 10,000 population-0.78, Number of Nurses per population ratio (per 10,000 population-5.99, Overall technical staff density (number per 10,000 population-17.61m Density of community health volunteers (per 5 000 population-15.34, Number of CHVs in the country-1446, Number of Health workers trained on Health Management system-45, Staff attrition rate -2.61%
- ✓ **Health Research and Development**; County health research committee was formulated and 5 County level staff were capacity build on knowledge translation.

- ✓ **Health Service Delivery**; Average distance to nearest health facility is 2.3 Km, service availability and readiness index is 60 %, health facility density (number per 10,000 population) is 3.0, Inpatient beds per capita, relative to a maximum threshold of 18 per 10,000 populations is 18, Access to specialized health care in management of lifestyle diseases (Renal, Cancer, Diabetes and Cardiovascular Diseases) is 7500, Percentage of delivery facilities providing all 7 Basic Emergency Obstetric Care (BEmONC) services is 60, OPD per capita utilization rate is 4.0, % of inpatients (admissions) Under 5 is 70% and % Bed occupancy rate is 25.2%
- ✓ Health Outcomes; % of TB patients completing treatment -78%, number of newly diagnosed TB cases 1005, % of eligible HIV clients on ARVs-85%, % of children under five years treated for Diarrhea with ORS & Zinc-89.1%, % of school age children dewormed -88%, number of pregnant women receiving IPT2-12,933, number of children under 1 distributed with Long Lasting Insecticide Treated Nets (LLITNs) in endemic and epidemic counties-13803, total confirmed malaria cases (per 1,000 persons per year)-301.3,
- ✓ **Maternal Health Care;** % of Pregnant women attending at least 4 ANC visits-61%. % Of Women of reproductive age (WRA) receiving family planning (FP) commodities-30% ,proportion of pregnant women getting IFAS supplements at 1st ANC-84.5%, % of deliveries conducted by skilled attendants in health facilities-71%, number of Facility Maternal deaths per 100,000 deliveries-3,
- ✓ **Health Products and Technologies**; Average Order fill rate of the 22 tracer medicines by quantity -68%, Average Order fill rate of the 23 tracer medical supplies by quantity -60%, Average Order fill rate of the 14-tracer laboratory diagnostic supplies by quantity -50%, Average Order fill rate of the 2-tracer radiology supplies by quantity -50%, Proportion of Health facilities with stock out of any of the 23 tracer medical supplies for 7 consecutive days in a month-40%, Proportion of Health facilities with stock out of any of the 22 tracer medicines for 7 consecutive days in a month-33%, Proportion of Health facilities with stock out of any of the 14-tracer laboratory supplies for 7 consecutive days in a month-55%, Proportion of health facilities submitting timely and complete HPT MOH 647 reports-100%M Proportion of hospitals with functional Medicines and Therapeutic Committees-100%
- ✓ **Health Financing;** Total Health Budget allocated to Development -14.4%, Total Health Budget allocated to Recurrent -85.6%, County Government allocation to health as a proportion of the total County government budget -28.2%, County Government spending on health as a proportion of total County government spending 29.9%, PHC expenditure as a proportion of current health expenditure at the County level -0.8%

**Table 11: Health Sector Programmes Performance** 

Administrative Services  Heal com Disp	implement poing framewor ity vehicles cured  lth facilities apleted pensaries raded	olicies that provid	e effective		3	1 vehicles supplied by National Expanded Programme on Immunization (EPI)
Objective To plan and Outcome: Clear planni General Utili Administrative Services Heal com Disp	implement poing framewor ity vehicles cured  lth facilities apleted pensaries raded	olicies that provid k and enhanced see No. of vehicles procured	e effective ervice deliv 5	ery 2	3	1 vehicles supplied by National Expanded Programme on Immunization
General Utili Administrative Services Heal com Disp	ing framewor ity vehicles cured  Ith facilities apleted pensaries raded	k and enhanced see No. of vehicles procured  No. of facilities	ervice deliv 5	ery 2	3	1 vehicles supplied by National Expanded Programme on Immunization
General Administrative Services  Heal com Disp	ity vehicles cured lth facilities apleted pensaries raded	No. of vehicles procured  No. of facilities	5	2		supplied by National Expanded Programme on Immunization
Administrative Services  Heal com Disp	lth facilities upleted pensaries raded	procured  No. of facilities				supplied by National Expanded Programme on Immunization
com Disp upgi	pleted pensaries raded		74	15		ر ا الا
upgi	raded	No of			3	
Amb		No. of dispensaries	54	2	0	Two facilities identified
proc	oulances cured	No	2	1	1	Target met
the	ervision by CHMT and MTs done	No of reports produced	21	24	22	County and sub-county supervision visits done
auto	lth services omated	No. of health facilities automated	1	17	1	VCRH OPD services automated
	lical waste k procured	Number	0	1	0	Inadequate budgetary allocation
	lern wards ipleted	Number	21	23	17	Emuhaya sub- county hospital ward
Man Info Syst	nty Health nagement rmation cem (CHMIS) ed out	Number of CHMIS installed	0	1	0	Not done due to budgetary constraints
out	rance rolled	No of households (HHs) enrolled	12,000	15,000 HHs	18,000	Ongoing activity
	lth facilities	No of health facilities funded	71	76	75	Funded under THS and DANIDA
and recr	sonnel ruited	No of health workers	1271	203	18	Not done due to limited budget
trair	sonnel ned	No of Health personnel trained	ND	50	ND	
Programme: Preventiv						
Objective: To reduce d	lisease incide	nces for a healthy	society			

Sub- programme	Key Output	KPI's	Baseline	Planned Targets	Achieved Targets	Remarks
	ed morbidity and i	nortality due to pr	eventable (			
Malaria, HIV/AIDs and TB	TB cases diagnosed and treated	TB Treatment Success Rate	71.9%	90	78	
	Decrease in malaria prevalence	% decrease in malaria cases	28.9	15	31.2	The negative increase can be attributed to improved diagnostic services
	Decrease in HIV prevalence rate	% decrease in HIV/AIDS cases	4.6	3.5	4.1	
Health Promotion	Dissemination forums held	No	60	95	100	Ongoing activity
Community Health Strategy	Community health services scaled up	No of CHVS Trained and equipped	1446	1476	1476	Achieved
	Reduced incidences of communicable diseases	Health education done		5	5	Done
	Reduced incidences of non-communicable diseases	NCDs awareness created		1	1	
Health Promotion	Reduced incidences of disease	No of advocacy campaigns done	No data	4	4	
	Improved hygiene	No of food inspections done		50		
Community Led Total Sanitation(CLTS)	Community led total sanitation done	No		1172		
	Anti-jigger campaigns done	No		25 wards		
Immunization	Reduced incidences of immunisable diseases	Increase immunization coverage	73.9	95	96	
Maternal Health Care Services	child health programmes up- scaled	% of deliveries conducted by skilled attendants in health facilities	71	78	90.9	
		% Of Pregnant women attending at least 4 ANC visits	60.8	61	56.7	Reduced number of outreaches may have contributed to

Sub- programme	Key Output	KPI's	Baseline	Planned Targets	Achieved Targets	Remarks
programme				rargets	rangets	the drop.
	Under ones receiving nets	Proportion of under ones receiving nets at ANC (%)	87.6	95		
	Improved uptake of family planning methods	% Of Women of reproductive age (WRA) receiving family planning (FP) commodities No of reproductive women on FP methods	22	30	40	
Reproductive, New born, child and adolescent Health	Improved maternal health	No of CHUs implementing Community Based Maternal, neonatal Health (CBMNH	134	144	144	
Nutrition Services	Improved nutritional status	No of health facilities receiving nutrition commodities	64	71	71	

Programme Name: Curative and Rehabilitative Health Services
Objective: To provide effective and efficient preventive and promotive health interventions across

the county

Outcome: Effecti	ve and efficient pr	eventive and prom	otive healt	h interven	tions within	the county
Medical Services	Medical plaza	% of works done	60	100	80	Project at
	completed					finishing stage
	Modern funeral	% of works done		100	90	Finishing stage
	home completed					
	Health centres	No	0	2	2	Projects
	upgraded to sub					ongoing in
	county hospital					Emuhaya and
						Hamisi sub-
						county
						hospital
	Modern ward	% of works	0	100	100	Project
	completed in					completed
	Emuhaya					under KDSP
	Hamisi theatre	No	2	1	1	Hamisi twin
	constructed and					theatre
	equipped					constructed
	Modern	% of works	0	100	100	Incinerator at
	incinerator					VCRH
	completed					commissioned
Drugs & Other	Health facilities	No	5	3	5	Emusire,
Medical Supplies	renovated					Ebukanga,

Sub-	Key Output	KPI's	Baseline	Planned	Achieved	Remarks
programme				Targets	Targets	
						Lyanaginga, Kapchemwani and Jepkoyai
						health facilities renovated
	Improved drug supply	Proportion of Health facilities		0%	40%	
		with stock out of				
		any of the 23 tracer medical				
		supplies for 7				
		consecutive days				
		in a month.				
		Proportion of Health facilities		0%	33%	
		with stock out of				
		any of the 22				
		tracer medicines				
		for 7				
		consecutive days				
		in a month.				

Table 12: Status of Capital Projects In Health

Project Name	Purpose/obje ctive	Output	Description of Key activities	Status (Include the mileston es)	Estimat ed Cost (Ksh.)	Actual Cumulat ive Cost (Ksh.)	Sour ce of fund s
Purchase of advanced life support Ambulance	To enhance referral services	Advanced life support Ambulance purchased	Procurement , supply and commissioni ng	Not done	25M	0	CGV
Purchase of two utility vehicles	To enhance mobility of healthcare workers	Utility vehicles purchased	Procurement , supply and commissioni ng	complete	11M		CGV
Automation of health services	To increase access to health care services	Health services automated	Procurement of the system installation and commissioni ng	Ongoing	17M		CGV
Completion of health facilities	To increase access to health services	Health facilities completed	Builders works, electrical and plumbing	Ongoing	20M		CGV
Upgrading of dispensaries	To increase access to	Dispensaries upgraded	Builders works,	Ongoing	20M		CGV

Project Name	Purpose/obje ctive	Output	Description of Key activities	Status (Include the mileston es)	Estimat ed Cost (Ksh.)	Actual Cumulat ive Cost (Ksh.)	Sour ce of fund s
	health services		electrical and plumbing				
Completion/co nstruction and equipping modern wards in Sabatia and Hamisi hospitals	To increase access to health services	Sabatia and Hamisi modern wards completed and equipped	Construction work and supply of equipment	Ongoing	40M		CGV
Construction of new health facilities	To increase access to health services	New health facilities constructed	Builders works, electrical and plumbing	Ongoing	15M		CGV
Complete Vihiga County medical plaza	To increase access to health services	Medical plaza completed	Builders works, electrical and plumbing	Ongoing	40M		CGV
Renovation of Banja, Ipali and Vihiga County Referral hospital	To increase access to health services	Banja, Ipali and Vihiga County Referral hospital renovated	Renovation works		30M		CGV
Upgrade health centres to subcounty hospitals (Emusire and Lynaginga)	To increase access to health services	Emusire and Lynaginga HC upgraded to sub- county hospital	Construction of more facilities		50M		CGV
Procurement of medical waste truck	To enhance management of medical waste	Medical waste truck	Procurement , supply and commissioni ng		12M		CGV
Construction of theatre in Hamisi and Sabatia sub- county hospital		Theatre constructed			40 M		CGV
Completion of modern ward in Emuhaya hospital	To increase access to health services	Modern ward constructed			10 M		CGV
Construction of modern incinerator at VCRH	To enhance management of medical waste	Incinerator constructed	Construction works, supply of equipment and	complete	15M		CGV

Project Name	Purpose/obje ctive	Output	Description of Key activities	Status (Include the mileston es)	Estimat ed Cost (Ksh.)	Actual Cumulat ive Cost (Ksh.)	Sour ce of fund s
			commissioni ng				
Completion of modern funeral home at VCRH		Modern funeral home completed	Construction works and equipping	Ongoing	10M		CGV
Proposed Non- Communicable Disease Clinic	Enhance access to NCDs facilities	NCD clinic constructed and equipped	Construction works and equipping	Complete	5.96M	5.96M	CGV
Renovation of Ebukanga dispensary (THS)	Increased access to health services	Ebukanga dispensary renovated	Renovation works		1.9M		CGV
Renovation of Lyanaginga h/centre (THS)	Increased access to health services	Ebukanga dispensary renovated	Renovation works		675,800		CGV
Renovation of Emusire sub – county hospital	Increased access to health services	Emusire sub- county hospital renovated	Renovation works		1.5M		CGV
Construction of 2no temporary classes at Mbale rural	To enhance access to health education	Classrooms constructed	Construction works	complete	3.1M		CGV

## **Challenges in the Health sector**

- Understaffing in most of the primary health facilities
- Challenges related health care systems i.e. poor designs of systems processes and systems inability to respond to emerging key population and unique health needs
- Slow adoption to information technology innovation in health care delivery
- Irregular supply of medical and non-pharmaceutical equipment
- Rising disease burden; Malaria, HIV/AIDS, T.B, diabetes, hypertension, cancers, mental health and obesity.
- Increasing poverty level in most households and high cost of health care.
- Dilapidated health infrastructure compounded by limited health equipment and supplies
- Limited essential ancillary utilities in health facilities i.e. safe and clean water supply, electricity, sanitation and incineration facilities.

• Inadequate health care financing and over-reliance on partners

#### **Lessons Learnt and Recommendations**

- Need to work towards collaborative leadership, good governance and accountability principles and systems in the health sector management.
- Need for increased staffing and enhanced human resource capacity for health
- Strengthen healthcare financing including partnerships and collaboration, and increased enrolment in health insurance.
- Need to strengthen health systems, innovations and technology
- Need to align care delivery and the community by strengthening community health units
- Incorporate health education, behavioral health and social health determinant into the health equation
- Establish an efficient referral system and provide an operational autonomy to all subcounty hospitals
- Strengthen supply chain management of medical supplies through adoption of technology

## 2.2.4 Transport and Infrastructure

#### **Key Sector achievements.**

- ✓ Improved the condition of county roads by Maintenance of 105.9km through ward-based program and 156.6km through labor based program
- ✓ Installation of 20m High Mast Floodlights at Banja and Khusikulu Market
- ✓ Strengthened the supervision of Public infrastructure development
- ✓ Operationalized Mechanical Unit at Manyatta

**Table 13: Transport and Infrastructure Sector Programmes Performance** 

Programme: Ad	Programme: Administration, Planning and Support Service											
Objective: To Im	prove service delive	ry										
Outcome: Impro	Outcome: Improved service delivery											
Sub-	Key Output	KPI's	Baseline	Planned	Achieve	Remarks						
programme			(FY	Targets	d							
			2022/23		Targets							
General	Sector plan	Number of	0	1	0	Activity not						
Administrative		Sector plan				implemented						
services						due to resource						
						constraints						
Programme: Inf	rastructure Developi	nent										
Objective: To im	prove infrastructure	development										
Outcome: Increa	ased County and region	onal road Con	nectivity an	d safety								
Road opening	Improve to road	Number of	111.9 KM	125 KM	105.9km	Budgetary						
and	access	kilometers				constraints						
maintenance of		opened and										
roads (Ward		maintained										

based)						
Roads routine maintenance	Improved road access	Number of kilometers maintained	276.2 KM	300 KM	156.6	Implemented under Labor based program
Construction of bridges/culvert	Improved road connectivity	No of bridges/bo x culverts constructed	15 Bridges	10 bridges/ culverts	0	Target not met due Budgetary constraints
High mast flood lights	To increase business time and improve security	No. of market with flood light installed	14	6 flood lights	0	
Tarmacking of roads	Improved road access	Number of kilometers tarmacked	0	2KM	0	

Table 14: Status of Capital Projects T&I

Project Name	location	Output (road length in KMs)	Description of Key activities	Status (Include the milestones)	Estimated Cost (Ksh.)	Actual Cumulative Cost (Ksh.)	Source of funds
Maintenance of Ekamanji Church of God - Ekamanji Dispensary Road	Luanda Township	1.6	Road maintenance	Ongoing	2,000,000	2,000,000	VCG
Maintenance of Majembe Road (Lot 1) and Mumboha Church of God - Ouya Junction Road (Lot 2)	Luanda Township	1.8	Road maintenance	Works complete.	4,000,000	3,879,852	VCG
Maintenance of Musiila - Ebukaya - Esibulo Road (Lot 1); Mwitubwi - Jeraini Road (Lot 2); Sichenga - Mwitubwi Road (Lot 3)	Mwibona	3.6	Road maintenance	Works complete. Certified. Paid.	6,000,000	5,817,740	VCG
Maintenance of Kima - Hobunaka road (Lot 1); Mwiyekhe - Khuluyia Road (Lot 2)	Emabung o	4.6	Road maintenance	Works complete. Certified. Paid.	6,000,000	5,808,795	VCG
Maintenance of Emusenjeli - Habweya Road (Lot 1); Ombisi Road - Chief Ouya (Lot 2); Stage Moffat - Mwinywelo Road (Lot 3)	Wemilabi	3.3	Road maintenance	Works complete. Certified. Paid.	6,000,000	5,988,551.04	VCG

Project Name	location	Output (road length in KMs)	Description of Key activities	Status (Include the milestones)	Estimated Cost (Ksh.)	Actual Cumulative Cost (Ksh.)	Source of funds
Maintenance of Center - Jeshi La Wokovu- Esibembe - Ambumwe Road (Lot 1); Emmaloba Primary - Munungo Road (Lot 2)	Luanda South	3.5	Road maintenance	Works complete. Certified. Paid.	6,000,000	5,847,540	VCG
Maintenance of Ebunangwe - Emurembe - Emunichia Road (Lot 1); Luanda Best Esibuye - Old Posta Road (Lot 2); Tianyi - Mwilonje Road (Lot 3)	North East Bunyore	3.8	Road maintenance	Works complete. Paid.	6,000,000	5,902,633.32	VCG
Maintenance of Ombisi - Kwipanga - Ematsuli Road	Central Bunyore	5.8	Road maintenance	Works complete. Certified. Paid.	6,000,000	5,865,300	VCG
Maintenance of Emwatsi Gospel - Off Buyangu - Khumusalaba Road (Lot 1); Mandevu - Ebukoolo Secondary Road (Lot 2); Mulwanda - Ichekhe - Mungoye Junction Road (Lot 3)	West Bunyore	2.8	Road maintenance	Works complete. Certified.	6,000,000	5,158,950	VCG
Maintenance of Chandugunyi - Indagalo Road (Lot 1); Mugomate - Chambale Road (Lot 2)	South Maragoli	3.3	Road maintenance	Works complete. Certified.	6,000,000	5,886,884	VCG
Maintenance of Chavugami - Lwang'ele Road (Lot 1); Vihiga Police Station - Boyani Road (Lot 2)	Central Maragoli	4.7	Road maintenance	Works complete. Certified. Paid.	6,000,000	5,817,935	VCG
Maintenance of Chambale - Mugogo Road (Lot 1); Lyamagale - Madeya Road (Lot 2)	Mungoma	3.3	Road maintenance	Works complete. Certified. Paid.	3,000,000	2,909,310	VCG
Maintenance of Makanya - Kisienya Road	Mungoma	3.8	Road maintenance	Works complete. Certified. Paid.	3,000,000	2,911,460	VCG
Maintenance of Lulogoli - Busamu Road (Lot 1); Madira - Kedohi Road (Lot 2)	Lugaga/ Wamulu ma	3.0	Road maintenance	Works complete. Paid.	6,000,000	5,099,926	VCG

Project Name	location	Output (road length in KMs)	Description of Key activities	Status (Include the milestones)	Estimated Cost (Ksh.)	Actual Cumulative Cost (Ksh.)	Source of funds
Maintenance of Bukulunya - Ihiru - ADC Munoywa Road (Lot 1); Salim Road (Vigina Water Springs - Isizi) Road (Lot 2)	Lyaduyw a/Izava	2.6	Road maintenance	Works complete. Certified.	6,000,000	5,879,228	VCG
Maintenance of Kivagala - Mutambi - Gagilemba Road (Lot 1); Minyika - Inyali Road (Lot 2)	North Maragoli	3.0	Road maintenance	Works complete. Paid.	6,000,000	5,801,200	VCG
Maintenance of Bugina - Ludzu Road (Lot 1); Busweta - Elunyu Road (Lot 2)	Busali	4.2	Road maintenance	Works complete. Paid.	6,000,000	5,946,508	VCG
Maintenance of Lusala Road (Lot 1); Marikiti - Stand Kisa Road (Lot 2); Mudete - Gwalanda Road (Lot 3)	Chavakali	4.3	Road maintenance	Works Complete. Certified.	6,000,000	5,199,340	VCG
Maintenance of Kisatiru - Panadol Road (Lot 1); Selelwe - Galoni Road (Lot 2)	West Sabatia	3.6	Road maintenance	Works complete. Certified.	6,000,000	5,117,456	VCG
Maintenance of Gagolosi - Wamususi Road	Wodanga	1.3	Road maintenance	Works Complete. Certified.	1,500,000	1,460,000	VCG
Maintenance of Mukuyu Israel - Wagevi - Nabwani - Mudungu - Lusengeli Road	Wodanga	4.7	Road maintenance	Works complete. Paid.	4,500,000	4,423,950	VCG
Maintenance of Gidimo Junction - Gidimo Primary Road (Lot 1); Gisambai - Musiri Road (Lot 2); Jemaga - Liavola - Gimengwa Road (Lot 3)	Gisambai	7.0	Road maintenance	Works complete. Certified. Paid.	7,500,000	5,874,240	VCG
Maintenance of Buyangu - Gamande Road (Lot 1); Gambogi - Sosiani - Eramba Road (Lot 2)	Jepkoyai	4.0	Road maintenance	Works complete. Certified. Paid.	4,500,000	4,371,228	VCG
Maintenance of Kapsaoi - Gimwenge Road (Lot 1); Likindu - Mwembe Road (Lot 2)	Tambua	5.7	Road maintenance	Works complete. Certified. Paid.	6,000,000	5,869,321	VCG

Project Name	location	Output (road length in KMs)	Description of Key activities	Status (Include the milestones)	Estimated Cost (Ksh.)	Actual Cumulative Cost (Ksh.)	Source of funds
Maintenance of Maganda APEC - Shikambi Bridge Road (Lot 1); Muhudu - Shivembe Road (Lot 2); Siekuti - Ivugwi Road (Lot 3)	Muhudu	3.4	Road maintenance	Works complete. Certified. Paid.	6,000,000	5,160,608	VCG
Maintenance of Mulwevu - Cheptulu Market - Kamgoi Road (Lot 1); Shikhambi - Mutsulia Road (Lot 2)	Shiru	3.9	Road maintenance	Works complete. Certified. Paid.	6,000,000	5,868,672	VCG
Maintenance of Kabinjari - Saina Road	Banja	0.8	Road maintenance	Works complete. Certified. Paid.	700,000	4,000,000	VCG
Maintenance of Kapsegeli Road	Banja	1.0	Road maintenance	Works complete. Certified. Paid.	1,500,000	700,000	VCG
Maintenance of Kapsotik - Kamulongoni Road	Banja	1.0	Road maintenance	Works complete. Certified.	800,000	700,000	VCG
Maintenance of Senende - Madeya - Givogi Road	Banja	4.2	Road maintenance	Works complete. Paid.	3,000,000	5,000,000	VCG
Maintenance of Kamuluguywa - Senende Road (Lot 1); Kisasi Junction - Kamnono Road (Lot 2)	Shamakh okho	2.3	Road maintenance	Works complete. Certified.	6,000,000	5,794,120	VCG
Labour Based Maintenance of Emuhaya and Luanda Sub county Roads	Emuhaya /Luanda	47.3	Road maintenance	Works Complete. Certified.	6,398,744	5,394,545	VCG
Labour Based Maintenance of Sabatia and Vihiga Sub County Roads	Sabatia/V ihiga	58.4	Road maintenance	Works Complete. Certified.	7,997,352	6,608,520	VCG
Labour Based Maintenance of Hamisi Sub County Roads	Hamisi	41.4	Road maintenance	Works Complete. Certified.	5,599,592	4,770,326	VCG
Maintenance of Emusire-Ebukanga- Emmabwi Road	Emuhaya	3.8	Road maintenance	Works Complete. Paid.	9,040,460	8,878,104	VCG
Maintenance of Senende - Kapsotik Road	Hamisi	3.4	Road maintenance	Works Complete. Certified.	8,101,080	6,783,216	VCG
Maintenance of Ludzu- Budura PAG- Chamakanga Road	Sabatia	2.3	Road maintenance	Works Complete.	5,514,524	5,435,305	VCG

- Limited institutional framework including office space and critical technical personnel to steer the sector objectives
- Logistical and resource challenges to facilitate effective design and supervise projects across the county
- Unpredictable rain patterns and rugged terrain often have an impact on roads and other infrastructure development
- Inadequate technical and financial capacities among some contractors affecting infrastructure development
- Limited funding and delays in payments often contribute to delays in completion of work

#### **Lessons Learnt**

- Need to strengthen the institutional, human resource capacity as well as supervision and management of public infrastructure development.
- Need for greater investments in disaster response equipment and machinery and personnel
- Enhanced collaboration and synergies will lead to more effective project and program implementation.

# 2.2.5 Physical Planning, Land and Housing

#### **Sector Achievements**

- ✓ Completed the preparation of the Local Physical Development Plan for Luanda.
- ✓ Construction of the Governor & Deputy Governor residence
- ✓ Validated Draft County Valuation Roll
- ✓ Acquired modern survey equipment for faster provision of accurate Land survey services

Table 15: Physical Planning, Lands and Housing Programme Performance

Sub-	Key Output	KPI's	Baseline	Planned	Achieved	Remarks				
programme				Targets	targets					
Programme: Ad	Programme: Administration, Planning and support services									
Objective: To increase access to quality, timely and effective services										
Outcome : Impro	Outcome : Improved service delivery									
General	Departmental	No. of staff	0	10	10	Achieved				
Administrative	Staff trained	trained								
Services										
Programme :Urban and Physical planning and housing services										
Objective: To pr	omote an integra	ted housing, urb	oan and phys	sical planni	ing managei	nent system				

Outcome: To pro	mote an integrat	ed housing, urb	an and phys	ical planni	ng manager	nent system
Urban and physical planning	Physical development Plans developed	No of Physical development Plans developed	1	1	1	Luanda physical development plan prepared
Housing Development	Government houses renovated	No of government houses renovated	0	10	9	Renovation of government houses ongoing
	Hydra form machines procured	No	0	4	0	Inadequate resources to implement the activity
Land Management	Land purchased	Acres of land acquired	ND	70		Process Ongoing
services	Urban plots topographically mapped	No of urban plots	ND	10	0	Activity not implemented
Survey and mapping	Market centres surveyed	No of markets surveyed	ND	20	0	Activity not implemented
	Public land surveyed and fenced	No of Land parcels surveyed and fenced	ND	20 plots	0	Activity not implemented

# **Status of Capital Projects**

Project Name & Location	Objectiv e/ Purpose	•	Descripti on of Key activities	(Include	Estimat ed Cost (Ksh.)	Actual Cumulati ve Cost (Ksh.)	Sour ce of fund s
Land Banking	For Public Utility		Purchase of land	Ongoing	30M		CVG
Maintenance/rehabilit ation of Government buildings	shelter		and	1	1.6M	1,6M	CGV
Completion of Governors and Deputy Governor's residence	of shelter	Deputy Governor's	Roofing, Painting, finishes	On-going	148Million		CGV

# **Sector challenges**

- Inadequate Human Resource capacities, working tools and equipment
- High cost of land and insecure land tenure affecting urban residents, the rural poor, women and youth
- Lengthy land administration characterized by limited access to land information

- Rising urbanization and corresponding demand for housing and other services.
- Spontaneous and haphazard development of urban centres
- Inadequate investments in the housing sector

#### **Lessons Learnt**

- Need to allocate adequate resource to facilitate human resource development and acquisition of necessary tools and equipment.
- Implement County Land Information Management System (CLIMS) and land Valuation Roll.
- Develop an effective and proactive development control systems
- Need for enhanced partnerships and collaborations for construction better and affordable housing

# 2.2.6 Vihiga Municipality

## **Key Achievements**

- ✓ Maintenance of 3No. High mast floodlight at Lotego, Kidundu Stadium and Matsulyu.
- ✓ Maintenance of Vihiga County link Road and repair of the U-drains from Event Building to Mbale Equity Bank
- ✓ Development of municipality website for data base and information system

**Table 16: Vihiga Municipality Programme Performance** 

Programme: Kenya	Urban Support	Programme (K	USP)			
Objective: To impr	ove infrastructur	e development	t within the	Vihiga Mun	icipality	
Outcome : Enhance	Infrastructure D	evelopment W	ithin The M	unicipality		
Sub- programme	Key Output	KPI's	Baseline	Planned	Achieved	Remarks
				Targets	targets	
Kenya Urban	Vihiga county	Length of	0.37km	0.37km	0.37km	Project
Support	link road	Road				completed.
Programme(KUSP)	maintained	maintained				
	High mast	Number of	19	4	3	Target not
	floodlight	high mast				achieved due to
	maintained	flood lights				increase in
						scope of works
	Municipality	Number of	0	1	0	Website
	Website	website				development
	developed					ongoing

## Analysis of Capital and Non capital projects for FY 2022/23

Project Name/	Objective	Output	Performance	Status	Planned	Actual Cost	Source	Remarks
Location	/ Purpose		indicators		Cost (KES	(KES	of	
					Millions	Millions)	funds	

Maintenance of	To provide	Vihiga	Length of	0.37km	4.7M	4.62 M	KUSP	Completed
Vihiga County	Non-Motorist	county link	Road					
Headquarter	Transport	road	maintained					
Link Road and	Improve of	maintained						
3NO. High mast	security ,To	High mast						
floodlight	promote 24	floodlight						
	hour economy	maintained						
	and control of							
	storm water							

### **Key challenges in the Municipality**

- Encroachment of road reserves by traders within the municipality.
- Inadequate personnel and working equipment
- Logistical challenges attributed to absence of a designated motor vehicles for the municipality
- Spontaneous and haphazard development of urban centres
- Growth of unplanned settlements in excess of carrying capacity.
- Delays of transfer of municipality functions.

#### **Lessons Learnt and Recommendations**

- Enhanced preparation of land use plans for all urban areas and public institutions
- Accelerate the processes of transfer of function
- Need for Land acquisition for market construction to avoid traders using Non-motorist Transport

# 2.2.7 Commerce, Tourism and Cooperatives

#### **Sector achievements**

- ✓ 2 No. sanitation facilities constructed in market centres
- ✓ Renovation of Mwibona Stock market
- ✓ Installation of high mast Light -Wemilabi (20m) and Hamisi Market-30m
- ✓ Strengthened management of markets through training of market committees
- ✓ Revitalized of 2 No Co-operative societies and registration of 25 New cooperatives
- ✓ Savings mobilisation of Ksh 13M from cooperative societies

**Table 17: Sector Programmes Performance** 

Sub-	Key output	KPIs	Planned	Achieve	Remarks
programme			targets	d	
Drogramme Na	 	 nd planning support serv	icos	targets	
		onal and legal framewor		ve service (	delivery
*		in the Commerce, Touris			uchvery
General	Staff employment	No. of staff	40	0	Capacity Needs
Administrativ e Services	and capacity built				Assessment carried out
	Policies, bills and regulations formulated	Number of policies	4	0	county tourism, investment acts, weights and measures regulations not developed
	Sub county offices established	No. of offices	5	0	Activity not implemented
	Motor vehicle acquired	No. of motor vehicle acquired	1	0	Activity not implemented
Programme: T	rade Development				
Objective: To p	promote retail and wh	olesale trade			
Outcome: An e	nabling environment	for trade activities			
Trade promotion	Modern Luanda market constructed	% of works done	100	0	Prioritized in the next FY
services	Markets constructed	Number of markets constructed	2	0	Activity not implemented
	market stalls constructed	Number of market stalls	5	0	Activity not implemented
	Ablution blocks constructed	Number of abolution blocks	5	2	3 projects to be completed in the next FY
	High masts flood lights/ solar panels/ street lights installed	No. of high masts flood lights/ solar panels/ street lights installed	3	3	Completed and Operational
	Pit latrines constructed/refurbi shed	No. of pit latrines constructed/ refurbished	10	10	Achieved
	Trade and enterprise fund disbursed	No. of loan beneficiaries (trade and enterprise fund)	3000	1,375	Funding to be enhanced
	Organization of market committees	No of elections done	5	5	Done
Fair trade and consumer protection services	Enhanced fair trade and protected consumers against exploitation	No. of sensitization programmes(entrepre neurs and consumers) held	5	0	Lack of budgetary support

(vyoighta and	rusarling standards	No of working	One set	0	To funded due to
(weights and measures)	working standards procured and	No. of working standards procured	of mass	0	other departmental
illeasuresj	operationalized	and operationalized	standard		priorities
	legal metrological	No. of legal	1	0	Prioritized in FY
	lab established	metrological lab	1	0	2023-24
	lab established	established			2023-24
Programme: I	ndustrial and Enterpr		1		
		n industry and enterpris			
	enabling environment	<u> </u>			
Industrial	Operational	Acreage of land for	30	0	Prioritized in FY
Developmen	Industrial Parks	Industrial	30	U	2023-24
t	iliuusti tai ta ks	development			2023-24
	Operational juakali	Number of Jua kali	5	0	Activity not
	sheds	sheds	J	0	implemented
Enterprise	Operational	Number of incubation	2	0	Activity not
Developmen	business	centres			implemented
t	information centres				
	Enterprise	Number of incubation	5	0	Activity not
	Incubation Centers	centres			implemented
	established	NT 1	400	400	A 1 . 1
	MSMEs Actors	Number	400	400	Achieved
	trained				
Programme: T	ourism development				
Objective: To	promote growth of tou	rism in the county			
Outcome: Incr	ease in number of tou	rism activity in the cour	ıty		
Tourism	Mapped and	Number of sites	2	0	Absence of tourism
promotion	developed sites				policies and
services					regulations
	Tourism products	Number of tourism	4	0	Weak legal and
	Tourism products developed	Number of tourism products	4	0	Weak legal and institutional
	developed	products			Weak legal and institutional framework
	developed  Publications and	products  No. of publications and	5	0	Weak legal and institutional framework Lack of tourism
	developed  Publications and sensitization for a	products			Weak legal and institutional framework Lack of tourism policies and
	Publications and sensitization for a done	No. of publications and sensitization for a done	5	0	Weak legal and institutional framework Lack of tourism policies and regulations
	Publications and sensitization for a done marketing	No. of publications and sensitization for a done  No. of marketing			Weak legal and institutional framework Lack of tourism policies and regulations Lack of tourism
	Publications and sensitization for a done marketing strategies	No. of publications and sensitization for a done  No. of marketing strategies	5	0	Weak legal and institutional framework Lack of tourism policies and regulations Lack of tourism policies and
	Publications and sensitization for a done marketing strategies implemented	No. of publications and sensitization for a done  No. of marketing strategies implemented	5	0	Weak legal and institutional framework Lack of tourism policies and regulations Lack of tourism
	Publications and sensitization for a done marketing strategies implemented (billboards/	No. of publications and sensitization for a done  No. of marketing strategies implemented (billboards/ signage's/	5	0	Weak legal and institutional framework Lack of tourism policies and regulations Lack of tourism policies and
	developed  Publications and sensitization for a done marketing strategies implemented (billboards/ signage's/	No. of publications and sensitization for a done  No. of marketing strategies implemented	5	0	Weak legal and institutional framework Lack of tourism policies and regulations Lack of tourism policies and
Duoguessas	developed  Publications and sensitization for a done marketing strategies implemented (billboards/ signage's/ magazines)	No. of publications and sensitization for a done  No. of marketing strategies implemented (billboards/ signage's/ magazines)	5	0	Weak legal and institutional framework Lack of tourism policies and regulations Lack of tourism policies and
	developed  Publications and sensitization for a done marketing strategies implemented (billboards/ signage's/ magazines)  ame: Co-operative deceased	No. of publications and sensitization for a done  No. of marketing strategies implemented (billboards/ signage's/ magazines)  evelopment	5	0	Weak legal and institutional framework Lack of tourism policies and regulations Lack of tourism policies and
Objective: To s	developed  Publications and sensitization for a done marketing strategies implemented (billboards/ signage's/ magazines)  ame: Co-operative deterning the management description of the control of the co	No. of publications and sensitization for a done  No. of marketing strategies implemented (billboards/ signage's/ magazines)  evelopment  nt of Co-operatives	5	0	Weak legal and institutional framework Lack of tourism policies and regulations Lack of tourism policies and
Objective: To s Outcome: An e	developed  Publications and sensitization for a done marketing strategies implemented (billboards/ signage's/ magazines)  ame: Co-operative detrengthen managements	No. of publications and sensitization for a done  No. of marketing strategies implemented (billboards/ signage's/ magazines)  evelopment  nt of Co-operatives  for Co-operative develop	5	0	Weak legal and institutional framework Lack of tourism policies and regulations Lack of tourism policies and
Objective: To s Outcome: An e Co-operative Development	developed  Publications and sensitization for a done marketing strategies implemented (billboards/ signage's/ magazines)  ame: Co-operative deterning the management description of the control of the co	No. of publications and sensitization for a done  No. of marketing strategies implemented (billboards/ signage's/ magazines)  evelopment  nt of Co-operatives	5	0	Weak legal and institutional framework Lack of tourism policies and regulations Lack of tourism policies and
Objective: To s Outcome: An e Co-operative	Publications and sensitization for a done marketing strategies implemented (billboards/signage's/magazines)  ame: Co-operative detrengthen management abling environment for a done madded  Products Value added  Revitalization of Co-	No. of publications and sensitization for a done  No. of marketing strategies implemented (billboards/ signage's/ magazines)  evelopment  nt of Co-operatives  for Co-operative develop	5 6 ment	0	Weak legal and institutional framework Lack of tourism policies and regulations Lack of tourism policies and regulations Banana and Dairy
Objective: To s Outcome: An e Co-operative Development	Publications and sensitization for a done marketing strategies implemented (billboards/ signage's/ magazines)  ame: Co-operative detrengthen management abling environment for a done.	No. of publications and sensitization for a done  No. of marketing strategies implemented (billboards/ signage's/ magazines)  evelopment of Co-operatives for Co-operative develop.	5 6 ment 3	0	Weak legal and institutional framework Lack of tourism policies and regulations Lack of tourism policies and regulations Banana and Dairy

Cooperative	No	1	0	Regulations
Enterprise Fund				submitted to the
				CEC
Saving mobilization	KES.	20M	13M	Saving Mobilization
				ongoing
Registration of	No	4	25	New cooperatives
cooperatives				registered

**Table 18: Status of Capital Projects Commerce Tourism and Cooperatives** 

Project	Objective/	Output	Description	Status	Estimate	Actual	Sourc
Name & Locatio	Purpose	Output	of Key activities	(Include the milestones	d Cost (Ksh.)	Cumulativ e Cost (Ksh.)	e of funds
Establish industrial park in Vihiga County	Creation of job opportunitie s and local products value addition		Construction of roads, buildings, installation of electricity, water supply, internet connectivity.	Ongoing	25M	Nil	CGV
Establish incubation centers	To promote business and investment	Incubation centre	Construction of building and equipping	Not started	15M	0	CGV
Modern market at luanda		Modern Luanda market	Construction	Not started	40M	0	CGV
Juakali shades	To enhance trading activities	Juakali shades	Construction works		15M	0	CGV
Modern market stalls		Modern market stalls	Construction works		100M	0	CGV
Mordern toilet at majengo Market with a septic tank	trading	Eco-toilet constructed	Construction works	Ongoing	8.6M		CGV
		Tourist sites developed	Fencing and establishment of amenities		5M	0	CGV
Tourism marketing	tourism	Tourist products marketed			2M	0	CGV
	To enhance trading	High mast	Installation and commissionin g			0	CGV
Proposed fencing and	To enhance market	4 door Toilet constructed	Construction works and	complete	3.06M	3.06M	CGV

construction	sanitation	and fenced	fencing							
	Samilation	and renced	rencing							
of 4 door W.C										
toilet at										
Esibuye Stock										
market										
Renovation of	Improve	Mwibona stock	Renovation	complete	0.99M	0.99M	CGV			
			works							
Stock market	environment	renovated								
Cooperative d	Cooperative development									
Promotion of	To enhance	Processed	Processing of		7.5M		CGV			
value addition	market	products,	agricultural							
at Vihiga Dairy	access	equipments	produce							
cooperative		and produce								
society		intake								
Revitalization	Promotion of	Active/workin	Registration		25M		CGV			
of	cooperatives	g cooperatives	of							
cooperatives			cooperatives							
Cooperative	To support	Amount	Loaning to	Not started	20M	0	CGV			
enterprise	cooperative	disbursed	cooperatives							
fund	capital base									

- Low cooperative capital base to support infrastructure for value addition and lending to financial cooperative members.
- Inadequate capacity building to enhance good governance and accountability systems in cooperative societies
- Low cooperative movement culture particularly in the produce sector
- Lack of weights and measures working standards.
- Loan apathy and low rate of loan recovery notably with the VCTEF.
- Absence of an institutional and human resource to coordinate industrialization and investments subsector in the county
- Non implementation of Acts; Trade and Market Management Act and the Vihiga County Cooperative enterprise fund Act 20
- Inadequate land for market infrastructure development.
- Absence of tourism development policies and limited investment the tourism subsector
- Inadequate modern market infrastructure to support growth in trade and enterprise
- Low application on innovation and technology in commerce and trade
- Inadequate funding for the department of trade, industry, tourism and entrepreneurship
- Absence of policy framework on PPPs and joint ventures

#### Lessons learnt

• Value chain addition, broadening and deepening the regional market base; is vital for the county's; Processed Agricultural products by Cooperative fetch high prices in the market hence increased payment rate to the farmers. Eg Vihiga Dairy processing milk into Mala and youghut, Hamisi banana processing into flour, crisps, Emuhaya soya processing soya into yought, nuts and soya beverage.

- Automation of SACCOS has led to improvement of service delivery to members. Eg VICOTRASA increased membership and savings.
- Need to strengthen the governance of Trade Enterprise Fund.
- Sensitization of traders on Weights and measures to enhance consumer protection within the county
- Create an enabling environment for growth in investments, industrialization and entrepreneurship activities in the county
- Need to formulate and policy and institutional framework that will promote tourism sub-sector and industrialization in the county
- Need to invest in modern retail market infrastructure to support trade and enterprise growth

# 2.2.8 Office of the County Attorney

## **Key achievements**

- ✓ Concluded thirty one (31) of the more than hundred pending cases
- ✓ Coordinated the preparation of 5 policies in consultation with other departments

**Table 19: Sector Programmes Performance Office of the County Attorney** 

				<u>•                                      </u>					
Programme Name Pr	Programme Name Programme Name: Administration services								
Objective: To strengthen legal counsel and legislation process in the county executive									
Outcome: Improved public sector service delivery									
Sub Programme			Tar	Remarks*					
	Outputs	performance	gets						
		indicators	Planned	Achieved					
County Legal services	County attorney office operationalize d		1	3	Surpassed target due to increased workload in the department				
		No. of bills and policies	-	5	Coordinated with various departments in the preparation of policies				

#### **Challenges**

- Inadequate funding for the department to undertake functions
- Late disbursement of funds
- Limited staff and office space

#### **Lessons Learnt**

- Need to strengthen institutional capacity of the County Attorney office
- Undertake sensitization of Departments and other stakeholders on legal issues

# 2.2.9 Environment, Water, Energy, Natural Resources and Climate Change Key Sector Achievements

# Administration, Planning and Support services

- ✓ Renewed contracts for 155 casuals to offer cleaning services
- ✓ Capacity build two (2) staff at the KSG
- ✓ Finalized a water policy
- ✓ Finalized Sand Harvesting policy
- ✓ Devoloped Draft Eucalyptus Management Policy
- ✓ Finalized the PCRA and Climate Change Action Plan
- ✓ Commenced the process of drafting County Intergrated Energy Plan

#### Water and Sanitation:

- ✓ Commenced review of vihiga county water act and development of draft Vihiga county water strategy.
- ✓ Solarised ten water schemes (10) which included Vigina borehole, Muhudu borehole, Chango, Muhanda, Muchula, south west bunyore, Emanyinya, Chekombero, Gaga, Jepkoyai (Kitagwa) and Gisambai Majengo water schemes.
- ✓ Increased last mile water connectivity across the county to 1,200 households
- ✓ Expanded and rehabilitated piped water schemes that included; Busali, Mugogo water project, Vihiga Water Supply rising main, Hamisi supply, Chango and Vihiga Water supply reticulation system.
- ✓ Rehabilitated boreholes and schemes at Vigina Primary School, Ebuyalu, Mwibona, Muhudu, Ebukhaya, Emanyinya, Esirulo, Sabatia, Gamalenga, Mangongo and Matsigulu.
- ✓ Enhanced water distribution by laying pipes; triple T up to Esinamutu PAG church, Luanda town Big Ben, Sosiani to Simbi pressed steel elevated tank, Ebunangwe water supply (from Echichibulu tank), Shamakhokho tank to Losengeli Tank, Gaga Water supply, Stand Kisa- Viyalo-Wamage and Connected Emuhaya hospital with a reliable line
- ✓ Renovation of Maji House-HQs administration block
- ✓ Improved Sanitation; Construction of latrines in Jebrok and Serem markets

# **Environmental Management Services**

- ✓ Procured 12 No. Waste holding skips
- ✓ Conducted daily clean up, collection and safe disposal of waste activities in over 60 markets
- ✓ Procured Assorted waste managmnet protective gears
- ✓ Acquired a waste holding site at Ebuyangu
- ✓ Finalized purchase of land for waste management in Luanda
- ✓ Mainstreamed solar water pumping in 12 No. mini-water schemes
- ✓ Conserved 15 km of wetland (River Edzava) by growing 5,000 No. of Bamboo seedlings
- ✓ Enhanced Environmental complienace and Enforment in various units such as noise (through licencing), waste managmnet, discharge of effluents
- ✓ Enhanced Environmental awareness programs through internationall world Environment days

# Forestry and Natural resources management

- ✓ Protected and Re-afforested 15 acres of Maragoli Hills
- ✓ Collaborated with National and regional agencies including; Kenya Wildlife Services, Kenya Forest Service, NETFUND and other development partners to Conserve, Protect and Re-afforestation Kibiri Forest as part of the Larger Kakamega Rain Forest
- ✓ Established and Maintained 2 No of Training tree Nursery at Maragoli and Ebusekwe Hills
- ✓ Enhanced Environmental Conservation in Schools through a program called 'School Greening Program' where 100,000 assorted tree seedlings were distributed to schools
- ✓ Mapped, Surveyed, Protection and Re-afforestated 4 No of existing community forests

# **Climate Change Mitigation and Adaptation;**

- ✓ Community consultative forums were conducted in projects identification in 9 Wards (Muhudu, Jepkoyai. Chavakali, N. Maragoli, South Maragoli, Central Bunyore, N.E Bunyore, Wemilabi and Luanda Township)
- ✓ Development of Project Proposals with Ward Climate Change Planning Committee from 8 Wards
- ✓ Training on Climate Change Projects Monitoring and Evaluation for unit heads from line departments and 25 Ward Climate Change Planning committees in partnership with Anglican Development Services (ADS/W) & Financing Locally Led Climate Action (FLLoCA) program.
- ✓ Completion of the Participatory Climate Risk Assessment (PCRA) Process and capacity building of other Counties on PCRA in line with the FLLoCA Program.

- ✓ Finalization of the Vihiga County Climate Change Action Plan and validation of the Climate Information Service (CIS) Plan.
- ✓ Sensitization of the County Assembly Environment Committee on climate change and community sensitization via radio
- ✓ Sensitization of the County Environment Committee (CEC) on matters of Climate Change.
- ✓ Community Climate Outlook Forum for dissemination of the Long Rains Forecast and actions to be taken farmers (Participatory Scenario Planning).
- ✓ Participation in people's Dialogue Festival (organized by the Danish Embassy in partnership with Uraia) addressing efforts made by the county government to address Climate Change with linkages of the community and Sustainable Development Goals.
- ✓ Capacity assessment by the DANISH Embassy under FLLoCA Programme.
- ✓ Sensitization on Green Bond by Agusto & Co. in partnership with the ADA Consortium
- ✓ Completion of the concept brief and M.O.U for Climate Change Centre in Partnership with Kaimosi University

Table 20: Environment, Water, Energy, Natural Resources and Climate Change subsector Programme Performance

Sub	Key Outputs	•	Targets		Remarks*
Programme		indicators	Planned	Achieved	
Programme N	ame: Administration Plani	ning and Support Servi	ces		
Objective: To p	provide efficient administ	rative services to the s	ector		
Outcome: Imp	roved service delivery in	the sector			
administrativ e services		Number of casuals to offer cleaning services	155	100	Achived due to availability of budget
		Number of staff trained at KSG	3		Trained on Strategic Resource Mobilization
		Sand harvesting policy completed	1	1	Completed
		Eucalyptus Policy Drafted	1	1	On going
		Water Policy Operationalized.	1		On going In sufficient funds
		Number of Trainings conducted	4		Activity not undertaken due to budgetary constraints
	··· ator management	No of committees trained	25		Activity not undertaken due to budgetary

Sub Programme	Key Outputs	Key performance indicators	Targets		Remarks*
riogramme		mulcators	Planned	Achieved	
	operation, maintenance and management of the Water schemes				constraints
	Water Consumer survey and stake holders' identification undertaken	No of wards reached	25	5	Exercise ongoing
	Baseline survey for water schemes done	No of water schemes visited and reports generated.	50	5	Activity to be finalized in current financial year
	ame: Water and Sanitation				
7	Increase access to portab	<del>-</del>			
	reased number of HHs wi		_		
Water Supply Management	Water Pipelines Distribution Networks under Vihiga Cluster Water Project done	No. of Kms laid	44	21	Delayed due to procurement process
	New boreholes Drilled and equipped	No. of boreholes	5	15	Boreholes were done in collaboration with development partner The Water Project (TWP)
	Existing piped water schemes rehabilited and expanded	No of existing water schemes rehabilitated/expande	10	7	Delays due to procurement process
	Ongoing/stalled water projects completed	No of ongoing/stalled projects completed/operational	10	7	Delays due to procurement process
	Metering of urban water schemes done	No. of meters procured and installed	200	1751	Metering done by Amatsi Water services company
Sanitation services	Vihiga cluster sewerage project done	% works done	100	0	Resource mobilization for project funding is ongoing led by LVNWWDA and the County
	Establishment of urban sewerage system	Acreage of land acquired		0	The activity was not achieved
	Sanitary facilities constructed/rehabilitated	No. of sanitatry facilities constructed	20	90	Contructed 90 unit of latrines in public schools in collabortion with development partner -The Water Project

Sub Programme	Key Outputs	Key performance indicators	Targets		Remarks*	
11 ogrumme		murcutors	Planned	Achieved		
					(TWP)	
Program Nam	e: Environment Manageme	ent Services				
Objective: To e	effectively conserve and n	nanage environmenta	l resource:	s		
Outcome: Imp	roved environmental res	ources conservation a	nd protect	ion		
Management		No of holding skips procured	6	12	Target met due to availability of budget	
	procured	No. of Assorted protective gears procured	5	5	Activity not implemented	
	Conducted daily clean up, collection and safe disposal of waste activities in over 60 markets	Number of Markets cleaned, waste collected and disposed	60	60	Achived	
	Finalized purchase of land for solid waste recycling plant in Luanda	Amount of money paid to finalize the purchase of the land	600,000	600,000	Achived	
		No. of dumpsites secured	1	1	Payment fully done	
Energy Service	Solar water pumping	Number of water schemes with solar pumping sysyems	10	15	Completed	
	-	No of reports of stakeholder engagements and	20	20	Target achieved	
Environmental protection and conservation		Size of wetland conserved	5Km	5Km	Achived. Done during the WED	
Services	complienace and Enforment Services in various units such as noise (through licencing), waste managmnet, discharge of effluents	Number of Environmental complienace and Enforment Services offered	20		Monitoring of areas of non-compliance done. Noise licencing carried out	
Programme N	ame: Forestry and Natural	<b>Resources Manageme</b>	nt			
•	effectively conserve and n	•		ources		
Outcome: Imp	roved Forestry and Natur	al Resources Services	offered			
Forestry		Acarage of Maragoli Hills protected and re- aforesteded	15	20	Completed. Got partner surport that helped to surpus the target	

Sub Programme	Key Outputs	Key performance indicators	Targets		Remarks*	
Frogramme		indicators	Planned	Achieved		
	Kibirii protected	Number of km of Kibirii Forested	15	15	Achived in collaboration with other partners	
	Tree Nursery maintained	Number of seedlings maintained in the nursery	10,000	8,000	Maintainance done.	
	School Greening program mainstreamed	Number of seedlings given to schools	100,000	100,000	Completed	
Natural resources management	Community Forests Protected	Number of community Forests Protected	4	4	Completed	
Programme: N	lame: Climate Change Ada	ptation, Resilience & M	litigation			
	enhance adaptive capacit	y and resilience to cli	mate chang	ge and pron	note low carbon	
development	anad adautive consitu	and regiliones to alime	to abours			
	anced adaptive capacity a			1 25	Towart a abiossa d	
Climate Change Governance and	Citizens awareness on climate change raised through ward level engagement forums	No. of fora held	25	25	Target achieved	
Institutional	Citizens awareness on climate change raised through radio programs	No of programs held	8	10	Target exceeded	
	Climate Change Planning Committees established at ward and county levels		20	27	25 Wards established 1 County Climate Change Planning Committee Established 1 Climate Change Steering Committee Established	
	Climate Change resilience projects implemented	No of Projects implemented	5	5	4 Projects(Mungoma, Mwibona, Ipali,Kimogi Completed, Mudungu water project Ongoing)	
	Climate Change Risk Assessment Completed	No. of Risk Assessments completed	1	1	Target achieved	
3 - 1.10	Climate Change Action Plan formulated	No. of Climate Change Action Plans Formulated	1	1	Target Achieved	

Sub	Key Outputs	7 -	Targets		Remarks*
Programme		indicators	Planned	Achieved	
I	climate action	Amount of finances mobilized for climate change	11M		Accessed flloca funds after meeting all the necessary conditions
Building		Number of ward committees inducted	25	25	Target attained
	Capacity building of ward committees on monitoring evaluation and reporting		25	25	Target achieved
•	Climate resilience investments implemented	Number of projects	10		Reduced due to budget cut

# **Status of Capital Projects**

Project Name & Location	Objective/ Purpose	Output	Description of Key activities	Status (Include the milestones)	Estimated Cost (Ksh.)	Actual Cumulative Cost (Ksh.)	Source of funds
ckine	waste	waste holding skips procured		Completed	5,000,000	5,000,000	CGV
Recycling Plant	management	Waste Recycling Plant land in	and payment for the Waste Recycling	Completed	600,000	600,000	CGV
site acquired at	disposal of	holding site	Procurement and payment of Waste holding site at Ebuyangu	Completed	700,000	700,000	CGV
conservation of	our Riparian	Riparian ecosystems conserved	Procurement of assorted indigenous tree seedlings	Completed	1,500,000	1,500,000	CGV
Protection and Re- afforestation of	-	Degraded ecosystems	-	Completed	5,000,000	5,000,000	CGV

Project Name & Location	Objective/ Purpose	Output	Description of Key activities	Status (Include the milestones)	Estimated Cost (Ksh.)	Actual Cumulative Cost (Ksh.)	Source of funds
Maragoli Hills in South Maragoli	ecosystems		of seedlings, Growing of seedlings, maintenance				
	conserve our degraded	Degraded ecosystems conserved and protected	J	Work in progress	30,000,000	30,000,000	Partnership
Greening Program	skills of environmental	Implemented	of key stakeholders	Completed	1,500,000	1,500,000	CGV
	=	Community Forests conserved	Fencing and growing of trees	Completed	4,000,000	4,000,000	CGV
shikomoli water project phase 1	adaptive capacity and resilience to climate change and	implemented water project implemented	a solar pumping system Installation of pressure	Complete and operational	5,545,262	5,545,262	Vihiga County Climate Change Fund

Project	Objective/	Output	Description		Estimated	Actual	Source
Name &	Purpose		of Key	(Include the	Cost	Cumulative	of funds
Location			activities	milestones)	(Ksh.)	Cost (Ksh.)	
Rehabilitation of Buhani village Agricultural, water management usage & macro catchment sustainable land management project phase 1	To enhance adaptive	Climate Change resilient project implemented	gravity water project Last mile	Complete & Operational	4,661,806	4,661,806	Vihiga County Climate Change Fund
	capacity and	Climate Change resilient project completed	Installation of a solar pumping system Last mile connectivity to 50 households	Complete	4,785,235	4,785,235	Vihiga County Climate Change Fund
Mwibona water project	adaptive capacity and	Climate Change resilient project completed	Installation of a solar pumping system Installation of plastic tanks Last mile connectivity to 50 households		4,622,551	4,622,551	Vihiga County Climate Change Fund
Water Project	accessibility to portable water	schemes rehabilitated	Laying of main distribution pipelines, Rehabilitation of water schemes				CGV
Establishment of organic fertilizer plant- Ochwore Luanda South			Fencing of parcel of land, Infrastructure development.	Land acquired.	2,360,186	12M	CGV
Acquisition and fencing of land		County dumpsite	Acquisition of land,	On going Land	10M		CGV

Project Name & Location	Objective/ Purpose	Output	Description of Key activities	Status (Include the milestones)	Estimated Cost (Ksh.)	Actual Cumulative Cost (Ksh.)	Source of funds
	waste in the County	established	U	identified and leased.			
Maragoli landscape-	To rehabilitate degraded County Hill top.	top restored.	Development of the PFMP, Construction of an office block, fencing of the nursery area, Purchase of assorted tree seedlings, harnessing of water for nursery establishment	Ongoing			CGV
•	environmental	Kipsimam community forest fenced	Fencing works	Ongoing	1.2M		CGV

- Low environmental conservation culture and awareness on climate change
- Institutional and governance challenges around climate change
- Late disbursment of funds.
- Capacity challenges, political interference and resource competition in implementation on climate change resilience investments and vandalism on constructed facilities
- In adequate enactment of policy and legislations on climate change
- Water scarcity, water insecurity due to effects of climate change and vandalism of pipes
- High operational and maintenance cost of piped water supply schemes
- Low compliance on EMCA and social safeguards by projects implementers
- Absence of functional sewerage and waste management systems in the urban areas.

#### **Lessons Learnt and Recommendation**

- Inclusivity and participatory planning and implementation of projects promotes ownership and sustainability
- Regular periodic supervision and monitoring of projects should to be undertaken to

- track progress.
- Need to strengthen the institutional and governance framework capacity development is critical for effective project implementation
- Collaborative frameworks between the national and county governments are required in implementing shared and/or devolved functions
- Mainstreaming clean energy in service provision presents a case not only for climate change mitigation, but also leads to reduced cost of running of service provision in the long run.
- Need to develop and promote innovative and green energy technologies in water harvesting, production and supply
- Indigenous knowledge on environmental conservation and management of natural resources is critical for sustainable development.
- Sensitization on climate change mitigation and adaptation strategies, environmental conservation, sustainable land use, and water resource management
- Need to strengthen Public Private partnership frameworks to appreciate complementary investment in water, environment and climate change
- Partnerships and resource plays a crucial role in actualizing climate change as it helps bridge the resource and skill gaps in the sector

## 2.2.10 Gender, Culture, Youth, Sports and Social Services

#### **Sector Achievements**

- ✓ Initiated/Developed the following policies and bills:
  - Youth Service Bill
  - Sexual and gender based violence policy.
  - Children protection policy
  - Culture and heritage policy
- ✓ Facilitation of 17 county teams -Vihiga United team, Vihiga queens, Vihiga volleyball team, athletics and Vihiga Netball team through the County Sports Funds
- ✓ Rehabilitation of Goibei primary school play grounds
- ✓ Promotion of cultural heritage through organizing 4 county cultural festivals,
- ✓ Supported teams to participate in the Kenya Music and Cultural Festival and the equipping of Shiru cultural centre
- ✓ Supported the inter county sporting activities (KICOSCA games)
- ✓ Promote talents through the annual youth extravaganza
- ✓ Renovation of Ivona and Ebusiratsi talent centres
- ✓ Organized a 16-day campaign against Gender Base Violence (GBV)
- ✓ Supported the children's assembly

- ✓ Digitized indigenous knowledge, youth film making and production.
- ✓ Commemorated the PLWD's day

Table 21: Gender, Culture, Youth and Sports Programme Performance

Sub-	Key Output	KPI's	Baseline	Planned	Achieved	Remarks
programme				Targets	Targets	
		Planning and Supp				
		administrative se		e Sector		
		elivery in the secto			4 1 11	77 .1
General Administrative services	Improved service delivery	No of policies/bills developed No of MTEF reports	1	1 sector plan policies 1 MTEF report	1 bill	Youth service bill enacted
Programme: M	anagamant & D	developed  No of service chatters developed evelopment of Cul	0	1	1	Service chatter developed
		l heritage and spo				
-		id excellence in sp				
					1.0	2.1
Recreation and Arts	Talent centers/arts gallery developed	No of talent centers/arts gallery developed	0	2	2	2 talent centres constructed at Ebusiratsi and Ivona
Sports Promotion	Sports grounds developed	No of sports ground developed	0	2	1	Goibei primary play ground rehabilitated
		No of sports grounds levelled	-	2	2	Lwenya and Makuchi playgrounds levelled
	Sports tournaments organized	No of tournaments organized/ Inter-county sports	0	25	8	8 Ward based tournaments organized.
	Sports fund disbursed	No. of teams facilitated with sports funds	6	20	17	17 teams facilitated
	Coaches trained	No of coaches trained		35	42	30 football and 12 boxing coaches trained
Culture & Heritage	Conserved cultural heritage	No of cultural sites protected	1	4	3	Mungoma,Terik and Ebusiekwe cultural sites protected

Sub- programme	Key Output	KPI's	Baseline	Planned Targets	Achieved Targets	Remarks
	Cultural festivals held	No of cultural festivals held	4	4	4	Terik , Tiriki, Maragoli and Banyore cultural festivals held
	Cultural centres constructed and equipped	No of cultural centres constructed and equipped	1	4	1	Ebusikwe cultural center-construction ongoing.
		Youth and Gendernderndernderndernderndernderndernde			ning for Suct	rainahla
Development in		na denaer Empow	ci iliciit ali	a Mailisti cali	ing for Sust	amabic
Outcome: Emp	owered Youth, (	Children, Women a	nd People	with Disabili	ties	
Social Protection	Social protection fund established	No of funds established and running	1	1	1	Done by the national government
	Rescue centres established	No of rescue centres established	0	1	1	Vokoli rescue centre established under NGAAF
Children services	Children assembly established	Number	0	1	1	Target achieved
Youth & Gender Development	Youths mentored	No of youth, mentorship trainings done	1	1 training 100 youth	1 training 100 youth	100 youth mentored
	PWD and women groups capacity build	No of PWDs and women groups capacity built	0	5	2	Done in collaboration with NGEC – Ivona and Senende
	GBV campaigns held	No. of campaigns held on GBVs	2	1	1	16 days activism on GBV held
	Youth extravaganza held	No. of Youth extravaganza	1	1	1	Held at Kaimosi University.

Table 22: Department Performance of capital projects FY 2022/23

,	Objective/ Purpose	_	Performance Indicators		(KES	Cost	Source of funds
Bunyore cultural	To promote culture and heritage	Guirtar ar Contro	No. of centres	Complete	6	6	CGV

Hamisi sports ground	To promote sporting activities	Sports ground developed	No of sports ground developed	Ongoing	0	12	CGV
Renovation of Ivona and Ebusiratsi Talent Centres		Ivona talent centre renovated	% of works done	Complete	2.3M	2.4M	CGV
Construction of Empowerment centre in Ebusiekwe		Ebusiekwe talent centre constructed	% of works done	Ongoing	2.3m	2.3M	CGV

- Increasing population of the vulnerable and poor individuals in the community
- Gender inequality in governance and resource distribution
- Inadequate sporting and recreation facilities
- Limited resource to facilitate social protection and sports promotion programmes
- Increased incidences of Drug and substance abuse, gender-based violence and child labour among others
- Cultural transformation and loss of traditional heritage and values
- Increasing youth unemployment

#### **Lessons learnt and Recommendations**

- Gender mainstreaming in design, implementation and monitoring on government programmes is critical in gender equity and inclusive development.
- Need for gender-specific data and information, and real time analysis for policy decisions
- Increased financing of programmes and capacity building of women, youth, PWDs and other vulnerable groups on entrepreneurial and life-skills
- Improved funding and capacity building on management of sports and cultural events in the county
- Professionalization of sports and creative arts as a source of income and wealth creation
- Need to promote and preserve cultural heritage and community values

## 2.2.11 County Public Service Board

#### **Kev Achievements**

✓ Facilitated employment and placement of personnel in various county department and Agencies

- ✓ The Board facilitated promotion and re-designation of staff in different carders.
- ✓ Continued capacity building of County Public Service Board staff to strengthen service delivery.
- ✓ Undertook county human resource audit

**Table 23: County Public Service Board Programmes Performance** 

		Planning and support				
		d efficient Human reso		the county exec	utive	
Outcome: Enhanced	l Human resour	ce capacities for effec	tive service	delivery		
Sub Programme	Key	Key performance		Targets	Remarks*	
	Outputs	indicators	Planned	Achieved		
General Administrative services	CPSB offices operationalize	No. of office block dconstructed furnished and equipped	1	0	Prioritized Land for construction	
		No. of Vehicles acquired	1	0	Not acquired due to limited budget for the board	
		No. of Critical CPSB personnel employed and trained	15	8	More to be employed in current financial year	
Research ,planning and ICT	Policies and Plans developed	No. of strategic plan developed	1	0	To be developed in current financial year	
		No. of research findings and surveys conducted	2	0	The unit has not been operationalized	
		AWPs and Sector Working Groups reports	1	1	Target met	
Human resource development	HR policies and regulations		200	175	Not done due to budgetary constraints	
	resources enhanced	employed and redesigned Number of staff	3334	0	ongoing to be done in	
		appraised			current financial year	

Table 24: Status of CPSB Non-Capital Projects

Project	Objective/	Output	Description	Status	Estimated	Actual	Source
Name &	Purpose	Output	of Key	(Include	Cost	Cumulative	
Location	•		activities	the	(Ksh.)	Cost	funds
				milestones)		(Ksh.)	
Public	To promote	No of	Sensitization	on going	3M		CGV
sensitization	values and	sensitization	meetings				
and awareness	• •	forums held					
in line with	governance						
principles of	and Public						
governance	Service						
	referred to in Articles 10 &						
	232 of the						
	Constitution						
Recruitment,		No of staff	Recruitment,	on going	5M	5M	CGV
placement,			placement,	98			
promotion and		promoted	promotion				
Re-designation	placement of	*	and re-				
of employees	r		designation				
or employees	personnel in	designated	designation				
	various						
	County						
	departments						
	-						
T T	and Agencies	D a amuitma ant	D 6		214	214	CCV
Human	To strengthen Human			new	3M	3M	CGV
resource		guidelines	contracting				
performance	norformanco		and appraisal				
management	management	policies					
	framework in						
	the County						
	Public Service						
Office			Procurement	new	10M	10M	CGV
Equipment	office	1 1	and				
	operations		installations				
	and service						
	delivery						
Development	To enhance	No of bills	Development	On going	3M	5M	CGV
of Vihiga	coordination	published	of a bill and				
County Public	of public		policies				
Service Board	service						
Bill 2023							
Purchase of	For	No of acres	Procurement	New	4M	4M	CGV
land 0.5	construction		of the land				
1	•	1	l				
hectors	of office space						
hectors Purchase of			Procurement	NEW	10M	10M	CGV

Project	Objective/	Output	Description	Status	Estimated	Actual	Source
Name &	Purpose		of Key	(Include	Cost	Cumulative	of
Location			activities	the	(Ksh.)	Cost	funds
				milestones)		(Ksh.)	
	effective						
	operation of						
	CPSB						
	activities.						

## **Challenges**

- Absence of CPSB strategic plan in line with vision 2030 and CIDP
- Absence of Human Resource Plan, Rationalized Human Resource and succession plan
- Absence of HR procedure and policy manual and guidelines
- Weak performance management framework
- · Review of risk assessment, internal and external audit
- Inadequate control of accounting systems and structures
- Absence of performance management and appraisal systems tools and implementation
- Inadequate funding for the process of recruitment, promotion and re-designation of employees
- Missing link between departmental request and appointments
- Absence of a harmonized scheme of services for public servants and disparities in remunerations
- Absence of updated database on skills inventory
- Limited automation of service
- Low budgetary allocation to enable the Board to undertake its mandate
- Limited technical staff, office space and equipment for effective performance

#### **Lessons Learnt and Recommendations**

- Enactment of Count Public Service Board Act, the Board will acquire financial autonomy as per section 58 and 59A of the CGA 2012 amended 2020.
- The Board require critical staff outlined below:
  - a. Directorate Finance & Administration
  - b. Directorate Human Resource & Development
  - c. Directorate of Legal, Governance and Ethics
  - d. Economist/Statistician
  - e. Record Management officer
  - f. Accountant
  - g. Supply Chain Management officers

- h. Enforcement security officers
- i. Cleaners
- Need to develop an elaborate succession and staffing plan for the county public service
- Need to develop a human resource information management system in the county
- Need to develop a harmonized scheme of service and job descriptions for county staff
- Enhance resource allocations to effectively and independently implement the Boards programs
- Need to strengthen human resource capacity development, performance management, reward and sanction system in the public service

## 2.2.12 Finance and Economic Planning

## **Key Achievement**

- ✓ Established the County Audit Committee (CAC) and the County Budget and Economic Forum (CBEF) to improve transparency, coordination and public participation in public financial management
- ✓ Timely preparation of various statutory policy documents and reports that include, the CIDP 2023/27, the ADPs, CAPR, CFSP, CBROP, the Finance Bill and the Debt Management Strategy Paper among other documents
- ✓ Reduced pending bills to less than 400million shillings in F/Y 2022/23
- ✓ Enhanced monitoring and evaluation and prepared and disseminated review reports.
- ✓ Realized own source revenue collection of Ksh. 227.7 million
- ✓ Digitization of the asset register
- ✓ Undertook staff performance appraisal
- ✓ Capacity built various staff on financial management, IFMIS, Results-Based Management, internal Audit control, Planning and Budgeting.

**Table 25: Finance and Economic Planning Sector Programmes Performance** 

<b>Programme Name:</b>	Programme Name: County Planning Services							
Objective: To strengthen formulation and coordination of policies, planning and tracking implementation of projects and programmes								
Outcome: Efficient	and effective Econo	mic planning						
Sub Programme	Key Outputs	Key performance	Targets		Remarks*			
		indicators	Planned	Achieved				
	C-ADP prepared and disseminated	No	1		2023-2024 C-ADP prepared			
*	SWGs reports prepared	No.	10		SWG reports prepared			
	1	No. of Sectoral plans	1	0	Target not met due budgetary constraints			

he	1407	LY CATOR	1.	1.	ln
Monitoring and		No. of M&E reports	4	4	Reports prepared
evaluation	developed	110			on quarterly basis
	, 1	NO	3	1	CAMER prepared
	report and CAMER				
	developed				
	M&E capacity	No	1	1	M&E desk officers
	building forums held				trained
		No	1	1	Target achieved
	Project register				
	prepared				
	Holding stakeholder		4	0	Not achieved due
	forums to	forums held			budgetary
	disseminate M&E				constraints
	information				
Programme: Cou	nty financial Managem	ent			
Objective: To ens	ure prudent managem	ent of public finan	ce and a	advisory servi	ces
Outcome: Transp	arent and accountable	svstem for the ma	nageme	ent of public fi	nances
Revenue		Number of revenue		1	Automated
mobilization	revenue base	system	1	1	revenue system
illobilization	l evenue base	System			developed
	Revenue staff	No	200	100	Revenue officers
	capacity build	INO	200	100	employed &
	capacity build				trained
	Finance bill	NO	1	1	
		NO	1	1	Bill prepared
	2022/23 prepared	No	1	1	Automotod
	Traders register	INO	1	1	Automated
	updated	N.T.	1	1	register developed
	Asset inventory	No	1	1	Asset inventory
D 1 / 1	done	N. C.I. C.	2	2	automated
Budget policy	CBROP and CFSP	No. of draft reports	Z	2	Target met
formulation	prepared		4	4	
	1 01 0	No.	1	1	Estimates
	based budgets				prepared
	estimates			1000/	0.00
Treasury	Treasury office	% of works done	0	100%	Office space
infrastructure	space expanded				created
development	0	N C	_		77 .1
Procurement	Contractors	No. of trainings for	1	1	Youth, women and
	sensitized on	reserved groups			PWDs trained
	procurement				
	regulations and				
	processes				
		No	10	10	Departmental
	capacity build				procurement
		-			officers trained
Internal Audit		No	1	0	To be undertaken
	digitized				in FY 2023/24
	Audit staff employed	No	5	2	Not achieved due
					to budgetary
					constraints

Table 26: Status of Capital Projects Finance and Economic Planning

Project Name & Location	Objective / Purpose	-	Description of Key activities	Status (Include the milestones )	Estimate d Cost (Ksh.) Millions	Actual Cumulativ e Cost (Ksh.) Millions	Sourc e of funds
Proposed construction of 90 Bed capacity ward in Emuhaya sub county	Enhance access to quality healthcare services	90 Bed capacity ward	Builders, electrical and plumbing works	Complete	49.2M	56.7M	KDSP
Proposed construction of major Theater ward in Hamisi	Enhance access to quality healthcare services	Theater ward	Builders, electrical and plumbing works Land scapping	Complete	19.8M		KDSP
Equipping of Hamisi theatre block	Improve access to healthcare services	Theater Equipment	Procurement of Theater Equipment	Complete	13.9M	13.9M	KDSP
Partitioning of Data Centre into treasury offices	Enhance, access and Increase data resource allocation	Treasury office block	Partitioning works	Complete	8.9M	8.9M	CGV
Automation of revenue.	Enhanced own source revenue collection	Revenue collection and management system	Supply, delivery, installation, customization and commissionin g of a revenue collection and management system	ongoing	20M	19M	CGV
Installation of containerize d registry	Improved records managemen t	Containerize d Registry	Fabrication of the container into registry, and installation	Ongoing	2.5M	2.4M	KDSP

## Sector Challenges.

- Insufficent resource to implement planned county developement programmes
- Increasing wage bill and other recurrent expenditure limiting expenditure on development
- Delays in disbusrment of funds from the National Treasury

- IFMIS failures and interuptions
- Inadequate resource disbursment coupled with low performance in own source revenue
- Weak institutional framework on public partipation and sharing of reports
- Skills gap and limited capacity building programmes

#### **Lessons Learnt**

- Establish and strengthen coordinated linkages between planning and budgetting at sector level
- Need to strengthen expenditure control and adherance to plans and budget
- More efforts required to enhance partnerships and collaborations to abridge the resource gaps
- Need for expenditure controls on recurrent expenditure vis a vis development expenditure
- Stakeholders involvemnt in planning, budgeting and projects implementation lead to sustainability and ownership of programmes/projects

## 2.2.13 Public Service and Administration

## **Key Achievements**

- ✓ Developed the County Government organization structure
- ✓ Initiated the development of service charters in all department and directorates
- ✓ Developed and upgraded County Website.
- ✓ Produced and disseminated documentaries and newsletters highlighting the county government achievement
- ✓ Installed Wi-Fi in two Markets (Mbale and Chavakali)
- ✓ Coordinated the disbursement of bursaries and Governors scholarships
- ✓ Formulated ward development coordination committees
- ✓ Construction of Hamisi sub county offices
- ✓ Refurbishment of the county Headquarter building
- ✓ Extension and renovation of call centre

**Table 27: Public Service and Administration Programmes Performance** 

**Programme Name:** Administration, Planning and Support Service

Objective: To improve service delivery

-	ed, efficient and effective		1		1
Sub-	Key Output	KPI's	Planned	Achieved	Remarks
programme			Targets	targets	
Coordination	Improved service	No of public forums	40	6	Inadequate resource
and	delivery	held			allocation
Administration	COVID-19 awareness	No of awareness	4	1	Reduction in
Services	conducted	forums conducted			prevalence
	Policies, regulations	No. of Policies,	5	0	Drafts were done and
	and legal framework	regulations and legal			submitted to relevant
	developed	framework developed			offices for action
ICT Services	ICT directorate	No	1	1	Need to strengthen
	established				the directorate
	ICT integration done	Systems developed	2	1	Inadequate budget
	ICT infrastructure	Assorted software	Assorted	3	Need for upgrading
	maintained	procured and installed			
	County website	No	1	1	Operational
	established				
	ICT incubation	No	5	0	Inadequate funding
	centres established				
County/Sub	Improved service	No of sub county offices	3	0	Construction works
County	deliver	refurbished			on going at Hamisi
Administration					sub-county
		No. of ward offices	5	0	Activity not
		constructed			implemented
Human	Improved service	No. of staff on	2500	0	Activity not
Resource	deliver	performance appraisal			implemented
Management		Human resource	1	1	Achieved
		management system			
		developed			
	Recruitment of	2 staff	2 staff	0	No budget provision
	Graphic Designer				
County radio	Improved service	County radio equipped	1	0	Activity not
services	deliver				implemented
		No. Of offices	1	0	Activity not
		constructed and			implemented
		equipped			
	D - 1:	No. of staff employed	12	0	Activity not
	Radio staff employed				implemented
	Vihiga Wiki Hii Live	No. of Weekly Episodes	6	7	Target Achieved
	on social media and				
	Vihiga FM, Anyole				

	Radio and Vuuka FM				
	Radio Talk Shows	No. of Monthly	8	6	Conflicting
		appearance of County			scheduling with
		Exec and Officers on			officers due to office
		select radio shows			schedules
Control of	Rehabilitation centre	No. of rehabilitation	1	0	Activity not
alcohol and	constructed	centers			implemented
substance		No of sensitization	4	0	Activity not
abuse		forums organized/held			implemented
Public	Improved	Number of forums held	65	55	Most of the
participation	presentation of				engagement held at
and civic	policies and bills to				the ward level and
engagement	the public				subcounty levels.

Table 28: Status of Capital Projects PSA

Project	Objective/	Output	Description	Status	Estimated	Actual	Source
Name &	Purpose		of Key	(Include	Cost	Cumulative	of
Location			activities	the	(Ksh.)	Cost	funds
				milestones)		(Ksh.)	
Hamisi Sub	To enhance	Office block	construction	Ongoing	6.5M	6.5M	CGV
county Offices	access to	constructed	of Offices				
	county						
	government						
	services						
Renovation of	Painting of the	Building	Renovation	Complete	1.1M	1.1M	CGV
the Governors	Governors	painted	works done				
building	Building						

## **Sector Challenges**

- Inadequate budgetary allocations which affect service delivery.
- Weak human resource development framework including absence training and development policies.
- Lack of the necessary tools and equipment for the enforcement officers.
- Weak performance management framework.
- Uncoordinated county communication framework.
- Limited staff and equipment in the County Radio
- Stiff competition from established radio stations
- Absence of Administrative Offices at the Ward and sub-county levels
- Limited involvement of Administrators in developments at the wards

#### Lessons learnt and recommendations

- Need to allocate more funds on human resource development and training.
- Need for development of scheme of service for all cadre of staff for effective service delivery.
- Need to have a functional performance framework including strengthening the monitoring and evaluation system in the county.
- Need for development of a proper and reliable communication framework.
- Need to enhance interdepartmental coordination and synergies.

## 2.2.14 Office of the Governor

#### **Achievements**

- ✓ Amended the Disaster Management Act 2020
- ✓ Donated cash support to Mungoma ward hailstorm victims and Kerongo junior high school
- ✓ Contributed donation to Mbihi girls towards funeral arrangements of the six girls who perished on a road accident in Naivasha
- ✓ Participated in drafting of National Government policy on relief food in Kisumu
- ✓ Participated in the 8th National symposium on Disaster Risk Reduction in Kakamega County at MMUST whose theme of the event was 'Early Warning and Early Action for All.
- ✓ Streamlined operations of the County Government and aligning to existing laws and regulations.
- ✓ Drafted and assented to various policies, regulation and bills.
- ✓ Established county attorney's office
- ✓ Production and dissemination of newsletters and other review report
- ✓ Procured production equipment for coverage of county events, programs and activities.
- ✓ Established an institutional framework for performance management including strengthening of the service delivery unit
- ✓ Enhanced stakeholder engagement in County Government programmes
- ✓ Successful selection of departmental GIS Champions for all Departments
- ✓ Mapping of all the Ten Departmental Datasets and production of Maps
- ✓ Strengthened GIS through capacity building of GIS staff on new GIS software and initiating Departmental GIS champions to support GIS in working closely with GIS. 34 county Governments have to benchmark for GIS use and application
- ✓ Developed a county research policy
- ✓ Undertook two research in water sector
- ✓ Live streaming coverage on county digital platforms

- ✓ Streamlined Public participation and civic engagement activities in the County Government and aligned the Vihiga County public participation Act, 2020.
- ✓ Strengthened Grievances redress and feedback mechanism processes in the County
- ✓ Consistently generated and filed quarterly reports on complaint handling mechanisms to Commission of Administration of Justice
- ✓ Coordinated and Maintained good relationship with open governance external partners (namely GIZ, TWAWEZA and Rural Outreach Africa program

Table 29: Office of the Governor Programme performance FY 2022-23

Programme: Manage	ement and administra	ation of County S	ervices		
	e effective and efficie				n service delivery
	<b>Efficiency and Effecti</b>	veness in Public			
Sub- Programme	Key Output	KPI's	Planned	Achieved	Remarks
			Targets	targets	
Co-ordination and	Disaster response	No. of Disaster	1	0	Activity not
Advisory services	centre developed and equipped	response centre			implemented
	and equipped	developed and			
		equipped			
	Specialized	No of	7	0	Prioritized in FY
	equipment	specialized			2023-24
	procured	equipment			
		procured			
Communication	Development of	No of	2	2	Challenges in the
Production and	Quarterly County	publications			payment of graphic
Publicity	Newsletter				design services
	Sectoral	No of	10	11	Target Achieved
	Documentaries	documentaries			
		development			m
	Coverage of County	No. of Daily	1	1	Target Achieved
	Projects and	updates			
	Programmes County website and	No. Daily	1	1	Target Achieved
	Digital Media	Updates	1	1	Target Acmeveu
	management	opuates			
	Feedback Fridays	No. of	1	0	Activity not
	Live on social media	Feedback			implemented
	and Vihiga FM,				
	Anyole Radio and				
	Vuuka FM				
	Mapping of	No. of data	250	180	Inadequate budget
	department Key	sets collected			allocation to
	data need and data	per			adequately cover
GTS	sets	Departments No. of	7	0	the project mapping  Not Achieved due to
615	Specialized Equipment	No. of Equipment	/	U	budgetary
	procured	procured			constraints
	Renewal of GIS	GIS Software	5	0	Not Achieved due to
	Software	Renewed			budgetary
	231011410	1.01101104	l	1	- augotai j

					constraints
Co-ordination and Advisory services Office of the CS Performance Appraisal Co-	Sensitizations conducted on Performance Contracting and Appraisal	No. of sensitization workshops conducted.	.2	2	Achieved
ordination Intergovernmental Relations Co- ordination	Improved Intergovernmental Dispute Resolution Mechanism	No. of Disputes Resolved	12	10	Improved Dispute Resolution
Activities	Effective Implementation of Governance Tools	No. of Governance tools Implemented	1	1	Effective Implementation of PCs and PAS
Research development	Development of County research policy	No. of research policies Developed	1	1	Achieved
Public participation and civic	Quarterly reports to CAJ done	No of reports	4	4	Achieved
engagement	Good governance partners engagement done	Number of meeting and reports GIZ (3) ROA (1) TWAWEZA (1)	5	5	Achieved

Table 30: Status of Capital Projects Office of the Governor FY 2024-25

Droject	Project Objective/ Output Description Status Estimated Actual Source								
Project	Objective/	Output	-						
Name &	Purpose		of Key	(Include	Cost	Cumulative	of		
Location			activities	the	(Ksh.)	Cost	funds		
				milestones)	,	(Ksh.)			
Extension and	To enhance	Call center	Renovation	Complete	829,342	826,342	CGV		
renovation of	service delivery	renovated	works						
call Centre									
Proposed	To enhance	Call		Complete	991,742	991,742	CGV		
expansion and	service delivery	Centre							
renovation of		expanded							
the call Centre									
Renovation of	To enhance	Liaison	Renovation	Complete	2,189,036	2,189,036	CGV		
Nairobi Liaison	service delivery	Renovated	Works	_					
Office	_								

# **Sector Challenges**

- Inadequate technical personnel and office space
- Scanty information and weak linkages among departments and agencies
- Perennial litigations and backlog of court cases against the county government
- Delays in policy formulation and weak enforcement of laws and policies

- Challenges in development of Communication Strategic documents to guide implementation and delivery of communication and public relations expectations.
- Lack of proper equipment and software to facilitate proper delivery of communication functions.
- Inadequate funds to fully implement all the programs that were captured in the ADP.

#### Lessons learnt

- Enhance collaboration among County departments and lead agencies to ensure smooth implementation of programs
- The County government to explore other avenues of financing programs which requires massive resources from alternative sources
- Need to strengthen partnerships and collaborations to mobilize support for policy and programmes
- Need to upscale advocacy, civic education and communication on county government programmes
- The County Government to identify and approve matters that can be settled out of court
- Need to encourage tolerance and issue-based politics
- There is need for enhanced understanding of the pivotal need for communication and publicity of Government projects and programmes by all department of the County Government
- There is urgent need for budgetary consideration for communications, branding and publicity by county departments. The department of Communication needs to recruit a graphics design officer and media production officer to save on the massive cost of outsourcing his service
- The department of communication should be properly situated with an office and working tools and equipment for effective publicity of county programmes

## 2.2. 15 County Assembly

## **Key Achievements**

- ✓ Construction of the speaker's residence
- ✓ Renovation of the County Assembly Chambers
- ✓ Effectively, undertook legislative role by discussing bills and enacting to laws
- ✓ Undertook approvals of various nominees for appointment in the county public service
- ✓ Approved various policies and plans including the ADPs, CBROPs, CFSPs, Finance Bill, and the Budget estimates among others.
- ✓ Undertook public participation on bills, policies and regulations

✓ Capacity built the County Assembly Members and staff on oversight, legislative roles **Table 31: County Assembly programme performance FY 2022-23** 

Programme: Co	Programme: County Assembly Infrastructure development									
Objective: To in	Objective: To improve County Assembly infrastructure									
<b>Outcome: Creat</b>	e Conducive wo	rking environme	nt							
Purchase of land and construction of speakers residence	Construction of speakers official residence	Residence of the speaker constructed	0	1No. speakers residence constructed	1	Project complete				
Hansard communication equipment	Improved service delivery	Hansard communication equipment procured		1no. hansard equipment procured	1	Purchased and installed				

## **Key Challenges**

- Absence of an effective performance management and appraisal systems tools and a weak monitoring and evaluation and reporting framework
- Inadequate resources to effectively implement the assembly mandate and responsibility of the assembly
- Partisan political interests
- Limited automation of service and processes

## **Lessons Learnt and Recommendations**

- Need to effectively equip and automate assembly services
- Enhance resource allocations to effectively and independently implement the Boards programs
- Need to strengthen the assembly performance management framework and aspects of various human resource capacity development

Table 32: Payments of Grants, Benefits and Subsidies

Type of payment	Budgeted Amount (KES)	Actual Amount paid (Ksh.)	Beneficiary	Remarks
Loans and Grants(DANIDA)	11,331,862	11,043,250	Health facilities	To cater for utilities at level 1 and 2 health facilities
Nutritional International-Canadian Govt.	20,474,828	22,000,000	Health sector	To support nutrition interventions in the county
Kenya Urban Support Programme funds UDG	12,859,160	2,339,915	Municipality residents	For support of municipality infrastructure development
VTC Capitation	69,000,000	47,160,000	3,144 TVET students	Delayed exchequer release

Type of payment	Budgeted Amount (KES)	Actual Amount paid (Ksh.)	Beneficiary	Remarks
National Agriculture And Rural Inclusive Growth Project – NARIGP	416,404,783	185,143,794	Agriculture sector stakeholders	To promote value chains in Agriculture sector
Agriculture Sector Development Support Programme – ASDSP II	24,878,891	9,917,622	Agriculture sector stakeholders	Promotion of the three value chains and Agriculture sector coordination
County Bursary	87,500,270	87,500,270	30,000 students	Funds disbursed to learning institutions to cater for school fees of needy students
County scholarships	50,000,000	50,000,000	618 students	Funds caters for students from poor background yet bright to pursue their secondary education
Sports Fund	20,000,000	15,000,000	Sports	Funds used to support local and national teams in the county to participate in different sports disciplines
Car loan	30,000,000	30,000,000	Members of county assembly	To support MCAs acquire motor vehicle to help execute their mandate

# CHAPTER THREE: COUNTY STRATEGIC PRIORITIES, PROGRAMMES AND PROJECTS

#### 3.0 Overview

This chapter presents the sector / sub sector strategic direction including the Vision, Mission, Objectives, priorities, programmes and projects for the Financial Year 2024/25. The section also highlights the cross sector impacts, synergies and mitigations measures

## 3.1 Agriculture Livestock and Fisheries

Agriculture is the major driver of the economy and source of livelihood, contributing 34% of the County Gross Product (GCP) and employing 85% of the labor force respectively. In line with the Bottom-Up Economic Transformation Agenda (BETA) and the CIDP, the sector seeks to create an enabling environment for agricultural development and accelerate economic growth through transitioning from subsistence to commercialized based agriculture in an inclusive manner.

#### **Sector Vision**

A food secure and prosperous county anchored on innovative, commercially-oriented and competitive agriculture

## **Sector Mission**

To attain food and nutrition security and increased incomes through value addition and adoption of innovations and technology.

## **Sector Goal**

A modern commercialized and competitive agricultural production and marketing geared towards food and nutrition security.

## **Sector Objectives**

- i) Enhanced food & nutrition security and equity
- ii) Increasing agricultural productivity, value addition and income growth
- iii) Emphasis on irrigation to introduce stability in agricultural output
- iv) Commercialization and intensification of production

## **Sector Development Priorities and Strategies**

Sector	Sector Priorities	Sector Strategies
Development		300000 500 0000
needs		
	sector Organization, Coordination & Implementation of	<ul> <li>Development of sector Frameworks for Organization and Coordination (Sector Policies, Plans and strategies)</li> <li>Promote collaborations and partnerships with development partners</li> <li>Support institutional capacities for real time sector data and information sharing</li> </ul>
	<ul> <li>Modernize agricultural production</li> </ul>	<ul> <li>Strengthen agricultural extension services through Farm Resource Management model</li> <li>Support adoption of Technologies, Innovations&amp; Practices including; small scale irrigation farming methods, soil and water conservation technologies</li> <li>Support animal breeding services (Multiplication centre, AI services, sourcing for improved breeding stock)</li> <li>Promote establishment of a veterinary laboratory</li> <li>Promote use of certified seeds/ breeding materials</li> <li>Establish on - farm fodder bulking/ demonstration sites</li> <li>Support early warning systems for disease and pests control</li> </ul>
Andrews	farmers and training	<ul> <li>Support establishment of abattoir</li> <li>Establish Agricultural Training and Innovation Centre (ATIC)</li> <li>Facilitate knowledge exchange and agri-entrepreneural skills through ATVETs</li> <li>Support and equip the Mwitoko Fish Hatchery and Fingerling Training Centre</li> <li>Enhance adoption of risk mitigation instruments e.g crop insurance and contract farming</li> <li>Enhanced access to credit and subsidized farm inputs e.g. seeds, fertilizer and agrochemicals through farmer cooperatives</li> <li>Support the establishment of incubation and brooding facilities, demonstration farms for local farmers</li> <li>Enhance linkages and partnerships with research &amp; learning institutions</li> </ul>
Agriculture Commercialization and value addition	processing and Value addition along prioritized Value chains (Banana, ALVs, Avocado, Dairy, Poultry ,Fish and Apiculture)	<ul> <li>Support the commercialization and value addition in selected VCs through NACDP&amp; KABDP projects</li> <li>Support inclusion (participation of youth women and PWDs) In agribusiness</li> <li>Support the development of agro processing industries</li> <li>Promote the establishment of post-harvest storage facilities, cold chains, aggregation centres and ware housing support</li> <li>Promote production and value addition of underutilized food crops</li> <li>Promote fruit tree farming and Value addition</li> <li>Support agri-nutrition programme</li> </ul>

Sector	Sector Priorities	Sector Strategies
Development		
needs		
		Promote fish production and value addition

# Key Sector Stakeholders and their roles

S/No.	Stakeholder	Role
1.	Research and development institutions	Capacity building, Packaging of innovations, technology
	-KALRO, ICRAF, KEMFRI Universities,	transfer, Dissemination of research findings
2.	Primary Co-operative societies	Provide members with opportunities for cooperative saving, marketing, housing,
3.	National Co-operative organizations	Offer support services to specific line cooperatives, lobby and advocacy
4.	National state department of Cooperatives	National cooperative policy and legal framework formulation and backstopping county Government
5.	County Assembly	Approval of plans, budgets, polices and enacting county legislations
6.	Fish farmers	Fish production
7.	Input suppliers	Supply of fish feeds, fingerlings, fishing gears.
8.	Financial institutions	Provision of credit facilities
9.	Fingerling Producers	Provision of quality fish seed to supplement production from Mwitoko Fish hatchery
10	Fish Traders	Enhance fish marketing and link the farmers and consumers.
11	Fish Transporters	Provisions of fish transportation of fish from the farmers to the market
12	NGOs	Capacity building to farmers and fisheries personnel and
		support with fish farming inputs and marketing.
13	Research Institutions (KEMFRI)	Conduct aquaculture research and disseminate findings.
14	Kenya Fisheries Service	Provide guidelines on policy and regulatory frameworks

# **Summary of Sector Programmes and Projects**

Table 33: Agriculture Livestock and Fisheries Sector Programmes for FY 2024-25

Sub Programme	Key Outputs		Baseline 2022/23)	`	Planned Targets(FY 2024/25)	Resource Requirement (Ksh)			
Programme Name: Ad	Programme Name: Administration planning and support services								
<b>Objective: To enhance</b>	service deliver	y							
Outcome: Improved se	ervice delivery i	n the sector							
		Number of staff recruited			30	6M			

Sub Programme	Key Outputs		2022/23)	Planned Targets(FY 2024/25)	Resource Requirement (Ksh)
	developed				-
	Policies, Plans	Number of	Draft Agro	1 Sector Plan	5M
		policies and plans	ecology policy	1 Agro-ecology	
		developed		policy	
	Agro ecology			1 SWG report	
	policy)	Name la con a C ATRIC	C:+- : J+: C: - J	2007	2014
	Agricultural Training &	Number of ATIC	Site identified and secured	30% Construction	20M
	innovation		and secured	works	
	Centre (ATIC)			WOTKS	
	established				
	Soil testing lab	No of Soil	0	1 laboratory	5M
	established	laboratory		,	
		No. of machinery	0	1 machinery	15M
		units established		unit	
	Established				
Programme Name: Cro					
Objective: To increase		•	•		
Outcome: Increased concerns development			Farm input	Form innut	10M
Crop development		•	Fund	Farm input regulations	TOM
	operationalized	established	i una	enacted	
		No of tea farmers	600 farmers	1,100	2.1M
	•	supported	supported		
	Avocado)				
	promoted				
	,		4000	4000	4M
	U	trained			
	Crops (ALV) promoted				
	*	No. of grain	0	2 dryers	10M
		dryers acquired	O	2 di yeis	TOM
	established	ary oro acquirou			
	Sustainable	No of nature	2	6 sites	5M
		positive			
	0	landscapes sites			
	initiatives	established			
		No of agro		6000	4M
		forestry seedlings			
		procured No of innovation		2	0.4M
		platforms		_	OTIVI
		established			
	Increased area	Acres of land		500 Acres	2M
		under irrigation			
	Agroforestry &	No of Farmers	1,800	3000	2M
		capacity build			
	promoted	No. of Value	3	5	3M

Sub Programme	Key	Key	Baseline	Planned	Resource
	Outputs	performance	2022/23)	Targets(FY	Requirement
		indicators	, ,	2024/25)	(Ksh)
		addition			( - )
		supported			
		(Avocadoes, TC			
		Bananas,			
		Macadamia,			
		Passion Fruits,			
		and Mushrooms)			
Agri-nutrition	Climate smart /	Packages (Type		5,000 Packages	3M
0	underutilized	and Quantity) of			
	Food crops	Seed and other			
	promoted	inputs procured			
	Bulking sites /	No of learning		175	0.4M
	Learning sites	sites/ Bulking			
	established	sites establish			
	Farmers	No of Farmer s		3000	1.5M
	trained on	Trained			
	urban and Peri-				
	urban				
	technologies,				
	Nutrition				
	education				
	Energy	No of	5	5	1M
	conservation	Technologies			
	technologies	promoted			
	promoted	No of Farmers	840	1000	1M
		trained			
Youth in Agribusiness	Enhanced	No of youths		5000	5M
	employability	trained and			
	and	supported			
		No. of Youth Led	2	7	3.5M
	skills	model farms/			
		enterprises			
		No. of 4 K Clubs		6	1.5M
		and Young			
		farmer Clubs			
		established			
		No of Incubation		1	5M
		Centre			
	- 1	Established		_	
	Enhanced	Pro youth Value		5	5M
	Youth	chain Supported			
	Coordination	No. of youth,		100	1M
	Structures	women, and			
		PWDs agri			
		enterprise			
		supported			
Programme Name: Fis					

Sub Programme	Key Outputs	Key performance indicators	2022/23)	Planned Targets(FY 2024/25)	Resource Requirement (Ksh)
Outcome: Increased fi					
Fish Production	Fish farmers	Number of fish	130	200	10.6M
services	supported	farmers			
		supported			
		Number	0	1	1 M
	feed production	promoted			
	promoted				
	Fingerling	Number	1	1	10.5M
	production				
	facility and				
	aquaculture				
	training center				
	operationalized				
Programme Name: Ve					
Objective: To enhance				rd human healt	h
Outcome: Increased h			nimal health		
Veterinary Services	Animals	Number of		55,000	12M
	vaccinated	animals			
		vaccinated			
	Farmer groups			25	2M
	trained on Pest	groups trained			
	control and				
	management				
	Cows	No. of cows		10,000	5M
	inseminated	inseminated			
	Poultry	Number of	0	1	5M
	Slaughter	Poultry Slaughter			
	houses	houses			
	established				
	Satellite	Number of	0	1	10M
	Livestock	Livestock			
	laboratory	laboratory			
	established				
Programme Name: Liv	estock Develop	ment and Manag	ement		
Objective: To increase				and nutrition se	curity
Outcome: Enhanced li					•
Livestock development		Number of		5	5M
and management	Incubation and				
		brooding			
	_	facilities			
	established				
	Dairy Cattle	Number of		50	5M
	farming	Heifers procured		30	
	promoted	Dairy	0	1	10M
		Multiplication	-	1	2011
		centres			
		established			
		Number of		500	2M
	1	72	1	1 300	

Sub Programme	Key Outputs	,	Baseline 2022/23)	`	Planned Targets(FY 2024/25)	Resource Requirement (Ksh)
		farmers trained on modern dairy keeping				
		Number of Piglets procured			100	2M
		Number of demonstration farms established			1	4M
		Number of pig farmers trained			200	1M
		Dairy goats procured			100	2M
	promoted	Number of assorted beehives and harvesting kits acquired			10	2М
	Fodder	Number of demonstration sites			5	5М
		Number of plants established			1	10M

# Capital projects for the FY2024/25 $\,$

Project name and Location (Ward/Su b county/ county wide)		Economy considerati on	(Ksh.)	Source of funds	Tim e fram e	8		Implementi ng Agency
Agriculture Value Chain Developme nt Project (NAVCDP)	Commercializati on of four value chains : Dairy, local chicken, Local Vegetables and Banana	and inclusivity in agriculture		World Bank, CGV	2027	Support 33,000 farmers and VCAs	New project	DoAL&F
Agricultural Business Developme	Value Chains and Service providers	Enhanced knowledge exchange	N/D	SIDA,NG,C GV	2024- 27	Support 33,000 farmers and VCAs	New project	DoAL&F

name and Location (Ward/Su b county/ county wide)	Description of activities		ed cost	Source of funds	Tim e fram e	Targets		Implementi ng Agency
(KABDP) Agricultural Training and Innovation Center	Construction works and equipping	growth	500M	CGV PPP	2022- 2025	1 ATIC	identified and surveyed	DoAL&F
Dairy Animal Multiplicati on Centre	Feasibility studies construction works and equipping	Sustainable production preservatio n of genetic material		CGV PPP	2022- 2025	1 Multiplicati on Centre	Site identified	DoAL&F
Veterinary laboratory	Construction & installation works for equipment's	Promote green growth	100M	CGV PPP	2022- 2025	laboratory	Site identified	DoAL&F
laboratory	Construction & installation works for equipment's	green growth	20M	CGV PPP	2022- 2025	1 Soil testing laboratory	Site identified	DoAL&F
Agricultural Machinery Unit	the machinery unit and purchase of machinery	green jobs and social inclusion	300M	CGV PPP	2022- 2025	Agricultura l Machinery Unit		DoAL&F
Establish milk processing plant	Construction & equipping	Promote green growth	90M	CGV PPP	2022- 2025	nrocessing	Site identified	DoAL&F

# **Cross-sectoral Implementation Considerations**

Programme name	Sector	Cross sector impacts and synergies	Mitigation measures
Livestock Development and Management	Trade and industrialization	Raw material for canning and leather industries	Collaborations for increased production and marketing
Fisheries Development and Management	Trade and Environment	Marketing for fish, Value addition Agro processing EIAs for establishing fish farms.	Partnership with all stakeholders
Crop Development and Management	Trade Water, environment, trade, lands	Market linkages for farm produce, Irrigation, sustainable farming, agricultural land use.	Adopt climate smart farming Promote use of market information and provide linkages Harness roof water for irrigation Promote collaborations and

			synergies
Cooperatives	Trade and	Marketing , value addition,	Promote linkages and
Development	industries	information sharing, resource	platforms for information
		mobilization	sharing
			Promote cooperative
			movement
Agribusiness and	Trade ,transport	Marketing and provision of	Promote linkages and
Market	and infrastructure,	market infrastructure	networking among the value
Development			chain actors

## 3.2 Health services

The health sector is responsible in ensuring people-centred and participatory approach for delivery of efficient, affordable high quality universal health care services for all. The ADP seeks to pursue the sector objectives focusing on the six core World Health Organization (WHO) pillars or building blocks; Health Information Systems, Medical Products, Vaccines and Technologies, Human Resource in Health, Health Service Delivery, Health Financing, Leadership and Governance. Similarly, emphasis will be on key priorities identified in line with the Bottom-Up Economic Transformation Agenda that include; primary health care, health insurance coverage, health systems capacity and health data systems.

#### Vision:

A healthy and nationally competitive county

## Mission:

To build progressive, responsive and sustainable health care systems for accelerated achievement of the highest attainable standard of health for all.

#### **Sector Goal:**

To attain equitable, affordable, accessible and quality health care for all.

## **Sector Objectives**

Health sector objectives are based on the six WHO building blocks for the health system strengthening namely:

- i) To enhance Health Information Systems
- ii) To upscale the supply Medical Products Vaccines and Technologies
- iii) To enhance human resource capacity for Heath
- iv) To promote responsive Service Delivery
- v) To enhanced health care financing and partnerships
- vi) To promote effective and accountable Leadership and Governance in health sector

## **Sector Development Priorities and Strategies**

Sector	Sector Priorities	Sector Strategies
Development needs		
Equitable access and demand for Quality Health care services	and accountable	<ul> <li>Formulate County health strategies, policies and legislations</li> <li>Support and strengthening the management of health facilities</li> <li>Upscale referral systems by implementing referral strategy</li> <li>Upgrading, rehabilitation and equipping of existing health facilities</li> <li>Construction and equipping of New Health infrastructure</li> </ul>
	<ul> <li>Enhancing health care information systems</li> </ul>	<ul> <li>Operationalizing the Health Commodities Information Management System.</li> <li>Strengthen Health Information Management Systems M&amp;E, Data and Research</li> </ul>
	• Enhancing human resource capacity for Heath	Employment and training of critical health personnel
	availability of Medical Products Vaccines and Technologies	<ul> <li>Strengthen supply chain for health commodities and Technologies</li> <li>Operationalizing the Health Commodities Information Management</li> <li>Scale up preventive, promotive, maternal neonatal, child health care programme</li> <li>Establish Primary Health Care networks</li> <li>Promote Environmental health and health education programmes</li> <li>Enhance Adolescent and youth sexual reproductive health and menstrual hygiene programmes</li> <li>Strengthen Community Health Services</li> </ul>
	<ul><li>Promoting responsive Service Delivery</li></ul>	<ul> <li>Implementation of appropriate standards models: KQMH, SBMR</li> </ul>
	<ul> <li>Enhancing health care financing and partnerships</li> </ul>	<ul> <li>Promote Universal Health Insurance Coverage (UHC) by increasing access to medical insurance for the elderly</li> <li>Strengthen the Facility Improvement Fund (FIF)</li> <li>Promote Public Private Partnerships model in the provision of Health services and support for health Programmes</li> </ul>

# **Key Sector Stakeholders and their Roles**

Stakeholder	Role
Ministry of health	Policy direction, linkage to development partners, partnership in infrastructure development and capacity building
County Assembly	Legislation, resource allocation and oversight
Health facilities	Provision of health care services: treatment; public health and sanitation; providing curative services and preventive services and health promotion and awareness creation
NHIF	Health care financing

KEMSA	Supply of pharmaceuticals and non-pharmaceuticals			
NGOs	Support health programs in terms of infrastructure, logistics, service delivery,			
/CBOs/Development	technical and financial support; increased community participation and			
partners	ownership			
NACC/CACC	Coordination of the county's HIV/AIDS activities; coordinating stakeholder's			
	activities and sensitization of community.			
Community health	Support other stakeholders in provision of health services through participation,			
providers	resource mobilization and monitor disease trends and carry out community			
	social mobilization, preventive and promotive health services.			

# Summary of Health programmes for FY 2024-25

Sub Programme		Key performance indicators	Baseline (FY 2022- 23)	Planned Targets FY 2024-25	Resource Requiremen t (Ksh)
	<u> </u>	Planning and Support Services			
•	improve service delive	-			
	proved and efficient ser				
	Policies, plans and regulations developed	No of policies, plans and regulations developed		4	4M
e services	Health management committees capacity built	Number of health committees capacity built	5	70	2M
	Theatres established	Number of sub county hospital with functional theatres	2	1	10M
	Radiology units established	Number of hospital with equipped radiology Units	2		
	maternity and new born units constructed	Number modern maternity and new born units constructed and operationalized	1	1	10M
	Dispensaries Upgraded	Number of dispensary Upgraded to Health centers	0	2	20M
		Number of ongoing projects completed and operationalized		5	25M
	/rehabilitated/complete d	Number of incinerators constructed	2	1	5M
		Number of Health facilities renovated		5	10M
		% works done (Blood Transfusion Phase II)	70%	90%	20M
		% completion of VCRH Hospital plaza	85%	100%	100M
Health Information M&E and	Health Management Information Systems developed	Number of facilities implementing eHMIS	1	4	4M
research	Research and surveys conducted	Number of Health Research / Surveys conducted	2	4	4M
Human	Staff employed and	Number of Health workers	21	50	57M

Sub Programme	Key Outputs	Key performance indicators	Baseline (FY 2022- 23)	Planned Targets FY 2024-25	Resource Requiremen t (Ksh)
Resources for	capacity built	employed			
health		Number of healthcare workers capacity built	10	20	3.75M
	Enhanced staff welfare	Number of staff welfare programme implemented	0	1	1.5M
		Staff bus acquired	0	1	15M
financing and	Health Insurance Coverage enhanced	Number of vulnerable HHs registered with NHIF	17,000	20,000	67.2M
	FiF Strengthened	FIF system strengthened	1	1	1M
Programme N	lame: Preventive and F	Promotive Health Services			
Objective: To	provide effective and e	efficient preventive and promo	tive health i	nterventio	ons
Outcome: Re	duced morbidity and m	ortality due to preventable cau	ises		
Reproductive Health	ANC visits strengthened	Proportion of Mothers attending 1 <sup>st</sup> ANC	86.1	90	5M
		Proportion of Mothers attending 4 <sup>th</sup> ANC	60	75	5M
	Deliveries by skilled birth attendant	Proportion of skilled deliveries	71.7	98	10M
	Postnatal care enhanced	Proportion of PNC visits made within 48 hours	88.8	100	5M
	Family planning uptake enhanced	Proportion of women of reproductive age on of FP	38.7	60	10M
	Women of reproductive age screened and treated for cancer	Number of Cancer screening done	6,485	7,000	10M
	created for cancer	Number of cancers treated with cryoll	12	500	5M
	Reduced child mortality	Perinatal mortality	24.4 per 1,000 live births	<10 per 1,000 live births	1.6M
		Proportion of children treated for diarrhea	6.6	1.5%	1.2M
		Proportion of preterm and low birth weight neonates initiated on KMC	63.7	100%	2.4M
	Boresha Afya mama na Mtoto programme	Proportion of Mothers enrolled on the programme	62.7%	65%	25M
	strengthens	System installed and rolled out for the programme	1	1	3M
	Adolescent, Youth sexual and reproductive	% reduction in teenage pregnancies to 15%	21.3	<10	10.8M

Sub Programme	Key Outputs	Key performance indicators	Baseline (FY 2022- 23)	Planned Targets FY 2024-25	Resource Requiremen t (Ksh)
	health strengthened	% reduction in HIV/AIDS and STI new infection among adolescent and youth	1.3	<1.0	2M
		% reduction in drug and substance abuse among adolescents and youth		18	5M
		% reduction of GBV cases among adolescents and youth	2.1	1.0	2M
	Increased immunization coverage	Percentage of fully immunized children	96	99%	5M
		Number of health facilities with cold chain	68	88	2M
Non- Communicabl e Diseases	Drug and substance abuse treatment Centre established	Number	0	1	1M
Control and management	Mental Health Clinic established	Number	1	3	20M
	Model NCD clinic & Training Centre established	Number of Model NCD clinic & Training Centre	1	1	12M
	Improved Malaria management	Percentage of HHs with LLINs		98%	6M
control( Malaria,TB,		Percentage of Pregnant who received LLINs in ANC	95.8	100%	5M
HIV/AIDS and STI)		Percentage of ANC mothers receiving IPTp 2&3	58.3	80%	4M
		Percentage of suspected malaria cases tested for malaria	98.4	100%	9M
		Percentage of confirmed Malaria cases treated with ACT	87	100%	9M
	Reduced TB burden	Number of newly diagnosed TB cases	ND	90%	10 M
		Percentage of TB patients tested for HIV	ND	100%	1M
		Percentage of TB Patients completing Treatment.	ND	92%	13M
	Reduced HIV/AIDs prevalence	% PLWHAs who know their status		92%	5M
		%PLWHAs on HAART	83.9	95%	5M
		%of PLWHAs who are virally suppressed	94.6	100%	12M
		% of pregnant women on HAART		90%	3M
		%of HIV exposed infants(HEIs)		100%	2M

Sub Programme	Key Outputs	Key performance indicators	Baseline (FY 2022- 23)	Planned Targets FY 2024-25	Resource Requiremen t (Ksh)
		on prophylaxis			
Services	Improved nutrition status of women of reproductive age and children aged 0-59 Months.	% Increase in Vitamin A coverage		80%	4.2M
		% of pregnant women attending ANC receiving iron /folic supplements	87.1	100%	2.5M
	Enhanced screening & management of malnutrition	Proportion of < 5 years attending growth monitoring	42.5	50%	9.7
		Proportion of H/H meeting dietary diversity score		90%	4.2M
	Reduced prevalence of stunting	% of stunting in children		22%	4M
		Proportion of deaths among acutely malnourished children/adults		0.2%	4M
Public Health Services	Increased Safe HHs Water Supply	Number of Community Water Point Disinfected		450	0.65M
	Improved	% of Villages declared ODF	0	10	1.4M
	environmental health	% of Environmental Health Surveillances Conducted		100	0.48M
		Number of Facilities with IPCs		75	0.76M
		No of Biomedical Waste Management system established		1	0.28M
	Enhanced Schools health and safety	% School sensitized on school health and safety		100	9.15M
		% of school going children dewormed		100	4M
	Enhance health seeking behavior	No of health promotions initiatives undertaken		200	4.935M
		Number of social behavior change materials disseminated and distributed		12,000	0.15M
	Enhanced control and prevention of NTDs	Proportion of School going children dewormed	87.3	100	12M
		No. of WASH activities undertaken		10	5.5M
		No. of NTD Forums held		50	4.5M
Community health	Improved community level health care	% of functional community units	100	100	81 M

Sub Programme		Key performance indicators	Baseline (FY 2022- 23)	Planned Targets FY 2024-25	Resource Requiremen t (Ksh)
services	services	% of community health services digitized		100	71M
		Number of CHVs empowered		1446	78M
		nabilitative Health Services			
the county		efficient preventive and promo			
		ventive and promotive health i	ntervention	s within th	ne county
Health	Strengthen and mainstream disability	Number of persons with disability registered		12	0.24M
Services	program agenda	Number of PWD identified and referred by CHVs		50	0.08M
	Integrate rehabilitation services in Hospitals	Number of Hospitals with integrated Rehabilitation services		1	15M
Curative Services	quality improvement	Number of facilities with functional Infection, prevention and control committee		40 Facilities	15M
	1 1	Number of functional mental and drug rehabilitation unit		1	20M
		Number of functional ENT clinics/Unit	0	1	5M
		Number of Endoscopy/Laparoscopy equipment		1	50M
	Increased access to specialized treatment and diagnostic services				
		Number of Laboratories ISO certified	1	2	10M
		Number of Laboratories upgraded and equipped	1	10	30M
		Number of functional facilities with Ultra sound and X-ray services		3	23M
		Number of CT Scan machines operational	1	1	15M
County Referral services	County referral command center established	Number of referral command center	0	1	1M
	Modern ambulances acquired	Number of modern ambulances acquired		5	15M
Health Products and Technologies	Increased availability of health products and technologies	_		75	200M

Sub Programme	Key Outputs	Key performance indicators	Baseline (FY 2022- 23)	Planned Targets FY 2024-25	Resource Requiremen t (Ksh)
(HPTs) services		Number of emergency medical commodities undertaken(Use of drones)		6	2.4M
		Composite score in Management and accountability of HPTs		75	1.5M
		Number of antimicrobial stewardship conducted		10	15M

# Capital projects for FY 2024-25

	ects for F1 2		T	c c	m .	0	T 1
Project name and Location	Description of activities	Green Economy	Estimated cost	Source of funds	Targets	Status (Include	Implementing Agency
(Ward/Sub		consideration		10.110.0		milestones)	
county/							
county wide)							
		Solarized energy supply	220M	CGV/GOK/DP	1	New	Department of Health
Medical waste Management equipment at	Construction		82M	CGV/GOK	1	New	Department of Health
Laboratories		Solarized energy supply	110M	CGV/GOK/DP		New	Department of Health
Complete 200- bed hospital plaza with	Complete construction of plaza and equipping	Solarized	100M	CGV/GOK/DP	1	New	Department of Health
county hospitals to level 4	Hospital infrastructure improvement, equipping and staffing	Solarized energy supply/Roof water	100M	CGV/GOK/DP	3	New	Department of Health

		harvested				
teaching and referral	infrastructure improvement, equipping and staffing	energy supply/Roof	20M	CGV/GOK/DP	1	Department of Health

# **Cross sectoral implementation considerations**

This section outlines the cross-sectoral impacts of each of the health programmes and the modalities to harness synergies or mitigate adverse impacts between health sector and other sectors or within the health sector.

Programme	Sector	Cross-sector Impact		Mitigation
Name		Synergies	Adverse impact	measures
Health infrastructure and Development	Health Services	Improved healthcare access Proper disposal of medical waste Proper stakeholder consultation	Increased number of patients in comparison of the inadequate personnel Environmental impact	Equipping and upgrading other health facilities to ease the burden on existing facilities
Preventive and Promotive health/Curative Health	Environment, Water and Natural Resources	Prevention of Waterborne diseases	Increase in number of preventable diseases	Prevention of waterborne diseases
	Youth, Gender and Social Services	Reduced stigma and spread of diseases	Sex and Gender based violence Sexually transmitted diseases	Youth and adolescents friendly health care services Mitigation of sex and gender based violence
	Transport and infrastructure	Security and quality of buildings and infrastructure for health	Closure, evacuation and condemning of buildings	Site inspection, site plan and approval
	Trade	Standard goods	Disease out break	Medical examination and licensing
	Education	Implementation of school health programmes	Intestinal worms Diarrhoea	Deworming for children Water and sanitation, school health clubs Training of education stakeholders

Programme	Sector	Cross-sector Impact	Mitigation	
	Agriculture	Ensure food security	Increase in	Implement
		and nutrition	number of	programmes on
			preventable	food production
			diseases	•

## 3.3 Education, Science and Vocational Training

Education sector is critical in the provision of knowledge, skills and training necessary in attainment of socio-economic development. The sector aspires to achieve the broad objectives of the education sector of producing a knowledgeable, skilled society, fostering nationalism and promoting sound moral values. In order to remain on course in attainment of the desired goals the sector plan to undertake the following during the plan period 2024/2025t; enhancing equitable access, equity, quality and relevance in education at all levels; continually bridge the gender gap in access to education at all levels; promote skills, training and research and integration of ICT into the education curriculum.

#### **Sector Vision and Mission**

#### Vision

Quality, relevant and inclusive education, training and research for sustainable development

#### Mission

To provide, promote and coordinate quality education, training, science, technology, research and skills development towards accelerated and sustainable socio economic growth and development.

#### **Sector Goals**

- 1) To enhance access, equity, quality and relevance of holistic preprimary education and daycare services
- 2) To enhance access, equity, quality and relevant education, training and market oriented life-skills for a competitive and sustained economic development in the county.

## **Sector Objectives**

- 1) Undertake policy, legal and institutional reforms to facilitate implementation of Department's mandate.
- 2) Improve access to high quality Pre-Primary Education and Vocational Education and Training.
- 3) Guarantee equitable and inclusive provision of Pre-Primary Education and Vocational Education and Training.
- 4) Enhance strategic partnerships towards development of priority programmes
- 5) Strengthen research, innovations and monitoring & evaluation for decision making in Pre-Primary Education and Vocational Education and Training.

# **Sector Priorities and Strategies**

Sector	Sector Priorities	Sector Strategies
Development		
needs		
	_	Promote institutional reforms through review of sector
affordable	equity, quality and	policies & Plans, legislations and strategies to support sector
education for all	relevant education	objectives
		Strengthen Quality assurance, Monitoring & Evaluation for
	levels of education	improved decision making in the sector
		Expand and rehabilitate education infrastructure
		<ul> <li>Integrate WASH and Electricity connection programmes in learning and training institutions</li> </ul>
		<ul> <li>Promote digital literacy and learning in pre-primary for improved performance in the CBC.</li> </ul>
		<ul> <li>Mainstreaming gender, disability and special needs programmes in ECDE and TVET</li> </ul>
		<ul> <li>Expand educational support programs including; Governor's scholarship and bursaries at all levels of education</li> </ul>
		<ul> <li>Implementation and enhancement of Capitation grant in Pre Primary Schools and VTCs</li> </ul>
		<ul> <li>Implementation of School feeding program for Pre-Primary Schools</li> </ul>
		<ul> <li>Intensify provision of teaching/instructional and learning materials such as course books, teaching and modern learning tools &amp; equipment and stationery at all levels of</li> </ul>
		<ul> <li>learning</li> <li>In collaboration with sector partners, support development and implementation of co-curricular activities, skills and exhibitions</li> </ul>
		<ul> <li>Provide guidelines for the establishment of day care and Home Craft centers</li> </ul>
		<ul> <li>Intensify mentorship, guidance and counselling/attitude change programmes and parents /Guardian sensitization programmes</li> </ul>
		<ul> <li>Promote Human Resource development of competent &amp; relevant Teaching and non-teaching staff at all levels of education</li> </ul>
		<ul> <li>Promote the welfare of teachers and non-teaching staff</li> </ul>
		<ul> <li>Establish and Strengthen management of learning institutions including BoGs and BoMs.</li> </ul>
		<ul> <li>In collaboration with Universities, Technical and Vocational Colleges and National Polytechnics, promote technical and infrastructural capacities in VTCs as well as career progressions of VTC graduates</li> </ul>
		Diversification of TVET programmes including (agriculture)
		courses, Sign language and braille)
		<ul> <li>Promote the establishment of Vihiga County Anthem, county band in collaboration with other sectors</li> </ul>
		Danu in Conadoration with other Sectors

Sector	Sector Priorities	Sector Strategies
Development		
needs		
Integration of ICT in learning	<ul> <li>Strengthening capacities for integration of Science Technology and Innovations (STI) and ICT at all learning levels</li> </ul>	Promote Industry –Institution linkages and partnerships in creating opportunities for skills development, research and innovations sharing     Promote ICT integration in teaching and learning at all levels

**Summary of Sector Programmes for FY 2024-25** 

Sub Programme	Key Outputs	Key performance indicators	Baseline (FY 2022/23)	Planned Targets(FY 2024/25)	Resource Requirement (Ksh)	
Programme: Administration, Management and Planning services						
Objective: To impr	ove performance and eff	iciency of staff				
Outcome: Improve	d service delivery					
General Administrative Services	Policies, plans and regulations developed	No of policies, plans and regulations developed		2	4M	
	ECDE teachers employed	No. of ECDE teachers Employed	826	50	13.5M	
	Ward coordinators employed	No. of ward coordinators employed	0	7	3.3M	
	Pre-primary teachers and staff capacity built	Number of Pre- primary teachers and staff capacity built		1,326	19.4M	
	VTC Trainers employed	No. of VTC Trainers employed	188	50	19.7M	
	Co-curricular , Skills and exhibitions programmes implemented	No. of Activities		5	10M	
	Land banking for Pre- primary Schools and VTCs	Acreage of land acquired	0	3	10M	
Programme: ECDE I						
-	ve access to holistic qua					
•	access to holistic qualit	•	hildhood I			
ECDE Development services	Pre-primary infrastructure developed	No. of modern classrooms constructed and equipped and with WASH facilities		25	75M	
		No. of classrooms renovated /Completed		25	50M	
		No. of WASH facilities established		25	25M	

Sub Programme	Key Outputs	Key performance indicators	(FY 2022/23)	Planned Targets(FY 2024/25)	Resource Requirement (Ksh)
	provided with learning and play materials	No. of Pre-primary centers provided with learning and play materials	930	930	20M
		No. of Centres implementing Digital literacy in partnership with EIDU.	0	450	18M
	Pre-primary capitation implemented	Capitation amount per learner	0	35,000	70M
	Day care centers constructed and operationalized	No. of day care centers	0	2	6M
Objective: : To incre Training	Vocational Education and ease access and provision ed skilled manpower for s	of high quality Techn	ical and Vo	ocational Ed	ucation and
VTC Development services		No. of VTCs	0	7	21M
		No. of VTCs equipped	2	5	25M
		No. of twin workshops	0	5	45M
		No. of New VTCs	0	1	15M
	VTC Storeyed workshops constructed and equipped	No of Storeyed workshops	0	1	20M
	Stalled VTCs	No of Stalled projects completed	6	1	5M
	Integrated special education programmes(	No of TVET offering (Braille & sign languages	0	1	2M
	VTC Buses purchased	No. of buses	0	2	24M
	TVET capitation Programme implemented	No. of trainee beneficiaries	3,144	6,000	180M
		No. of Home Craft Centres		1	5M
Education support services		No. of beneficiaries	618	200	20M

Sub Programme	Key Outputs	indicators	(FY	Planned Targets(FY 2024/25)	Resource Requirement (Ksh)
	Students on Bursary	No. of beneficiaries		10,000	125M
	programme				
	Students on School	No. of ECDE learners	0	4,500	39M
	feeding programme				

# Capital projects for the FY 2024/25

-	Description of activities	Economy	Estimat ed cost (Ksh.)	Sourc e of funds	Time frame	Targets	Status (Include milestones	Implementin g Agency
(Ward/Su b county/ county			()				)	
wide)								
County- Wide	Pre-primary infrastructure developed	Solarized energy sources and roof water- harvesting	20M	CGV	2024/2 5	5	New	Department of Education
County- Wide	Day care centers constructed and operationalized	energy sources and roof water- harvesting	3M	CGV	2024/2 5	2	New	Department of Education
County- Wide	VTC Twin workshops with administration block constructed and equipped	energy sources and roof water- harvesting	34M	CGV	2024/2 5	2	New	Department of Education
N/East- Bunyore- Ebusiloli	New VTCs constructed and equipped	energy sources and roof water- harvesting	25M	CGV	2024/2 5	1	New	Department of Education
N/East- Bunyore- Ebunangwe	Construction of National TVET Centre	Solarized energy sources and roof water- harvesting	300M	MOE	2024-27	1	New	National Governmen t/MOE

#### **Cross-sectoral Implementation Considerations**

Programme Name	Sector	Cross sector impacts and synergies	Mitigation measures
HIV/AIDS	Health	Reduced HIV/AIDS	Behavior Change
awareness and		prevalence, stigma and better	Communication campaigns and
control campaigns		management	VCT services in learning
			institutions
WASH	Water and	Provision of clean and safe	Sinking of boreholes,
programmes	Environment	water, and improved	promotion of roof water
		sanitation in schools	catchment, and provision of sanitary facilities
Schools access	Roads and	Improved access to schools	Construction of footbridges and
	Infrastructure	•	link roads to schools
Enhanced Security	National	Improved security to learners,	Establishment of police posts
	Government	eliminate child labour and	and patrol bases
	security agencies	sexual abuse	

# 3.4 Transport and Infrastructure

Infrastructure development is recognized globally as a critical pathway to economic takeoff. This is because it promotes intra-country linkages and strengthens regional and international production and distribution networks. Accordingly, the sector envisages to provide cost effective world-class infrastructural facilities to support the Vision 2030, the Fourth Medium-Term Plan (MTP IV) and the CIDP development objectives.

#### **Sub sector Vision:**

A lead provider of efficient transport system and well-maintained infrastructure in a safe and secure environment

#### **Sub sector Mission:**

To provide an efficient, affordable and reliable infrastructure for sustainable economic growth and development through construction, modernization, rehabilitation and effective management of all infrastructure facilities

#### **Sub sector Goal:**

To build resilient infrastructure, promote inclusive and sustainable development and foster innovation

#### **Strategic Objectives**

To develop and maintain a cost-effective county road network

- To develop and maintain cost-effective public infrastructure and other public works.
- To develop the capacity, enhance efficiency and transparency in service delivery.
- Coordinate and enhance sustainable management of the county fleet of vehicles, plant and machinery.
- Provision of quality and timely preventive mechanical maintenance and repair works to the county's vehicles, equipment, plant and machinery.

# **Sector Strategic Priorities**

Sub Sector	Priorities	Strategies
<b>Development Needs</b>		
Road infrastructure development.	Develop efficient and reliable road network	<ul> <li>Implementation of performance-based road maintenance programme</li> <li>Establishing an inventory for roads and all public infrastructure</li> <li>Sensitization and community involvement in maintenance of roads</li> <li>Enhance maintenance, expansion, upgrade and opening up of county roads</li> <li>Upgrading of roads to bituminous standards in partnership with KeRRA, KURA &amp; KENHA</li> <li>Construction and maintenance of river crossing (bridges, culverts and foot bridges</li> </ul>
Effective Firefighting services	Enhanced fire response and rescue services	Establish a fully equipped county fire station.
Transport system management	Efficient Transport System	<ul> <li>Establishing fleet management system for county vehicles and machinery</li> <li>Complete the construction and equipping of the mechanical workshop.</li> <li>Upscale maintenance of public machinery and equipment</li> <li>Acquisition of critical plant and machinery</li> <li>Enact and implement transport policies and regulations</li> </ul>
Public works, design, documentation and supervision	Sustainable public infrastructure development	<ul> <li>Undertake a standardized design for public infrastructure</li> <li>Review design and renovations of all public facilities and infrastructure in the county</li> <li>Installation of High mast flood lights and street lighting</li> <li>Mainstreaming climate change &amp; adaptation, and disaster risk management in infrastructure development</li> </ul>

Key Stakeholders and their role

Stakeholder	Role
Public Works Staff (GOK)	Technical support and supervision
KeRRA	Funding of roads maintenance.
Constituency Roads Committees	Coordinate implementation of road works.
Community	Provides both unskilled and semi-skilled labour as well as
	monitor work that is being done
Ministry of Energy	Policy direction on energy matters
Ministry of ICT(GOK)	Policy direction
Kenya ICT Authority	Regulate ICT
Development Partners	Development support
Private Sector	Shared resources, seed funding
KURA	Development of urban roads
KRB	Road maintenance funding
KeNHA	Development of highways
KIHBTS	Capacity development
Ward Road Committees	Identification of infrastructure projects/programmes

**Summary of Sector Programmes for FY 2024-25** 

Sub Programme	Key Outputs	indicators	Baseline 2022/23)	(FYPlanned Targets(FY 2024/25)	Resource Requirement (Ksh)	
Programme Name: Administration planning and support services						
Objective: To develop	and strengthen ap	propriate policy and	d legal fran	nework		
Outcome: Improved s	ervice delivery in t	the sector				
General Administrative services	Improved legal, policy and institutional framework	Number of policies formulated - 3policies	0	2	10M	
Public works design documentation and supervision services	Improved standards of buildings	% of site supervised	100	100	5M	
Programme Name: Roa	ad Infrastructure D	Development				
Objective: To improve	roads infrastructu	re				
Outcome: Improved ro	ad network for eff	ective and efficient i	nobility			
Road infrastructure development	Improved road accessibility	No. of Kms of new roads opened	0	25KMs	75M	
		Kms of roads Maintained	261KMs	400KMs	200M	
	Improved road interconnectivity	Number of river crossing (bridges /box culvert and culvert constructed	0	6	30M	

Sub Programme	Key Outputs	Key performance indicators	Baseline (FY 2022/23)	Planned Targets(FY 2024/25)	Resource Requirement (Ksh)
		No of footbridge constructed	0	25	50M
	Roads upgraded to bitumen standard by county	KMs of roads upgraded	0	3.48KMs	208.8M
	government				
	Roads upgraded to bitumen standard by other agencies	KMs of roads upgraded	6KMs	11.27KMs	791.2M
Programme Name: Tra	ansport Manageme	nt and Safety			
Objective: To ensure e		1			
Outcome: effectively a			rt services		
Mechanical services	County Mechanical unit operational	Number	1	1	25M
	New plant and machinery acquired	Number	0	5	50M
Transport system management	Improved management of	Fleet Management System established	0	1	2M
	traffic	Number of bus parks established	0	1	75M
		Number of traffic marshals trained	0	10	1M
Firefighting services	Fire and rescue unit constructed and operationalized	Number	1	1	100M
Street lighting	Improved security and increased	Number of High mast street lights installed	0	5	20M

**Cross-sectoral Implementation Considerations** 

Programme	Sector	Cross-sector Imp	act	Mitigation Measures
Name		Synergies	Adverse impact	
Transport Infrastructure development	All sectors	Improved access to markets, goods and services	Encroachment on road reserve	Expand business through value addition
			Rise in road fatalities due to reckless driving	Public sensitization of road users Building of foot bridges in built- up areas
		Increased county revenue		Increase number of road construction equipment for hire

**Capital Projects** 

Project name and Location (Ward/Sub county/ county wide)	Descriptio o n activities f	Economy	d cost	e of	Time fram e			Implementin g Agency
Lusiola	gravel roads to	To link major urban centers and markets	150M	CRF	1YR	2.5KMs	NEW	VCG
Establishmen t of a Fleet Management System	development	Sustainable use of vehicles	20M	CRF	1YR	2.5KMs	NEW	VCG

## 3.5 Physical Planning, Lands, Housing and Urban Development

The subsector comprises of Physical Planning, Land and Housing, and the Vihiga Municipal Board as the semi-autonomous government agency. Physical planning encompasses deliberate determination of spatial plans with specific objectives of optimizing land use in a sustainable manner. The ADP seeks to pursue strategies aimed at attaining orderly, progressive sustainable urban and rural development in the county. In addition, strategies on promotion of development of decent and affordable housing and establishment of Kaimosi and Luanda Municipalities.

#### **Sector Vision**

A Lead Provider of sustainable land management, smart urban infrastructure and affordable quality housing in the County

#### **Sector Mission**

To Promote Efficient, effective and Sustainable Land use, Decent and Adequate Housing For all In a Clean and Secure Environment.

#### **Sector Goals**

Sustainable land management and development of affordable housing and urban infrastructure.

#### **Sector objectives**

- 1) To attain an improved land management system.
- 2) Equity in land management and adjudication
- 3) To achieve orderly and sustainable rural and urban development

4) Increased access to decent, well maintained, safe and affordable housing

**Sector Priorities and Strategies** 

Sector	Sector Priorities	Sector Strategies
Development		
needs		
Access to decent housing	decent and affordable housing • Maintenance of existing	<ul> <li>Promote partnership with the National Government and private sector participation in affordable housing development programme.</li> <li>Promote the Adoption of modern building technologies</li> <li>Completion of Governors and Deputy Governor's residence</li> <li>Implementation of the social housing scheme</li> </ul>
Sustainable urban planning and infrastructure development	<ul> <li>Preparation of physical planning and Development frameworks</li> </ul>	Implementation of the Kenya Urban Support Programme
Effective Land administration and management	<ul> <li>Promote Sustainable land administration and management</li> </ul>	<ul> <li>Secure land for implementation of government projects/ Land banking</li> <li>Implementation of the National land Policy.</li> <li>Implementation of the County Land Information System.</li> <li>Update &amp; maintenance of the County Land Valuation Roll</li> <li>Capacity building &amp; Training of the sector staff and stakeholders</li> <li>Promote sustainable land management practices</li> </ul>
	<ul> <li>Promote Survey and Mapping services</li> </ul>	<ul> <li>Survey and mapping of market centres</li> <li>Aerial mapping and Geodetic control of Vihiga County</li> <li>Security for the County land inventory</li> <li>Strengthen land dispute resolution mechanisms</li> <li>Adopt modern technologies in survey services</li> </ul>

# Key stakeholders their roles and Expectations

Stakeholder	Stakeholder Responsibility	Stakeholder's expectation
County Assembly	Legislation and oversight	• Identify areas that need legislation and assist in generation of appropriate bills
Development Partners	Provide financial, and technical support to lands and related sectors	<ul> <li>Good governance and political stability</li> <li>Proper utilization of development assistance</li> </ul>
County Line Departments	<ul> <li>Participation in programs under Lands, housing and urban development</li> <li>Collaboration with MLHUD in execution of lands, housing, urban planning functions</li> </ul>	<ul> <li>Maintain good working relationship and partnership.</li> <li>Good policy and regulatory guidelines.</li> </ul>
Corporate society: Banking Institutions,	<ul><li>Financial support</li><li>Sponsorship,</li></ul>	Provide social corporate responsibility.

Telecommunication companies, Business entities, Media	<ul><li>Infrastructure development,</li><li>Capacity building.</li></ul>	
Professional Bodies	Promote professionalism in housing, urban planning and survey	<ul> <li>Collaboration</li> <li>Dissemination of new information to farmers through extension</li> </ul>
Media	Dissemination of information	• Timely sharing of information meant for public consumption

# **Summary of Sector Programmes for FY 2024-25**

Programme Name : Admi	inistration, Planning	and Support Services			
Objective: To develop an	d strengthen appropr	riate policy and legal fi	ramework		
Outcome: improved serv	ice delivery				
Sub Programme	Key Outputs	Key performance indicators	Baseline (FY 2022/23)	Planned Targets(FY 2024/25)	Resource Requirement (Ksh)
General Administrative services	Human resource capacity built	No. of staff trained	3	10	3M
	Municipalities established	No. of Municipalities established	1	2	10M
Programme Name: Land		•			
Objective: To enhance ef	fective land use and a	dministration			
Outcome: Enhanced land	use				
Land management services	Land banking	Ha. Of land acquired		5 10	50M
	Land Management Information System	No. of LIMS implemented		0 30	10M
	County land cadastre	No. of County land inventory & plan			10M
	Public Land titling/Registration done	No. of Titles registered		5 20	5M
	Land clinics undertaken	No. of land clinics held		0 5	50M
	Public land and wet lands fenced	Number of public land and wetlands fenced		0 5	25M
Survey and mapping	Public Land Allotted	No. of Leases issued			10M
services	Modern equipment purchased	Assorted Equipment bought		-	20M
	Disaster prone area mapped	No. of disaster-prone areas mapped		1 2	3M
	Densification of survey control established	No. of control points		1 2	10M
	County valuation roll operationalized	Valuation roll		1 1	10M
Programme Name: Physic	al and Urban Plannin	g Services			
Objective: To promote sus	stainable Land use an	d Smart Urban Infrast	ructure		

Outcome: Improved phys	ical planning				
Physical and Urban	County Spatial Plan	% completion of Spatial	5	50	100M
Planning Services	developed	Plan			
	Physical Development	No. of physical	1	1	25M
	Plans developed	development plans			
	Municipal integrated	Approved plan	1	1	5M
	urban development				
	plan developed				
	Luanda and Kaimosi-	No. of spatial plans	1	1	10M
	Cheptulu-				
	Shamakhokho Towns				
	spatial plans finalized				
		No. of urban committees	0	1	8M
	offices and urban	formed			
	committees formed				
Programme Name: Housi	ng Services				
Objective: To provide dec	ent housing and adequ	uate office space			
Outcome: Increased acces	ss to decent housing				
Housing Services	Government buildings	No. of county	10	10	10M
	maintained	government offices			
		No. of county	10	10	15M
		government houses			

## Capital projects for the FY 2024/25

cupital proj								
Project	Descriptio o	Green	Estimate	Sourc	Time	Target	Status	Implementin
name and	n activities f	Economy	d cost	e of	frame	S	(Include	g Agency
Location		consideratio	(Ksh.)	funds			milestones	
(Ward/Sub		n					)	
county/								
county								
wide)								
Maintenance	Painting and	Use of solar	10M	CGV	2024/202	10	New	Dept of Lands
of	minor fittings	energy			5			and housing
Government								
offices.								
Maintenanc	Painting and	Use of Solar	15M	CGV	2024/202	10	New	Dept of Lands
e of	minor fittings	Energy			5			and housing
Government								
Houses.								

**Cross-sectoral Implementation Considerations** 

1033-Sector at Implementation Considerations					
Programme	Sector	Cross-sector Impact		Measures to harness the synergies/	
Name				mitigate the adverse impact	
		Synergies	Adverse		
			impact		
<b>Housing Services</b>	T &I	Technical	None	Formation of project `implementation	
		expertise		committee	
	Environment	Technical	Environmental	Undertaking ESIA	
		expertise	degradation.		

## 3.6 Vihiga Municipality

Vihiga Municipality was formed in 2019 under Urban Areas and Cities Act 2011 as amended in 2019. The mandate and key role of the Municipalities as stipulated in section 36(2) of the Act which include; coordinating development, control and land use planning within the municipality, infrastructure development including waste management, non-motorized transport, storm water management within the Municipality, promoting trade and enterprise by improving market infrastructure and enabling environment for business development, enhancing public health and sanitation programmes within the municipality, promotion of socio-economic cohesiveness and sense of civic duty and responsibility among the inhabitants and stakeholders in the municipality and maintenance of a comprehensive database and information system of the municipality

#### Vision

A municipality of excellence and choice in service delivery

#### Mission

To promote the provision of quality services through effective planning, prudent use of resources for sustainable growth and prosperity.

#### Goal

Effective governance and management of Vihiga Municipality.

## **Sector Objective**

- Promote clean and healthy municipality
- Improve infrastructure development in a stable and green environment
- Strengthening policy and institutional capacities to enhance service delivery of Vihiga Municipality
- To promote trade and enterprises
- To enhance public health and sanitation programmes within the municipality
- To coordinate development control and land use planning within the municipality

## **Sector Strategic Priorities**

Sub-Programme	Priorities	Strategies
Municipal infrastructure delevopment	<ul> <li>Promote clean and healthy municipality</li> </ul>	<ul> <li>Promote waste management services within the municipality</li> </ul>
	<ul> <li>Improve infrastructure development in a stable and green environment</li> </ul>	<ul> <li>Promote infrastructure development within the municipality</li> <li>Enhance public health and sanitation programmes within the municipality</li> </ul>

General Administrative	<ul> <li>Strengthening policy and</li> </ul>	<ul> <li>Strengthen the boards institutional framework</li> </ul>
services	institutional capacities to	<ul> <li>Formulation of policies and regulations on</li> </ul>
	enhance service delivery of Vihiga Municipality	development control in urban areas

# Key sector stakeholders and their roles

Stakeholder	Responsibility
NGO's and CBO's	Promotion of urban development, environmental conservation
Donors Agencies	Programme and technical support to municipality and related sectors
Private investors	Employment creation and contribution to the economy of the county.
County Assembly	Legislation
Financial institutions	Provision of financial facilities, saving, credits, provision of insurance/insurance providers
Professional bodies	Regulate and Promote professional techniques on urban development
Research institution	ns/ Promote technology advancements/ training
Universities	
Media	Dissemination of Information

# **Summary of Sector Programmes for FY 2024-25**

Sub Programme	Key Outputs	Key performance indicators	Baseline (FY 2022/23)	Planned Targets(FY 2024/25)	Resource Requirement (Ksh)		
Programme Name:	Programme Name: Urban Support Programme						
Objective: To provi	ide urban infrastı	ructure and enviror	nmental developn	nent			
Outcome: Improve	d urban infrastru	icture and environn	nent				
Municipal infrastructure delevopment	Highmast floodlight installed	No of High mast lights	19	5	20M		
	Municiplaity roads upgraded to bituminous standards	Length of Municipal roads in KMs	2.8KM	ЗКМ	180M		
	Enhanced municipal waste management	No. of Waste management equipment	3	1 compacting truck	10M		
	Enhanced storm water managment	No of drainage paths constructed	4	1	50M		
	Developed social ammenities	No of recreation parks Developed	1	1	50M		

# Capital projects for the FY 2024 / 2025

Project name and Location (Ward/Sub county/ county wide)	Descriptio o n activities f	Economy	Estimate d cost (Ksh.)	Sourc e of funds	Time fram e	Target s		Implementing Agency
Mbale- Mbihi road to bituminous	Upgarde of Mbale- Mbihi road to bituminous standard	Tree planting along the road	180 Million	KUSP	2024- 2026	ЗКМ	New	Vihiga Municipalit y
	Purchase of 1 compacting truck	Use of clean energy	10M	KUSP	2024- 2025	1	New	Vihiga Municipality
Establishmen t of of recreation parks	Construction works	Tree planting	50M	KUSP	2024- 2025	1	New	Vihiga Municipality
Construction of drainage paths	Construction works	Grass planting	50M	KUSP	2024- 2025	1	New	Vihiga Municipality

# **Cross-Sectoral Impacts**

Programme Name	Sector	Cross-sector Impact		Measures to harness the synergies/ mitigate the adverse impact
		Synergies	Adverse impact	
Vihiga Municipality	Transport and Infrastructure	supervision	non	non
				By doing public participation and giving Notice in time
	Environment	_	Damage of water pipes	Identifying of water pipes lines before commencement of the project
	Health	Sewer lines inspection	Non	Non

## 3.7 Commerce, Tourism and Cooperative

#### Vision

A lead agent in Commerce, Tourism and Co-operative Development in Vihiga County.

#### **Mission Statement**

Create enabling environment for growth and development Commerce, tourism and Cooperatives in Vihiga County

#### **Sector Goals**

- 1) Growth and development of Commerce, Tourism and Cooperatives
- 2) Increased business activities for commerce, Tourism and Cooperatives

# **Sector Objectives**

- To promote investments, Trade, industrialization, Entrepreneurship, Tourism and Cooperatives through formulation of policy, legislation and capacity building in the County
- To promote create enabling environment for Investments, Trade, industrialization, Entrepreneurship, Consumer protection and fair trade practices, Tourism and Cooperatives
- To enhance innovation management within Vihiga County
- To Promote of growth and Development of Co-operatives through capacity building, cooperative bulking value addition Market access, saving and credit Management and enhancing Governance practices

## Sector development needs, priorities and strategies

Sector	Sector Priorities	Sector Strategies
Development		
needs		
Sustained Growth and development of MSMEs	and modernization of market infrastructure	<ul> <li>Construction of modern markets(Luanda, Mbale and Jeptulu)</li> <li>Expansion and rehabilitation of market infrastructure (Market stalls, Modern Kiosks, green energy-based cold rooms, Market lights and toilet facilities)</li> <li>construction of open air markets</li> <li>Continuous refurbishment of existing market infrastructure</li> </ul>
	• Increased access to credit for MSMEs	<ul> <li>Enhanced credit access through Vihiga County Community Empowerment Fund, Vihiga County Trade and Enterprise Development Fund and Motor Cycle Transport Sacco (BodaBoda Sacco)</li> </ul>

Sector Development	Sector Priorities	Sector Strategies
needs		
Industrialization	establishment of industries	<ul> <li>Establishment of County Investment Authority/Bureau</li> <li>Promote the establishment of industrial parks and Agro processing industrial Zones through implementation of County Aggregation &amp; Industrial Parks (CAIP) Programme</li> <li>promote commercial mining investments</li> <li>Equipping and operationalization of CIDCS</li> </ul>
Position Vihiga as a Tourist destination locally and internationally	and diversification of	<ul> <li>Formulation and implementation of Tourism Policies and strategies</li> <li>Promote the Establishment of tourism support facilities(Eco-lodges, curio markets and green parks)</li> <li>Facilitate investment conference</li> <li>Strategic development and marketing of county tourism potential –cultural sites, heritage and physical features</li> </ul>
Value addition and marketing through cooperatives	competitiveness of local products through Value addition and	<ul> <li>Promote the Organization of all the small businesses and farmers into cooperatives and associations.</li> </ul>

# **Key sector stakeholders**

Key Stakeholders	Roles
National Government	Support market infrastructure development
	Formulate commerce, Tourism and cooperative policy direction
County Assembly	Approve plans, budget policies and legislation
KNCCI	Lobby, advocacy and promotion of trading and industrialization
	activities
Banks; cooperative and Equity	Offer banking services
KUSCCO	Lobby, advocate for SACCOs
CIC INSURANCE	Offer insurance services
Market CBO committees	Link the County Government and the Trade community
Cooperative Societies	Offer cooperative services to members
Tourism Board	Promote tourism marketing locally and internationally
Tourism regulatory authority	They classify hotels and licencing
KEBS	Regulates standards and certification of products
MSEA	Capacity building of MMSE
KIRD	Providing industrial processing consultancy

# **Summary of Sector Programmes for FY 2024/25**

Sub Programme	Key Outputs	Key performance indicators	Baseline 2022/23)	(FYPlanned Targets (FY 2024/25)	Resource Requirement (Ksh)
Programme: Admin		<u> </u>			
Objective: to streng					
Outcome: improved					
General administrative services	Staff employed and capacity built	Number of Staff	51	20	10M
	Policies, Bills and regulations formulated	Number of policies-(Bill, Regulations for trade, Industrialization, y tourism, Investments Act, Weights and Cooperatives	3	4	2.5M
	Sub county offices established		0	3	3M
	Motor vehicles		1	1	7M
	Acquired	vehicles Acquired	_		
Programme Name:		•			
Objective: To enha				epreneurs	
Outcome: Increased		Number of markets		3	15M
Trade promotion services	•	expanded	78	3	15M
	infrastructure	No. of modern markets constructed	3	3	50M
		No. of Market Sheds and stalls constructed	78	5	10M
		No. of High mast flood lights / solar panels/ street lights Installed	3	3	15M
			0	1	12M
		No. of Business Information Center Established	0	1	5M

Sub Programme	Key Outputs	performance indicators	2022/23)	Planned Targets (FY 2024/25)	Resource Requirement (Ksh)
		No. o Entrepreneurs Trained	78	400	3M
		No. of Modern Eco- toilets constructed	0	2	10M
		No. of Pit Latrines constructed/refurbled		10	15M
		No. of Loan Beneficiaries. (Trade Enterprise Fund)	500	1,000	20M
	entreprenurship handbook developed	handbook developed	0	1	2m
Fair trade and Consumer protection services (Weights and Measures)	trade and protected	No. of Sensitization programes (Entrepreneurs & consumers)	3	5	6.5M
		No. of Working Standards procured and operationalized		One set of mass standards	4M
		_	3	1	5M
	and measures handbook developed	No. of County weights and measures handbook developed		1	2m
Industrial promotion services	industrial	No. of Industrial Parks(CAIP)		1	150M
	Industrial parks	No. processing plant established		1	30M
		Leasing of land for industrial development ( Kenya Railways - Luanda)	0	13Acres	45M
	-	No. of County investment	0	1	2M

Sub Programme	Key Outputs	•	Baseline (F 2022/23)	yPlanned Targets (FY 2024/25)	Resource Requirement (Ksh)
		nandbook			
	developed				
Programme Name:					
Objective: strength					
Outcome: improved	•				
Cooperative	Enhanced		178	20	2M
development services		cooperative			
		registered and			
	accountability	active			
	Increased capital base	Cooperative Enterprise Development fund Implemented	0	30M	30M
	Increased cooperative bulking, value addition and	Number of Bulking/Aggregati on facilities established	3	3	5M
	Marketing	units established (Milk and Banana)	0	2	10M
	Capacity building of co-operatives	Number trained	66	70	5M
	Cooperative Audit	Number of audits	35	40	0.5M
	County co-operative handbook developed	No. of County co- operative handbook	0	1	2m
Programme: Touris	•				-
Objective: To prome	<b>_</b>	rism in the County	7		
Outcome: increase					
Tourism promotion and diversification	Increased Tourism activities	No. of Curio Market Constructed		1	2.5M
		No. of Tourism	0	2	10M
		Site Developed No. of Eco- Lodges	0	2	10M
			U	2	10M
		Established			
		(Kaimosi and			
	T	Maragoli Hills)	0		E3.6
	Increased tourist		0	4	5M
		Products			
	products	Developed			
		No. of publications	0	5	2M

Sub Programme	Key Outputs	•	2022/23)	Planned Targets (FY 2024/25)	Resource Requirement (Ksh)
		and sensitization			
		fora done			
		No. of Marketing	0	4	2M
		strategies			
		implemented			
		(Billboards/signag			
		e's /magazines)			
		No of Tourism	0	1	2M
		hand book			

# Capital projects for the FY2024/25

Project name	Description of	Green	Estimated	Source	Time	Targets	Status	Implementing
and Location			cost	of	frame	_	(Include	Agency
(Ward/Sub		consideration	(Ksh.)	funds			milestones)	
county/								
county wide)								
Vihiga Milk processing plant	Purchase of milk processing Equipment	solar powered water heating system	10M	CGV	2024- 2025	1	On going	Directorate of cooperatives
Hamis Banana processing plant	Purchase of Banana processing equipment	solar powered water heating system	7M	CGV	2024- 2025		On Going	Directorate of cooperatives
	Purchase and installation	Solar panels	15M	CGV	2024- 2025	7	On going	Directorate of commerce
Construction of Modern markets	Construction	Green jobs created	50M	CGV	2024- 2025	1	On going	Directorate of commerce
Construction Modern Eco Toilets	Construction	Green jobs created	10M	CGV	2024- 2025	2	0 0	Directorate of commerce
Establishment of Industrial park	Construction	created	100M	CGV	2024- 2025		0	Directorate of commerce
Construction Legal Metrological Lab	and equiping	created	5M	CGV	2024- 2025			Weights and measures
Construction of Market Sheds and stalls	of shade	created	10M	CGV	2024- 2025			Directorate of commerce
Establishment of Business Information	Building construction and buying	Green jobs created	5M	CGV	2024- 2025	1	New	Directorate of commerce

Center	office equipment							
Refurbishment of Pit Latrines		Green jobs created	15M	CGV	2024- 2025	10	New	Directorate of commerce
Purchase of land for industrial development	Allocation of fund for land purchase	Green jobs created	30M	CGV	2024- 2025	15acres		Directorate of industry
Construction of Curio Markets	constructions	Green jobs created	2.5M	CGV	2024- 2025	1	_	Directorate of tourism
Establishment of Tourism Sites	Fencing of tourist sites	Green jobs created	10M	CGV	2024- 2025	2	New	Directorate of tourism
Weights and measures mass standards	Purchase of standards		5M	CVG	2024- 2025	1		Weights and measures

**Cross-Sectoral Impacts** 

Programme	Sector	Cross-sector Impact		Mitigation Measures
Name		Synergies	Impacts	
Trade and Industrial Development (	Agriculture	Agro-processing and value addition	Increased product demand	Promote establishment of factories
Investment)	Legal	Development of legal framework (Bills Policies) including MoUs	Streamlined sector operations	Establishing legal framework for trade and investment activities
	Land	Procurement and ownership for land.	Increased trading activities	Procure land
	Transport and infrastructure	Development of roads and BQs/ development plans	Increase in trading activities	Development of more feeder roads/modern structures
	Treasury ad economic planning	Procurement and settlement of bills	Increase in trading activities	Fas-track procurement and payment of contractors.
	Environment and water supplies	Cleaning services, waste management and distribution of water	Conducive trading environment	Create clean environment and adequate water supply
	National security	Security services	Conducive trading environment	Provision of adequate security
	Health	Public health services	Healthy traders/consumers	Provision of treatment and public health services
Tourism Promotion	Social Services	Development of traditional culture to attract tourism activities	culture blending	Preserving and marketing traditional culture and knowledge

Programme	Sector	Cross-sector Impact	Mitigation Measures	
Name		Synergies	Impacts	
	Sports	Promotion of sports	Enhanced	Marketing the sports
		tourism	revenues	facilities

### 3.8 Public Service and Administration

The mandate and responsibility of the Department of Public Service and Administration is to provide the strategic direction and leadership in the administration and coordination of the county government activities. The Department is expected to develop adequate capacity to re-engineer service delivery.

#### Vision

A prosperous entity for effective service delivery

#### Mission

To provide good governance towards prosperous Public Service and Administration for socio-economic development

### Sector goal

Coordinated County affairs for effective and impartial service delivery

## **Sector Objectives**

- Development of the county public service and Pensions Bills
- Enhanced Human Resource Management and Development
- Strengthen accountability and transparency using ICT platform
- Strengthening county public participation and civic education for efficient public sector management.
- Enhance the capacity of County Audit committee, county environment committee and county budget and Economic Forum in development
- Enhance inter-departmental coordination and synergies for effective communication of results to citizens.
- Establishment of sub-county and ward offices.
- Promote use of Geospatial technological services for effective resource planning and decision making
- Develop solid ICT platform for good Governance.
- Enhance promotion of County unity and cohesion
- Strengthen communication infrastructure network in governance
- Alcoholic drinks control

# **Sector Development needs, Priorities and Strategies**

Development	Development Priorities	Development Strategies
Meeds Improved service delivery.	<ul> <li>Provide administrative services in the county government.</li> <li>Collaborate with strategic partners.</li> <li>Provide office Space</li> <li>Facelift Governors building</li> </ul>	<ul> <li>Coordinate county government programmes and activities among other services at the grassroots.</li> <li>Disseminate government policies and development agenda to the public.</li> <li>Recruit village administrators</li> <li>Construct ward and sub County offices</li> <li>Provision of county administrative infrastructure.</li> <li>Establish Village administrators units.</li> <li>Undertake skill development through staff induction and on job trainings.</li> <li>Undertake job evaluations, staff appraisals and performance contracting.</li> <li>Partition the proposed data centre in office pace for officers</li> </ul>
Civic education and public participation.	<ul> <li>Organize public participation and civic education forums to ensure participation of communities, organizations and citizens forming the public.</li> <li>Sensitize public officers on importance of carrying out public participation.</li> <li>Establish civic education units.</li> </ul>	<ul> <li>Renovate the building</li> <li>Development of public participation, legal and institutional framework.</li> <li>Strengthen feedback redress mechanisms.</li> <li>Operationalize the county's communication framework.</li> <li>Enhance participatory monitoring and evaluation framework.</li> </ul>
Disaster Response & Mitigation	<ul> <li>Develop a framework for addressing HIV/ADS at the workplace.</li> <li>Operationalize a disaster response unit.</li> <li>Map disaster prone areas</li> </ul>	<ul> <li>Operationalize the workplace policy.</li> <li>Create awareness to staff and clients.</li> <li>Conduct baseline surveys and implement the findings</li> <li>Purchase fire fighting equipment.</li> <li>Conduct a training on disaster management</li> <li>Recruit and train staff</li> <li>Create awareness</li> </ul>
Human Resource Development	<ul> <li>Staff Capacity development</li> <li>Staff welfare</li> </ul>	<ul> <li>Induction and on job trainings.</li> <li>Restructure staff appraisal forms</li> <li>Formalize staff appraisal</li> <li>Streamline staff performance contracting.</li> <li>Conduct sensitization and awareness programs of public officers.</li> <li>On job evaluations.</li> <li>Avail well equipped and conducive work space</li> <li>Provide comprehensive Medical cover</li> <li>Formalize staff promotions</li> </ul>
County Radio	• Purchase and installation of Profanity and Message Reader	<ul> <li>Procurement and commissioning</li> <li>Recruitment and training</li> </ul>

	<ul> <li>Purchase of 15 M Satellite</li> <li>Recruitment of Extra Radio Staff</li> <li>Transfer the Radio to be a County Entity</li> <li>Relocation of the Radio Station</li> </ul>	
County Research	<ul> <li>Research policy in place</li> </ul>	Operationalize of the Research policy
	Coordinate research and surveys	• Regular interdepartmental Data collection and reports writing
		• Regular research reports presentation and dissemination
	• Competent and empowered staff	Regular staff trainings and capacity building
	• Equipped Research Office	<ul> <li>Procured office tools and equipment</li> </ul>

**Programmes for FY 2024-25** 

Sub Programme	Key Outputs		Baseline (FY 2022/23)	Targets(FY	Resource Requirement (Ksh)			
Programme Na	Programme Name: Administration, planning and support service							
_	mprove Service delivery	<u> </u>						
•	oved efficient and effecti	ve public service deliver	y					
General administrative	legal and institutional frameworks strengthened		6	5	5 M			
services	Supervision of Public Service Administration strengthened	No. of periodic coordination meetings held	4	4	2 M			
	Modern county HQs	Number of administration blocks constructed	0	1	50M			
	Enhanced capacity for service delivery	No of Motor vehicles Acquired	25	2	18M			
	Refurbishment of county HQ	Number of County HQ refurbished	1	1	5M			
Inspectorate and Enforcement services	Inspectorate and Enforcement Directorate strengthened	No. of directorates strengthened	0	1	30M			
County Decentralized Services	Decentralized Administrative units strengthened	Number of sub county & ward offices constructed and equipped		7	32M			
		Number of village Administrative Units established	0	140	100M			
	County Headquarters refurbished	No of county HQs refurbished (Car park and modern gate )	1	1	5M			
	County library constructed and equipped	realization of morally	0	1	10M			
Human	Human resource capacity	No of staff appraised for	12	1,200	5M			

Sub Programme	Key Outputs		Baseline (FY 2022/23)	Planned Targets(FY 2024/25)	Resource Requirement (Ksh)
Resource	enhanced	trainings			
Development and Management	Staff Performance Management enhanced	No of officers on Performance Contracting (PCs)and Performance Appraisal System(PAS)	12	3334	6M
	Human Resource Information Management	•	1		0.5 M
	System upgraded	Number Biometric system rolled out	2		0.5 M
	Staff welfare programmes established	Number of staff Welfare programmes established	1	1	5 M
	Personnel registry digitized and upgraded	Number of digitized personnel registry	0	1	3M
County Radio services	Increased radio frequency coverage	No. of Counties covered	16	21	5M
	Radio studio expanded	No. of radio studio /offices expanded	1	2	2M
	TV station Established	No of TV station	0	1	15M
	Liquor licensing and ticketing Automated	No of automation systems in place	0	1	2M
	Capacity building and enforcement	No. of sensitization forum/meetings held	1	5	2M
Public Participation	Public participation Policy development		6	6	3M
and Civic Education	Capacity building of staff in the directorate	Number of staff	5	5	1M

# Capital projects for the FY2024/25

name and				Source of funds	Tim e fram e			Implementi ng Agency
Inspectorate and Enforcemen t	Establishme nt of the directorate, recruitment , County Band and Anthem	inclusion	100M	CGV	2023- 2027	1 directorate 100 enforcement officers 1 county band and anthem		Department of Public Service and Administrati on
Constructio n of Sub county/war d /Village		Rain water harvesting	113M	CGV		5 sub county offices 7 ward offices	New	Department of Public Service and Administrati

administrati ve office						140 village administrato		on
						rs		
Constructio	Civil works	Solar	500M	CGV/National	2022-	1	New	Kenya
n of KSG		energy		Government/	2024			School Of
Campus		installation		DP				Government
Constructio	Construction	Solar	330M	CGV	2023-	1	New	Department
n of modern	works	energy			2027			of Public
county Head	Equipping	installatio						Service and
quarters		n						Administrati
								on

## **Cross-sectoral Implementation Considerations**

Programme	Sector	Cross-sector Impact		Measures to Harness	
Name		Synergies	Adverse impact	or Mitigate the	
				Impact	
Disater	Transport &	Disaster response	Destruction of	Establishment of a	
response and	Infrastructure	strategies	property and loss of	disater response unit.	
managemnt			life.		
Infrastructure	Transport &	Preparation of Bqs	Sub-standard works	Establishment of M&E	
	Infrastructure			unit	
	Lands and	Provide land	No title deed	Provide land	
	urban			ownership	
	planning			documentation	
Resource	Finance and	Facilitate activities	Delayed funding	Submit budget	
mobilization	economic			proposals in good	
	planning			time.	

# 3.9 Gender, Culture, Youth, Sports and Social Services

The sector plays a critical role in promotion of gender equity and equality, empowerment of communities and vulnerable groups, safeguarding children rights, advancement of diverse culture arts and sports.

#### **Sector Vision:**

A vibrant, cohesive, empowered and inclusive County.

### **Sector Mission:**

To develop, implement and coordinate social protection and nurture diverse heritage, arts and sports for a vibrant and cohesive society.

#### **Sector Goal:**

To ensure all residents of Vihiga county live in dignity and exploit their human capabilities for socio-economic development.

# **Sector objectives**

- Promotion , preservation and development of all functional aspects of Culture for Sustainable development;
- Promotion and development of talent and sports activities in the County;
- Mainstreaming of Gender youth and women issues in development planning in the county.
- Promote the social welfare of vulnerable groups including Children , the elderly and women

# Sector development needs, priorities and strategies

Development	<b>Development Priorities</b>	Development Strategies
Needs		
fostering diverse culture and heritage	Promote and preserve indigenous culture and heritage	<ul> <li>Documentation, digitization and preservation of cultural heritage, practices and norms.</li> <li>Establish cultural sites, indigenous knowledge and intellectual assets</li> <li>Promote conservation and protection of Indigenous foods, forest and traditional medicine</li> <li>Promotion of research on cultural heritage and orientation</li> <li>Promote establishment of county burial grounds - public cemetery</li> <li>Promote Establishment of cultural centers, community resource centers and annual cultural festivals</li> </ul>
Youth empowerment	Promote ,nurture talents and empower the youth	<ul> <li>Establishment of youth empowerment centers</li> <li>Operationalize the Youth Service Act</li> <li>Support youth mentorship programmes</li> <li>Promote youth participation in leadership and governance</li> <li>Mitigate on drugs and substance abuse among the youth</li> </ul>
Empowerment of Marginalized and Vulnerable Groups (MVGs)	<ul> <li>Protection of Vulnerable groups (PWDs, OVCs, Elderly)</li> <li>Safeguarding of children rights</li> </ul>	<ul> <li>Formulation and implementation of the County Social protection policy</li> <li>Upscale social protection programmes – free food distribution, shelter for the poor, direct feeding to Vulnerable groups</li> <li>Operationalize the county PWD Act 2019 including establishing PWDs Board, secretariat and Fund</li> <li>Enhance support to Orphaned and Vulnerable Children and street children</li> <li>Formulate and implement County Child Protection Policy</li> <li>Foster advocacy and awareness on Child Rights and Privileges –(Children Assembly)</li> <li>Establishment of Child Protection Units (Rescue Centres)</li> </ul>
Gender equality	Promote gender equality	Promote gender mainstreaming in Governance and

and equity	and equity programmes	economic opportunities  • Formulate and implement Gender mainstreaming Policy  • Improve women empowerment programmes  • Implement Mitigation Programmes on Gender Based Violence(GBVs)
Advancement of sports and arts	<ul> <li>Develop sports facilities</li> <li>Develop and nurture sports talents</li> <li>Promote other sporting activities (athletics, cricket)</li> </ul>	<ul> <li>Develop and promote sports and talents nurturing</li> <li>Enhance management of County Sports and Sports Fund</li> <li>Promote diversification of sporting activities</li> <li>Completion of ongoing construction of stadiums         (Hamisi, Kidundu and Mumboha)</li> <li>Rehabilitation of other sports grounds and playing         fields in schools</li> <li>Establish Sports Talent and Performing Arts         Academies</li> <li>Establishment of county social botanical garden and         park</li> <li>Promote creative economy through Mainstreaming         arts and culture in infrastructure development         (theatre &amp; music halls, arts and galleries)</li> </ul>

# $\ \, \textbf{Key Sector Stakeholders, their role and expectation} \\$

Stakeholder	Role of stakeholder	Expectations		
Line ministries	Policy guidelines	Adherence to national objectives		
National Council for	Educational assistance	Mainstreaming of PWDs in development		
Persons with	Offer Assistive Devices	and governance		
Disabilities	Registration of PWD			
National Council for	Support Orphaned Children	Support for children welfare		
Children Services				
Women Enterprise	Support Women Economically	Economically empowered women		
fund				
Youth enterprise	Support Youths economically	Youth empowerment		
Development Fund				
NGOs, CBOs, FBOs	Participate in developmental activities in	Empowered youth women and PWDs		
	collaboration with community members.			
	They also advocate the rights of women			
	and children.			
National Fund for	Economic empowerment for persons	Empowered PWDs		
persons with	with disabilities			
disabilities				
National sports fund	To provide funds to sports stakeholders	Improved sporting activities		

# **Sector programmes for FY 2024-25**

Sub Programme	Key Outputs	Key performance	· ·	FYPlanned Targets(FY	Resource
	Outputs	indicators	2022/23)	2024/25)	Requiremen t (Ksh)
Programme Name: A	dministration pla	anning and support	services	•	
Objective: To strengt	hen the institution	onal and legal frame	work for effe	ctive service del	iverv
Outcome: Improved :					J
General		No. of policies and	2	2	4M
Administrative		plans formulated			11.1
services	pians formatatea	No. of staff recruited	0	10	5M
		No. of performances	2	5	5M
		in National/County		5	5141
		celebrations			
Programme Name: M	anagement and l		ts and cultur	e	
Objective: To promot				-	
Outcome: Improved					
Sports and recreation	Increased	No. of Sports Talent	0	1	15M
	competitiveness	and Performing Arts			
		academies			
	and arts	established			
	activities	No. of Arts gallery	0	1	5M
		and museum			
		developed	_	_	-
	Improved	No. of Stadium	2	3	34M
	Sporting	Constructed			
	activities and	(Hamisi, Kidundu &			
	sports infrastructure	Mumboha)			
	iiii asti uctui e	No. of Tournaments		5	50M
		organized/ intra-		J	JUM
		county sports			
		(KIYSCA,KICOSCA,			
		Talanta Hela, Ward			
		Competitions, County			
		Marathon)			
		County Sports Fund		1	30M
		enhanced			
		Playgrounds		5	5M
	_	upgraded and leveled		_	
Culture and Heritage	Improved	No of cultural centers	2	3	15M
	cultural	constructed and			
	development and awareness	equipped (Hamisi, Mungoma &			
	allu awai elless	Bunyore)			
		Protection of cultural	16	10	5M
		sites(circumcision			
		and other cultural			
		sites )			
		No of Cultural	6	6	15M
		Festivals/Exhibitions			
		held (KMCF , cultural			

Sub Programme	Key Outputs	indicators	Baseline 2022/23)	(FYPlanned Targets(FY 2024/25)	Resource Requiremen t (Ksh)
		festivals, culture week & Gala night)			
		No. of Musical instruments and County Anthem established	0	1	5M
Programme Name: Y Objective: To enhand Development in the (	e Youth and Gen				able
Outcome: Empowere		n Women and People	e with Disah	ilities	
Social Protection		Establishment of a rescue center(Children rescue center, Drug and substance abuse rehabilitation Unit)	0	1	5M
	Children Assembly Forum held	Number of Children	1	1	2M
		Number of recreational parks established/botanical garden	0	1	3M
	Empowered, Elderly and PWDS	No of Elderly , Vulnerable groups, and PWD supported	0	200	5M
		Vihiga Disability Fund operationalized	0	1	5M
	Sub county Social halls established	Number of social halls	2	1	5M
	Public cemetery established	Area of land acquired (Acres)	0	2acre	4M
Youth development services	Youth Empowered	Number of youth service school Established	0	1	20M
		Youth in Business start-up Fund	0	1	10M
		Youth Empowerment Centres established and equipped	3	2	6M
		No. of youth extravaganza held	3	5	5M

Sub Programme	Key Outputs	Key performance indicators	Baseline 2022/23)	TownstaCEV		Resource Requiremen t (Ksh)
		Number of youth on Internship program	0		50	3М
Gender Development	Gender issues mainstreamed	No. of GBV centers established	0		1	5M
		No. of women empowerment programmes supported	0		25	25M

# Capital projects for FY 2024/25

Project name			Estimat	Source of	Time	Targets	Status	Implementi
	_					rargets		_
		Economy	ed cost	funds	fram		(Include milestone	ng Agency
(Ward/Sub	activitie	consideratio	(KSn.)		е			
county/	S	n					s)	
county wide)	_					_	_	_
Construction of		Inclusive	50M	CGV	202	2	Ongoing	Departme
	ion works	an equal			4-			nt of GYCS
Mumboha		job			202			
Stadia		opportunit			5			
		ies						
Construction	Completio	Inclusive	50M	CGV	2024-	1	Ongoing	Departme
of Hamisi		and			25			nt of GYCS
Sports	Construct	equ						
Ground	ion works	al job						
		opportuniti						
		es						
Construction	Construct	Promote	20M	CGV	2024-	4	New	Departme
and	ion and	Sustainabl			25			nt of GYCS
	equipping	e buildings						
talent		and						
centres		environme						
		nt						
	Establish		50M	CGV/Developm	2024-	1	New	Departmen
	ment of			ent Partners	2025			t of GYCS
Service School	youth							
	Service							
	School							
Construction	Construct		10M	CGV	2024-	1	New	Departmen
of county	ion of				2025			t of GYCS
social	county							
botanical	social							
garden and	botanical							
park	garden							
	and park							
Construction	Constructi	Promote	15M	CGV	2024-	2	Ongoing	GYCSS
of	on works	inclusive			25			

cultural	and	developme					
centre-	equipping	nt					
Terik and							
Bunyore							
t of a	Fencing Landscape Constructi on	Reduced crime rates Social protection of OVC's	15 M	CGV	2024- 25	1	Departmen tof GYCS

# **Mitigating adverse Cross-sector impacts**

<b>Programme Name</b>	Sector	Cross sector impacts and	Mitigation measures
		synergies	
HIV/AIDS	Health	Reduced HIV/AIDS	Behaviour Change
awareness and		prevalence, stigma and better	Communication campaigns and
control campaigns		management	VCT services for youth , women
			and other vulnerable groups
Cash transfer	Department of	PWDs, old persons, Youth,	Introduce cash transfer
programmes	Finance	women and OVCs.	schemes augment on the
			national government
			programmes
Schools access	Roads and	Improved access to schools	Construction of footbridges and
	Infrastructure		link roads to schools
Enhanced Security	National	Improved security to learners,	
	government	eliminate child labour and	
	security agencies	sexual abuse	

## 3.10 Office of the County Attorney

The County Attorney Office is established in accordance with section 4 of the Office of the County Attorney Act, NO.14 of 2020. The office consist of the County Attorney, County Solicitor and such other number of County Legal Counsel as the County Attorney may in consultation with the County Public Service Board, consider necessary. The role of the office is the principal legal adviser to the county government, represent the county executive in legal proceedings which the county executive is party to other than criminal proceedings, advise departments on legal and executive matters, negotiate, draft, vet and interpret documents and agreements for and on behalf of the county executive and its agencies, revision of county laws, liaison with the Attorney General's Office

## **Sub sector vision**

To be a center of excellence for Legal advice, Representation and Legislative drafting services for the County Government of Vihiga.

## **Sub sector Mission**

To provide independent, competent and professional legal advice, representation and legislative drafting, to the County Government of Vihiga.

## **Sub sector Goal**

Promote fair, just legal system and rule of law to the County Government of Vihiga

## **Sub sector Objectives**

To strengthen legal counsel and legislation process in the county executive **Sector priorities** 

Sector	Sector Priorities	Sector Strategies
Development		S
needs		
counsel and legislation processes in the county	operations of the Office of the County Attorney and promote legal representation in litigations relating to the county executive  • Audit of county government Court Cases for review and compliance  • Strengthen provision of legal advice to County government  • Enhance linkages with the Office of the Attorney General	<ul> <li>Procurement of Office Equipment- laptops for each legal counsel (7 in number) photocopier for the office, internet connectivity, full advocates gowns and wig,</li> </ul>

**Key stakeholders** 

No.	Stakeholders	Role of stake holder
1.	The Judiciary	<ul> <li>Coordination with the Judiciary shall help the office of the county attorney to adequately dispense justice, map out dormant cases, and creating a good rapport between the county government and the judiciary</li> </ul>
2.	The County Assembly	• Enactment of County Laws
3.	County Departments	<ul> <li>The county departments are the originators of the content of policies and bills to be drafted.</li> </ul>

# **Programmes for FY 2024-25**

Programme Nar	ne: Administratio	on, Planning and Su	pport Services	S	
Objective: To str	rengthen operation	ons in the office of t	the county atto	ornev	
•		r service delivery		, , , , , , , , , , , , , , , , , , ,	
Sub Programme	_	Key performance indicators	Baseline (current status)	Planned Targets	Resource Requirement (Ksh)
Recruitment of staff	-Indent sent to the Vihiga county public service board -Training of legal staff	Staff recruited,	0	10	4,000,000
Purchase of office equipment	The procurement process to be initiated.	equipment acquired	0	-	4,500,000
Expansion of office space	The procurement process to be initiated.	Office space acquired	0	10	5,000,000
Programme Nar	ne: Legal Services	5			
Objective: To str	rengthen legal co	unsel, representati	on and legisla	tion process in th	ie county
executive					
Outcome: Impro	ved public sector	r service delivery			
Sub Programme	Key Outputs	Key performance indicators	Baseline (current status)	Planned Targets	Resource Requirement (Ksh)
Draft bills, subsidiary legislation, policies, MoUs, legal advisory and representation in court	allocated specific departments to draft bills, subsidiary	Draft bills, subsidiary legislation and policies drafted. Representation in court attended to.	-	-	5,000,000

Legal audit and	Legal officers	Gaps in county laws	-	-	3,500,000
compliance	allocated	identified, new laws			
	different	and amendments			
	departments to	proposed			
	conduct a legal				
	audit on all				
	existing Acts,				
	Bills, Regulations,				
	Policies and				
	Guidelines				
Establishment of	Library/ research	Library/research			5,000,000
Vihiga county	section	section established			
attorney legal	established in the				
library Service	county attorney's				
	office				

### 3.11 Environment, Water, Energy, Climate Change & Natural Resources

#### Vision

To be a lead provider of clean and safe water, improved sanitation services, natural resources and environmental management, and climate change adaptation and mitigation for sustainable development

#### Mission

To conserve the environment, efficient management of natural resources, foster low-carbon, climate resilient adaptation, improve access to clean, safe drinking water and sanitation for sustainable development

## Sector goals

- To promote sustainable conservation and management of environment and natural resources
- To promote sustainable utilization of renewable energy
- To promote Climate Change Adaptation and Mitigation Strategies
- To enhance access to clean and safe water and sanitation services to the residents of Vihiga

## **Sector Objectives**

- To conserve and sustainably manage the county's environment and natural resources.
- To promote green economy
- To strengthen waste management and pollution control measures.
- To ensure sustainable exploitation and utilization of the County's resources
- To develop new and review existing policies, strategies and regulations on environment managemen

# Sector strategic priorities

Sector	Sector Priorities	Sector Strategies		
Developme				
nt needs				
Access to clean and safe water	Augmentation of water supplies	<ul> <li>Expansion of existing water supplies</li> <li>Completion of ongoing/stalled/ongoing water projects</li> <li>Protection and conservation of water catchment areas</li> <li>Rehabilitation of water supplies and water springs.</li> <li>Drilling and equipping of boreholes</li> </ul>		
Clean and safe environment	Enhance environmental sanitation	<ul> <li>Design and construct sewerage system to cover urban population</li> <li>Construct decentralized sanitation infrastructure for households</li> <li>Research and piloting of innovative technologies in water and sanitation</li> <li>Update water and sanitation infrastructure inventory</li> </ul>		
Sustainable environment al conservation and management	Improve environmental protection and conservation	<ul> <li>Establishment of waste recycling plant</li> <li>Rehabilitation, restoration and protection of ecological significant ecosystems including wetlands, water catchment areas, rivers and water sources.</li> <li>Rehabilitation and restoration of degraded sites-quarries, mining and sand harvesting.</li> <li>Development of dumpsites</li> <li>compliance and enforcement of laws on Environment management and conservation</li> <li>Enhanced environmental conservation and pollutions control program</li> </ul>		
	Upscale consumption of green (renewable) energy	Promote use of clean and green energy in rural households, public institutions and utilities		
	Promote conservation and management of forest resources	<ul> <li>Collaborate with National and Regional Agencies in conservation, protection and reforestation of gazetted forests.</li> <li>Promote greening programs in learning institutions, urban areas, public and County institutions and along transport corridors.</li> <li>Restoration of water towers.</li> <li>Rehabilitation, protection and restoration of County/Community Forests.</li> <li>Adoption of technology in forest restoration and monitoring</li> </ul>		
Legal and institutional framework	Strengthening of institutions to support delivery of services	<ul> <li>Formulation and implementation of policies to guide Climate         Financing and Action, management of water service provision,         environmental conservation</li> <li>Enactment of laws and regulations</li> <li>Review of the existing laws to conform with the emerging trends</li> <li>Building capacities of the department, its directorates and all sector         committees</li> <li>Developing an M&amp;E system to support coordination and         networking of partners in the sector</li> </ul>		
Enhanced Climate Change adaptation	<ul> <li>Promote Climate Change adaptation and Mitigation</li> </ul>	<ul> <li>Strengthening the climate change governance structures in the county</li> <li>Strengthening of Climate Change Resilience through implementation of community-prioritized projects</li> <li>Promote uptake of clean energy and green technologies in</li> </ul>		

and	production systems for reduced carbon footprint and enhanced	
Mitigation	climate change adaptation	
	<ul> <li>Implementation of community-prioritized climate resilience</li> </ul>	
	investment projects	
	<ul> <li>Strengthen partnerships for climate action and expand climate</li> </ul>	
	finance	
	<ul> <li>Mainstream Climate Change in all other county departments and</li> </ul>	
	functions	
	Strengthen climate information services	
	• Establish collaborations for research, technology transfer	
	<ul> <li>Build capacity at all levels and across various departments for</li> </ul>	
	effective planning and implementation programs for enhanced	
	climate change adaptation.	
	<ul> <li>Protection of ecologically sensitive environments</li> </ul>	
	<ul> <li>Promote uptake of clean energy at household and institutional</li> </ul>	
	levels	

# Key Sector Stakeholders, their role and expectation

Stakeholder	Roles		
National government	Offer advisory and support services in project implementation.		
	Link the County Government to Grants and loans by international		
	donors and partners		
County Government	Mainstream and domesticate policies, strategies, plans and governing		
	framework by the National Government.		
	Formulate county governing framework on Environment.		
County Government Agencies-			
AWASCO			
Research Institutions and	Promote technology advancements through research and trainings		
Academia			
County Assembly	Legislation and Oversight		
Corporate Sector	Provision of fiscal and technical support for infrastructural development		
	and capacity building.		
Development Partners e.g CDF,	Financial support		
CDTF, UNDP, UNICEF, Christian	Technical support to related sectors		
Aid, ADS Western, Adaptation	Develop the Capacity of stakeholders and managers in the sub sectors		
Consortium, SOFDI, Climate			
Change Working Group, CJPC,			
Embassies			
Government Agencies e.g. KWI	Efficient and economical provision of water and natural resource		
WARMA, NEMA, KFS, KWS, KEFRI,	management services.		
KEPHIS, KARI, WASREB,	• Financing provision of water and sanitation to disadvantaged groups		
LVNWWDA, WSTF, National	(pro-poor) as water poverty fund		
Climate Change Directorate(CCD),	Safety and regulation measures		
	<ul> <li>Develop and approve institutional policies.</li> </ul>		
	Resolve Water disputes		
	<ul> <li>Approve development programmes and projects</li> </ul>		

Line Ministries (Ministry of Energy, The National Treasury, Ministry of Water and Irrigation, Ministry of Environment and Forestry, State Department of Minning)	<ul> <li>Coordination, development and implementation of climate change adaptation and mitigation policies, strategies and plans</li> <li>Trainings and capacity building of relevant staff in the sector</li> <li>Formulate and issue guidelines on development of legal framework</li> <li>Participation in relevant programs</li> <li>Collaboration with the Department in execution of its activities</li> </ul>
Private Sector	Participate in Departmental activities through Public Private
	Partnerships
	Job creation and contribution to the economy of the county
Sponsors: FBOs, CBOs, NGOs,	Promotion of proper environmental management
CFAs, CWCs, Local Tree Nursery	Participate in infrastructural development,
Owners, WRUAs	Capacity building
	Public private partnership for complementary investment, Networking,
	Knowledge management and experience sharing
Professional/Technical	Promote professional skills on Water, Environment, Natural resources
Bodies	and Forestry
The community and Individuals	Financial support, sponsorship, infrastructure development and
	capacity building
Media	Public awareness on matters water and environmental protection
	Dissemination of information

# PROGRAMME SAND PROJECTS 2024-25

Sub Programme	Key Outputs	Key performance indicators	Baseline (current status)	Planned Targets	Resource Requirement (Ksh)
Programme Name: Ge	eneral Administration a	and Support Services			
Objective: To strengtl	nen environment gove	rnance			
Outcome: strengthen	ed institutional and leg	gal frameworks for e	nvironmen	t governance	•
Strengthen sector legal, policy and institutional framewor		No. of policies formulated and operationalized.		10	1,750,000
Strengthen Human Resource Development and Management.	Capacity building and training of departmental staffs	No. of staffs trained	4	30	90,000
Programme Name: W	ater and Sanitation ser	vices			
Objective: To enhance	access to clean and s	afe water and sanita	ition		
Outcome: Improved a	ccess to clean and safe	water in a clean en	vironment		
Water management services	water supply schemes operational	Number of water supply scheme operational ( Egelelwe, Muhudu,	45	3	5M

Sub Programme	Key Outputs	Key performance indicators	Baseline (current status)	Planned Targets	Resource Requirement (Ksh)
		Esirulo)			
		Number of ongoing and stalled water projects completed ( Digula, Mbihi,Kidundu, Munugi)	6	4	16M
	equipped with solar	Number of boreholes drilled/ equipped /opertional	46	2	4M
		Water supplies equipped with solar (Mangongo, Sabatia, Hamisi, Vihiga, Sosiani, Esirulo)	26	6	22M
		Number of water connections	6000	1000	15M
	Metering implemented		-	10	1M
		smart meters installed	0	200	6M
	Water storage facilities constructed and upgraded		52	2	7M
	project in institutions, schools and households promoted	Number of institutions, schools and households with rain water harvesting	300	10	2M
	Feasibility study and design for gravity	Number of Feasibility study and Designs conducted	0	1	2M
		No. of Water bowsers Acquired	1	1	10M
	Laboratory for water	Number of laboratories	0	1	8M
	Modern technologies and innovations implemented	Number of non- revenue water interventions adopted		1	0.5M
		Number of improved water supply technologies adopted		1	1M

Sub Programme	Key Outputs	Key performance indicators	Baseline (current	Planned Targets	Resource Requirement
			status)		(Ksh)
	Pro poor approaches	Number of water	44	4	2M
	implemented in water				
		Number of		50	1M
		communal / water			
		points constructed			
		Number of dams	2	1	10M
		desilted	0.0		
		Rural water service	32	1	5M
	U	provider structure			
		established	4		43.6
		Water service	1	1	1M
	, o	provider			
		mangement			
Sanitation Services		strengthened Vihiga Cluster	0	3	50M
Samuation Services		sewerage system	U	3	SUM
		implemented			
		No. of Market	19	2	3M
		sanitary facilities	1)	2	3141
		and Eco toilets			
		No. of Urban	3	2	10M
	0 ,	centralized and	3		1014
		decentralized			
		sewerage system			
		No. of Sewerage	3	2	3M
		disposal systems			
		designed in urban			
		centers			
		and markets			
	Waste water and	Number of waste	0	1	1M
	storm water recycled	water recycling &			
		storm water system			
		established			
	Waste water and storm			1	5M
	water recycled	water recycling &			
		storm water system			
		established			
	aste Management Servi				
	e solid waste managem				
Outcome: improved n	nanagement of solid wa	aste			
Solid waste	Acquisition of	No. of waste holding	12	5	2,000,000
management	waste holding	skips acquired			
	skips	F			
	Acquisition of	No. of PPEs and		10	5,000,000
	PPEs and waste				3,000,000
	management	Equipment acquired			
	equipment				
		No. of garbage	0	2	15,000,000
L	I	125	l	l	1 ' '

Sub Programme	Key Outputs	Key performance indicators	Baseline (current status)	Planned Targets	Resource Requirement (Ksh)
	garbage transfer	transfer station			
	stations	established	0		100.000
	Training of market	No of market	0	6	180,000
	committees on solid waste management	committees trained			
Programme Name:					
	ase the County's tree cove	er.			
Outcome: Increased					
Rehabilitation and	Forest land rehabilitated.	Acreage of forest	37.4 ha	25 ha	5,000,000
reforestation of		land rehabilitated.			
degraded forest					
ecosystems					
Protection and	Gazetted forest	Kms. of gazetted	0	15Km.	10,000,000
Conservation of	protected/fenced	forest			
gazetted forests.		fenced/protected			
Protection and	Community forests	No. of community	9	4	4,000,000
reforestation of	protected and restored	forests conserved.			
Community forests.					
Greening of learning,	County, public and	No. of institutions	-	40	2,000,000
public and County	learning institutions	greened			
institutions,	greened				
	Forest lands mapped and		25%	100%	200,000
resource monitoring		conservation,			
		management and			
Drogramma Namo	 Natural Resources Manag	monitoring			
	ve and restore fragile ec				
· ·	d and restored ecosystem				
	Identification		0	100	40,000
Mining	and mapping of	No. of key mining	0	100	40,000
	key mining sites	sites mapped			
	in the County				
	•	Establishment of an	0	1	
		Artisanal mining	O	1	
		training center			
	Training and	No. of trainings	0	5	375,000
	sensitization on safe	conducted.	Ü	J	075,000
	and sustainable mining				
	Rehabilitation of	No. of sites	0	5	4,750,000
		rehabilitated.	-	-	, ==,,==
	sand harvesting sites				
Wetland Conservation		No of wetlands	0	4	4,000,000
		surveyed, mapped			·
	Wetlands	and gazetted			
	Conservation of	No of Wetlands	1	2	200,000
	wetlands through	Conserved.			
	establishment of buffer				
	zones				

Sub Programme	Key Outputs	Key perfor	mance	Baseline (current status)	Planned Targets	Resource Requirement (Ksh)
	S	No. of riverbarestored	anks	0	2	150,000
Protection of water sources	Planting bamboo around water sources	No. of bamboo seedlings planted.		0	2500	110,000
Programme Name: En						
•	e uptake of green energ					
	ptake of green energy					
			of green	10%	25%	250,000
Mainstreaming of clean development mechanism in the	Projects mainstreaming clean development	energy No. of projects mainstreaming clean development mechanism		10%	30%	100,000
Programme Name: En	vironmental Conserva	tion and Mar	nagemen	ıt		
Objective: To improve	e the management and	conservatio	n of the	environme	nt	
	to regulations on envi					
_	Mapping and survey of environment		of non- napped	0	100	250,000
		No. of County Projects subjected to		20%	70%	50,000
Programme Name: Cl	limate Change Adapta	tion, Resilier	nce and	Mitigation		
Objective: To enhance development	e adaptive capacity an	d resilience	to clima	te change a	and promote	e low carbon
	daptive capacity and	resilience to	climate	change		
Climate change adaptation, resilience	Strengthened governance on climate change	No of	3		6	4 M
		No of climate change awareness programme s implemente d	5		10	6М
	Prioritized community Climate Change resilience and adaptation Projects implemented		10		12	162M

Sub Programme	Key Outputs	Key performance indicators		Baseline (current status)	Planned Targets	Resource Requirement (Ksh)
	Enhanced climate Information Services(Early warning system and digital dissemination platforms for Disaster Risk Reduction)	implemente d (FLLOCA& County Climate Change Fund ) No of Climate Information Services and early warning system established No of Climate	1		2	6 M 20 M
	Innovation Centre established at Kaimosi University	chimate change research and Innovation Centre established				

## Capital projects for FY 2024/25

Project name and Location (Ward/Sub county/ county wide)	Description of activities		Estimat ed cost (Ksh.)	Source of funds	Time fram e	Targets	Status (Include milestone s)	Implementi ng Agency
Change Governance	,	inclusion	5 M		2024- 25	25 wards	New	Directorate of Climate Change
Establishme nt of an Artisanal Mining training center	acquired land Feasibility study Establishment of infrastruture			CGV	2023- 2025		New	State dpt of Mining Dpt. Of Environment
Establishme	Protection/fenci	Reduction in	=	CGV	2023-	100%	On going	Dpt. Of

nt of waste recycling plant Ochwore – Luanda south	Establishment of	GHG emission through recycling			2025			Environment
Protection of Kibiri Rain Forest Muhudu/Shi ru Hamisi	of forest land	Increase in carbon sink.	10,000,00	CGV	2023- 2025	15kms	New	Dpt of Environment Rhino Ark, NETFUND, KFS, KWS, SAFARICOM, County Gvt of Vihiga
Kenya Water and Sanitation Program	Last mile water connectivity and improved sanitation coverage	Renewable energy	50,000,00	World Bank	2024- 2029	100,000H H	New	County Government- Department of Water and Sanitation
Yala water fund program	Conservation and protection of Yala catchment	Afforestation	10,000,00	Nature for water Facility	2028	Yala river and its tributaries (Garagoli , Edzava, Zaaba river)	New	Nature for water concservanc y, Women in Water Conservantio n organization and Depertment of water
Vihiga Cluster sewerage system	sewerage	Sustainable waste management	4B	National Governme nt	2024- 2029	100,000H H	New	Lake Victoria Nortj Water Works Development Agency, County Government
Desilting of Kaimosi Dam	Desilting of the reservoir	Sustainable Developmen t	500M	National Governme nt	2024- 2029	1000,000 M <sup>3</sup>	New	Lake Victoria Nortj Water Works Development Agency, County Government- Dept of Water
mile	Increasing household water connectivity for vihiga cluster project	Sustainable development	500M	National Governme nt	2024- 2029	100,000H H	New	Lake Victoria Nortj Water Works Development Agency, County Government-

				Dept of
				Water

### **Cross-Sectoral Impact**

Programme Name	Sector	Cross-secto	or Impact	Measures to harness the synergies/
		Synergies	Adverse impact	mitigate the adverse impact
Administration and support services	Public Service and County Cordination		Change in county's wage bill	Increase budgetary allocation.
Waste Management	Health Trade	Garbage collection and disposal- reducing risk of diseases		Recycling Building of incinerators
School Greening Program	Education		Tree grown on school boundary/playgrounds alter size of school compunds.	Formation of environmental clubs
Conservation of Community Forests	Culture	Preservation of indigenous knowledge		Public participation and stakeholder engagement
Rehabilitation of county wetlands	Lands and Physical planning	Mapping and survey.	on adjacent farmlands	Mapping, survey, beaconing and gazettement County wetlands. Public participation and stakeholder engagement

### 3.12 Finance and Economic Planning

The sub-sector comprises of Accounts, Economic Planning, Internal Audit, Supply Chain Management, Budget and Revenue Administration. Key roles of the sub-sector include; Public financial Management, advisory on fiscal matters and custodian of County Assets, County Planning and M&E, Budgeting, Procurement and resource mobilization.

### **Sub sector Vision**

A lead entity in Public Financial Management and Policy Formulation for sustainable socioeconomic development of the County

### **Sub sector Mission**

To provide leadership in financial management, resource mobilization, policy formulation and promotion of accountability and transparence for sustainable development

### **Sub sector Goal**

To be the Department in Public Sector Financial Management, Policy formulation, programme implementation and co-ordination and resource mobilization for sustainable development.

## **Objectives**

- To strengthen formulation and coordination of policies and preparation of county planning and budget documents
- To strengthen monitoring and evaluation for improved results.
- To coordinate preparation of periodic progress reports.
- Collection, collation and dissemination of county statistics and information for policy formulation.
- Administration and management of own source revenue.
- To provide advisory on fiscal matters to the county executive committee.
- To ensure prudent management of public finance.
- To coordinate procurement of public goods and services.
- Management of County Government assets and liabilities.

## Sector Development needs, priorities and strategies

Sub sector	Sub Sector	Strategies
Development	Priorities	
needs		
Prudent Public	Enhance resource	<ul> <li>Automation of own source revenue collection and administration</li> <li>Implement PPP framework for capital intensive</li> </ul>
Finance Manangement	mobilization	programmes/projects  Expansion of OSR streams & Revitalization of dormant streams
gemen	Strengthen Public Finance Management	<ul> <li>Decentralize finance and accounting operations</li> <li>Digitization of the internal audit services</li> <li>Strengthen periodic internal audit reviews</li> <li>Capacity building on public finance management</li> <li>Strengthen County Audit Committee services</li> <li>Expansion of office space and equipping of staff with relevant tools</li> </ul>
	Strengthen county planning, budgeting and reporting	<ul> <li>Coordinate preparation of statutory documents and reports as per the PFMA</li> <li>Capacity build county planning &amp; budgeting framework</li> <li>Automation of budgeting process</li> <li>Enhance capacity of the County budget and Economic Forum</li> <li>Roll out of e-CIMES</li> <li>Strengthen M&amp;E and reporting in departments</li> <li>Undertake regular tracking of programmes and projects and period evaluation of the same.</li> <li>Digitization of the County information and documentation center</li> </ul>

•	Establish and strengthen sector working groups
•	Establish and equip County Statistics Unit.

## **Programme for FY 2024-25**

Sub Programme	Key Outputs	Key performance indicators	Baseline (current status)	Planned Targets	Resource Requirement (Ksh)
Programme name: Ac					
Objective: To improve	•	-	ıt.		
Outcome: Improved a			l		
General Administration Services.	guidelines formulated	No of policies/guidleines prepared No of staff capacity		5 45	3M 11M
Supply Chain Management services  Programme Name: Co	Procurement capacity strengthened	build No of capacity building activities anagement Servic	3 <b>es</b>	3	13M
Objective: To enhance	*			sorv services	
Outcome: Improved F				7019 30111003	
Accounting services		Number of	b	4	7M
Accounting services	developed	manuals developed	5	4	7 M
	Financial reports developed	Number of reports		4	2M
	Capacity building of Treasury staff	No of staff trained		4	3M
Audit services	Periodic internal audit reviews	Number of audit reviews	1	4	6M
	Internal audit controls automated	Number of audit systems established	0	1	1M
	County and Departmental Audit committees strengthened	Number of commitees	1	11	15M
Revenue Management Services	Baseline surveys/mapping of own source revenue streams conducted	No of surveys		2	3M
		Number of dormant revenue streams		2	2M

Sub Programme	Key Outputs	Key performance indicators	Baseline (current status)	Planned Targets	Resource Requirement (Ksh)
	OSR streams automated	Number of streams		5	2M
		Number of revenue officers recruited		20	5M
		No of revenue equipment purchased		Assorted	10M
Budget policy and Expenditure management	Budget process strenthened	Number of policy documents prepared		4	10M
-		No of capacity building activities done		10	4M
		No of Budget Automation system developed		10	4M
Programme name: I				•	•
Objective: To impro					
Outcome: Enhanced				orting	
County Planning Services	County development planning strengthened	Number of plans & policy strategies developed	CIDP , ADP	2	15M
	Capacity building on PFM and county planning processes done	No of capacity building activities undertaken	0	10	5M
Monitoring and Evaluation services	M& E systems strengthened	M&E policy reviewed	Draft M&E policy	1	5M
		e-CIMES operationalized	e- Cimes system in place	1	3M
		No of M&E reports disseminated	1	4	12M
County statistics	services	County statistics unit established	0	1	5M
	strenghtened	County Statistical Abstract developed	0	1	10M

## **Cross-sectoral Implementation Considerations**

Programme	Sector	Cross-sector Impact		Measures to Harness or Mitigate
Name		Synergies	Adverse impact	the Impact
County	All	Financial and	Inefficiency	Train staff on financial
Financial	sectors	accounting services	Accounting and	management regulations and
Management			financial services	IFMIS
		Strategic and		Budget according to CIDP
		Sustainable		Priorities
		Budgeting		Budget for sustainability
		Diversify domestic		Automate revenue collection
		Revenues		system
		Effective, efficient		Training staff for continuous
		and economical		improvements in the SCM process,
		Supply Chain		and E-procurement process which
		Management		is already in place
Economic	All	Efficient and effective		Adherence to the plans
policy	sectors	planning		
formulation and				
management				

### 3.13 Office of the Governor

### Vision

A lead office in the provision of policy direction for accelerated and inclusive growth in the county

### Mission

To provide transformative leadership towards a prosperous and model county

### Goal

Enhance Sustainable development and prosperity through visionary leadership, transformative policies and programmes and foster principles of good governance.

## **Objectives**

- Promote democracy, good governance, unity, and cohesion within and out of the county
- To collaboration and partnership with the national government and other partners
- To strengthen formulation of policies and county plans and, coordinating the implementation of county government programmes
- Advance the competitiveness of the county
- Promote and facilitate citizen participation in the development of policies and plans, and delivery of services in the county
- Strengthen service delivery and performance management.

Sub sector Development needs	Priorities	Strategies
Effective Leadership and governance	Strengthen leadership in county governance, development, Democracy, unity, and cohesion within and out of the county	<ul> <li>Provision of policy direction to the county executive committee</li> <li>Promote peace, cohesion and community integration initiatives</li> <li>Promote accountability for the management and use of county resources</li> <li>Promote Collaboration and partnership with the national government and other partners</li> <li>Promote and facilitate citizen participation in the development of plans and delivery of services in the county</li> <li>Strengthen performance management for enhanced service delivery</li> <li>Promote Identification of investment opportunities both locally and beyond that will deliver development to the people of Vihiga County</li> <li>Aligning county policies with National policies and legal framework</li> <li>Enacting of County Laws</li> <li>Strengthen the County Communication framework</li> <li>Promote GTS services in resource mapping, planning and reporting</li> <li>Expand GTS services to Incorporate call center for better coordination, communication and dissemination of information</li> <li>Strengthen county communications and public relations</li> <li>Promote intergovernmental relations and linkages</li> <li>Strengthen integration of ICT in service delivery</li> <li>Strengthen Disaster management and response mechanisms</li> <li>Deepen Public participation and civic education</li> <li>Strengthen research &amp; development and Knowledge management</li> </ul>

# Programmes for FY 2024-25

Programme Name: Communication and Public Relations Services							
Objective: To develop and strengthen communication, publicity and awareness							
Outcome: An infor	Outcome: An informed society						
Sub Programme	Key Outputs	Key performance indicators	Baseline (current status)	Planned Targets	Resource Requirement (Ksh)Millions		
County Communication	Communication and PR Policy	No of Publication	0	1	0.8M		
and Public Relations	Communications and PR Strategy	No of Publication	0	1	0.65M		
	Media Engagement Framework/Protocol	No of Publication	0	1	0.5M		
	Crisis Communication	No of Publication	0	1	0.5M		

l	Plan				
	Digital Media Framework	No of Publication	0	1	0.4M
		No of Publication	0	-	0.35M
		No of Publication	7	4	7M
	<b>C</b> ,	No of Publication	0		10M
		No of Publication	1	1	1.8M
	•	No. of Documentaries	14	5	5M
	Vihiga Wiki Hii	Weekly Episodes	7 episodes	4 per month	3M
	Feedback Fridays Live	Weekly Episodes	0	4 per month	6M
	-	Every Event		Every Event	2M
	Digital posts and website	•	-		1M
	management	Website Page traffic	Daily	Implementa tion	1 [v]
	Radio Communication and Publicity	No of programmes	Sparingly implemented	10 radio programme s and appearance per month	3М
	Recruitment of Graphic Designer	No of Staff recruited	0	1	1M
		No of Staff recruited	0	1	1M
	Branding of County	Branded programs and projects	0	10	5M
	e: Co-ordination and Supe ance Coordination of Cou	<u> </u>			
•	ed Coordination in Servi	<u> </u>			
		Number	3	3	0.5 M
relations services	relations (CoG,Liason Offices , LREB ) strengthened	rumber			0.5 1.1
		Number	0	1	0.5 M
Research services	1 3	No of research staff trained	60	99	1M
	County research done	no of researches carried out	6	4	5M
		No of research publications	1	4	2M
		Research unit	0	1	5M
Disaster Management Services	Establish disaster response and resource	- No. of response and resource centers established.	0	1	1.5M
	Establish emergency	No. of response	0	1	1M
	response Centre's	centers established		<u> </u>	

	public capacity build on	public trained			
	disaster response and				
	mitigation measures.	N. C. 1.1			4 = 3 4
	Create awareness on		0	4	1.5M
	possible disasters and mitigation measures	conducted			
	disaster management Act	Numbor	0	1	0.5M
	implemented	thumber	U	1	0.5141
	firefighting equipment	No. of firefighting	0	100	2M
	procured	equipment's		assorted	
		procured		equipment	
	Disaster prone areas	*	0	5	1M
	Mapped	mapped	-		
Public	Develop PP &CE policy		0	1	1M
Participation and		document			
Civic Education	Customize NG Access to	3	0	1	2M
	information Act, 2016 to				
	aVihiga	Act	-		
Registry/Records	Information,	Number	0	20	3M
	Documentation and	documentation and			
	Archives Directorate	archives			
	established	N. C. N. /			27.5
	Records Management	No. of policy/	0	2	2M
	policy developed	Procedure Manual			
	D 1 1/	formulated		F 000	437
	Records Management	-No. and the	0	5,000	1M
	Retention and Disposal	kind/categories of			
	Schedule developed	records surveyed and			
	Dogiatury officers as a situ	appraised	0	20	1 M
	Registry officers capacity build	trained	U	20	1M
	Archival boxes and	No. of archival boxes	0	-10 file	2.5M
	adjustable metallic file	and file racks		racks	
	racks procured	procured		-1,000	
				archival	
				boxes	
	County HR and	No. of HR and	0	-1,000 HR	2M
	procurement file folders	Procurement folders		-1,000	
	procured	branded		Procuremen	
Programme Name	 e: Governance and Perfo	 rmance Management		<u> t  </u>	
	note effective service de				
-	ed Public service Delive	•			
Performance	Performance	Capacity building and	40%	100%	2M
management	Management to all staff	appraisals of staff			
services	implemented				
		Ceremony for award	0	1	10M
		and recognition of			
		best performers			
1	Carrammantal Dianuta		0	1	3M
	Governmental Dispute	runiber of trainings	U	1	
	Governmental Dispute Resolution Mechanism	done.			

	Service charter and code of conduct completed	Number of charters and code of conduct	0	2	1M
	IGRTC meetings attended	Number	Ongoing	Continuous	0.5M
GTS	GIS Policy	Policy developed and functional	0	1	1M
	Remote Sensing Experts recruited	Number of Staff Recruited	0	2	1.2M
	GIS Experts recruited	Number of Staff Recruited	0	4	2.3M
	GIS License Renewal	Number of Licenses Renewed	15	10	4M
	Departments Data created	Number of Datasets Created	450 Datasets	400 datasets	3M
	Departmental GIS Training	Number of staffs trained	300 staffs	200 staffs	2M
Governance Advisory Services	Advisory committees (Anti corruption, County Social & Economic Council) strengthened	Number of Committes	0	2	1M
	County Development Cordination Strenthened	Number of coordination committees	0	4	0.5 M
	County Cohesion and integration forums held	Number of forums	4	4	1M

## Capital projects for FY 2024/25

<b>Project name</b>	Description	Green	Estimated	Source	Time	<b>Targets</b>	Status	Implementing
and Location	of activities	Economy	cost	of	frame		(Include	Agency
		consideration	(Ksh.)	funds			milestones)	
Refurbishment	Creation of	Use of solar	9 M	CGV	1 year		Ongoing	CGV
of Offices	more office	energy						
within the	spaces							
Governors								
Building								

## 3.14 County Public Service Board

The County Public Service Board draws its mandate from Article 235 of the Kenya Constitution and section 49 of the County Government Act 2012 to coordinate and advice the county government on issues regarding Human Resource Management and development. The County Government Act 2012 provides the framework of uniform norms and standards for staffing.

### Vision

A citizen centric county public service

### Mission

To reform and transform the county public service for efficient and effective service delivery **Goal** 

To source for, retain and motivate a Human Resource that is qualified and competent for effective and efficient delivery of county functions towards realization of the aspirations of its citizens

## **Objectives**

- To enhance efficiency in service delivery
- To promote effective and efficient Human resource within the county executive
- To strengthen tracking on progress and reporting
- Establish and abolish offices in the county public service
- Facilitate appointment of persons to hold or act in those offices and confirming appointments
- Exercise disciplinary controls over and removing persons holding or acting in offices
- To institute organizational framework of departments
- Advice the county government on implementation of national performance systems in the county
- Evaluate and report on the county performance management framework to County Assembly
- Facilitate human resource planning and development
- Promote values and core principles of governance in county public service
- Advice the county executive om county human resource management.

	Sub Sector Need	Priorities	Strategies
recruitment guidelines and policy(s)  Strengthen performance management and appraisa systems in the county  Develop coherent and integrated human resource through recruitment, placement, promotion and redesignation of county staff  Public sensitization, awareness and reporting in lin with articles 10 & 232 of the CoK.  Review of Risk Assessment and Management framework	Administrative Planning and	Strengthen coordination and advice the county government on Human Resource Management	<ul> <li>Strengthening county public service institutions         /office;</li> <li>Promote accountability and efficiency in Human         Resource.</li> <li>Strengthen policy framework by developing Strategic         plan for The County Public Service Board,         recruitment guidelines and policy(s)</li> <li>Strengthen performance management and appraisal         systems in the county</li> <li>Develop coherent and integrated human resource         through recruitment, placement, promotion and re-         designation of county staff</li> <li>Public sensitization, awareness and reporting in line         with articles 10 &amp; 232 of the CoK.</li> <li>Review of Risk Assessment and Management         framework</li> <li>Advise the County Government on human resource</li> </ul>

Stakeholder	Role of stakeholder	Expectations
County Assembly	Oversight and legislative	Approval of CPSB budget, enacted of
		laws/regulations that are apt for the
		CPSB mandate

Public Service	Improve the capability of the	Adherence with HRM procedures and
Commission	government sector to provide strategic and innovative policy	regulations
	Attract and maintain high calibre	
	professional government sector	
	workforce	
	Develop and advise the County	
	Government on service delivery	
	strategies and HRM models for the	
	government sector	
Ministries/Department	Coordinating/linking the CPSB to the	Implementation of CPSB Human
of Public Service and	Executive.	Resource resolutions/decisions.
Coordination of County		-Submit bills that affect the functions of
Affairs		CPSB to the County Assembly for
		legislation
		Policy formulation
EACC	Fighting against corruption and the	Provision of guidelines on Fighting
	promotion of ethical standards, good	against corruption and the promotion of
	governance, leadership and integrity.	ethical standards, good governance,
		leadership and integrity.
		- capacity building of County Public
		Service Board
		-vetting of candidates due for
		appointments in the public service
Office of the Governor	Appointment of the Board	Provision of work framework for the
		CPSB
National Council for	Educational assistance	Coordination mainstreaming of PWDs
Persons with Disabilities	Offer Assistive Devices	activities
	Registration of PWD	
Trade unions	Advocacy on workers' rights and	Provision of regulations for conducive
	privileges	work environment

## Programmes for FY 2024/25

Programme Name ADMINISTRATION PLANNING AND SUPPORT SERVICES					
Objective: To promote effective and efficient Human resource within the county executive					
Outcome: Enhanced Human resource capacities for effective service delivery					
Sub Programme	Key	Key performance	Baseline	Planned	Resource
	Outputs	indicators- KPI	(current	Targets	Requirement
			status)		(Ksh)
General Administrative	CDCD CC	0.60 11 1			
deliciai hallillistiative	CPSB offices	Office block	0	1	15M
		Office block constructed and	0	1	15M
Services	establishes and		0	1	15M

	prepared	assessment reports			
	propurou	Number of HR	0	1	2M
		advisory reports		1	2141
Research ,planning	Improved	No. of	0	1	3M
and ICT	_	sector/strategic		1	5141
allu ICI		, -			
	and	plans developed			
	coordination of	No. of research	0	1	3M
	programmes		U	1	SIVI
		findings and			
		surveys conducted			
		AWPs and Sector	3	1	1M
		Working Groups			
		reports			
		_			
Programme Name: Co					
Objective: To enhance					ncies
Outcome: enhanced H			ctive service de	livery	
Human resource	Policies,	No. Policies ,	0	1	5M
development	_	regulations and			
	procedures	strategies			
	reviewed	formulated(Scheme			
		Of Service ,			
		Recruitment and			
		Placement Policy ,			
		Internship Guidelines , Job			
		Descriptions &			
		Specifications,			
		Succession Plan)			
	Recruitment,	Number of staff	250	250	30M
	placement,	employed and			
	promotion and				
	Re-designation				
	of employees				
	done				
Programme Name: Pe					
Objective: To enhance				vices	
Outcome: enhanced H				la	har
HR Performance	U	No. of Performance	1	3	3M
Monitoring and	performance	Appraisal Systems			
Evaluation	management	(PAS) developed			
		No. of Human	1	1	10M
		Resource	_	_	
		Information			
		Management			
		System (HRIMS)			
		Operationalized			
	Publicity and	Number of	0	2	5 M

sensitization o	fsensitization		
staff on	forums held		
Principles and			
values of			
governance			
(Article 10 and			
232 of the			
Kenya			
Constitution)			

## **Capital projects**

Project	Descriptio	0	Green	Estimate	Sourc	Time	Target	Status	Implementin
name and	n activities	f	Economy	d cost	e of	frame	S	(Include	g Agency
lacation			consideratio	(Ksh.)	funds			milestones	
			n					)	
Constructio	Construction	1	Use of solar	45M	CGV	2024/2	50%	New	CPSB and
n CPSB	works		energy roof			5			Department of
Office block			water						Lands,
at mbale.			harvesting						Housing and
									Physical
									Planninng.
CPSB Motor	Purchase of			10M	CGV	2024/2	100%	New	CPSB and the
Vehicle	Motor Vehicl	e				5			Department of
									Transport &
									Infrastructure

**Cross-Sectoral Impacts** 

Programme Name	Sector	Cross-sector Impact		Measures to harness the synergies/
		Synergies Adverse		mitigate the adverse impact
			impact	
Construction of	T&i	Technical	None	Project Implementation Committee
CPSB Office block		supervision		
Motor Vehicle	Environment	Promotion on	Environmental	Environmental Impact Assessment
		environmental	degradation	
		protection		

## 3.14 County Assembly

The County Assembly is the legislative branch of the County Government established under Article 177 of the Kenya Constitution 2010. The county assembly while respecting the principles of separation of powers exercise oversight over the county executive committees and other county executive organs. In addition the assembly is responsible in approving policies and plans from the county executive.

### Vision

To be a model County Assembly in Kenya in legislating, oversight and representation.

### Mission

To facilitate legislation, oversight and representation for effective and efficient delivery on services by the County Executive.

## **Objectives**

- To Vet and approve nominees for appointment to county public offices as provided for in the County Government Act No. 17 of 2012.
- To approve the budget and expenditure of the county government in accordance with Article 207 of the Constitution.
- To approve the borrowing of the County government in accordance with article 212 of the Constitution and county development planning.
- To legislate as contemplated in Article 220(2) of the constitution, guided by Articles 201 and 203 of the constitution.
- To Oversight the county executive committee and any other county executive organs.
- To represent the electorate.

## **Development needs, Priorities and Strategies**

<b>Development Needs</b>	Priorities	Strategies
<ul> <li>Legislation</li> <li>Oversight</li> <li>Representation</li> </ul>	<ul> <li>To establish adequate capacity to develop necessary County legislation</li> <li>To ensure quality representation</li> <li>Provide an enabling environment for the assembly to function effectively and efficiently.</li> <li>To provide adequate oversight to</li> </ul>	<ul> <li>Drafting bills in consultation with County Departments</li> <li>Capacity building of County Assembly Members on oversight, legislation and representation function</li> </ul>
	the executive	

## **Stakeholder Analysis**

Stakeholder	Role		
General Public	Public participation in enactment of laws and policies		
	Efficient and effective public service delivery		
County Executive	Submission of bills, policies and development plans for enactment		
	Implementation of enacted policies and laws		
Civil Society Organizations	Creation of awareness on rights and privileges of the public.		
	Promotion of good governance.		
National Government	Capacity building and provision of technical advice		
Departments and Agencies			
Development Partners	Support in both technical and financial resources.		
Parliament	Representation of the county and protection of county interests		

	Formulation and passage of national laws & policies, provision of conducive environment and offer oversight.  Determines allocation of national revenue among counties as provided in Article 217, and exercise oversight over national revenue allocated to county government
Media	Complimentary cooperation and partnership
	Publicity and information dissemination
Research Institutions	Undertaking research and dissemination of findings to all stakeholders.
	Employment
	Internship and industrial attachments

## **Programes for FY 2024-25**

	1 rogrames for F1 2024-25							
Programme name: Administration, Planning and Support Services								
Objective: To enhance prudent management of public finance and advisory services								
Outcome: Improved ar	Outcome: Improved and efficient service delivery.							
Sub Programme	Key	Key	Baseline	Planned	Resource			
	Outputs	performance	(current	Targets	Requirement			
		indicators	status)		(Ksh)			
General Administrative services	Bills/policies legislated	No of bills/policies	ND	30	20M			
Services		legislated						
	Staff and MCAs capacity build	No of staff and MCAs trained	ND	45	50M			
Programme name: Co	unty Assembly I	nfrastructure de	velopment	•				
Objective: To improve	Assembly infra	structure.						
Outcome: Improved co	onducive worki	ng environment.						
Infrastructure development	Assembly office block constructed	% of works done	0	50	75M			
	Assembly chamber renovated	% of renovation works	0	50	20M			
	MCAs offices constructed	Number	0	10	50M			
	Boreholes drilled	Number	1	1	5M			

#### CHAPTER FOUR: RESOURCE ALLOCATION

## **4.1 Chapter Overview**

This chapter presents a summary of resource requirement by sector and programme. It also provides the resource allocation criteria and a description of how the county government is responding to changes in the financial and economic environment.

### 4.2 Resource Allocation Criteria

The following criteria will be considered in allocating resources to various programmes;

- Completion of on-going and stalled programmes.
- Linkage of the Programme/sub-programmes with Kenya Vision 2030, MTP IV, the Bottom-up Economic Transformation Agenda (BETA), CIDP 2023-27, SDGs and other international commitments.
- The extent to which the programme is addressing core poverty intervention, job and wealth creation.
- Level to which the Programme is addressing the core mandate of the department
- Prioritize alternative applications of public funds by applying the principle of marginal utility using measures of cost effectiveness.
- Provision of counterpart funding for donor funded projects
- Cost effectiveness, efficiency and sustainability of the Programme/projects within the MTEF period.
- Linkage with other programmes implemented in the county

### 4.3 Resource Requirement by Sector and Programme

The total resource requirement to implement this plan is estimated to be KES. **6.79 Billion**. Table 8 presents a summary of the proposed budget by respective Sectors and departments.

Table 34: Summary of Resource Requirement by Sector and Programme

Programme	Amount in Millions (KES.)
AGRICULTURE, LIVESTOCK AND FISHERIES	
Programme1:Administration planning and support services	51
Programme 2: Crop Development and Management	70.4
Programme 3: Fish Production Services	22.1
Programme 4: Veterinary Services	32
Programme 5: Livestock Development and Management	48
Sub Total	223.5
HEALTH SERVICES	
Programme 1: General Administration, Planning And Support Services	359.45
Programme 2: Preventive and Promotive Health Services	529.405
Programme 3: Curative and Rehabilitative Health Services	418.22

Programme	Amount in Millions (KES.)
Sub Total	1307.075
EDUCATION, SCIENCE, TECHNICAL AND VOCATIONAL TRAINING	
Programme 1: General Administration, Planning and Support services	79.9
Programme 2: ECDE Development	264
Programme 3: Vocational Education and Training	526
Sub Total	869.9
TRANSPORT AND INFRASTRUCTURE	
Programme 1: Administration planning and support services	15
Programme 2: Road Infrastructure Development	1355
Programme 3: Transport Management and Safety	273
Sub Total	1643
PHYSICAL PLANNING, LANDS, HOUSING AND URBAN DEVELOPMENT	
Programme 1: Administration, Planning and Support Services	13
Programme 2: Land Management and Survey Services	75
Programme 3: Physical and Urban Planning Services	87
Programme 4: Housing Services	15
Sector Sub Total	190
VIHIGA MUNICIPALITY	_
Programme 1: Urban Support Programme	310
Sub Total	310
COMMERCE, TOURISM AND COOPERATIVES	_
Programme1: Administration planning and support services	22.5
Programme2 : Commerce and Industry Development	401.5
Programme3 :Co-operative Development services	54.5
Programme 4: Tourism Development	33.5
Sub Total	512
PUBLIC SERVICE AND ADMINISTRATION	T
Programme 1: Administration Planning And Support Services	321.5
Sub total	321.5
GENDER, YOUTH, SPORTS, CULTURE AND SOCIAL SERVICES	
Administration planning and support services	14
Management and Development of sports and culture	179
Youth & Gender Development and Promotion Services	98
Sub Total	291
OFFICE OF THE COUNTY ATTORNEY	
Programme 1: Administration, Planning and Support Services	13.5
Programme 2: Legal Services	13.5
Sub Total	27
ENVIRONMENT WATER ENERGY NATURAL RESOURCES AND CLIMATE CHANGE	
Programme 1: General Administration and Support Services	87.5
Programme 2: Water and Sanitation Services	190.5
Programme 3: Environmental Management Services	22.48

Programme	Amount in Millions (KES.)
Programme 4 :Forestry and Natural Resource Management	30.825
Programme 5: Climate change adaptation, resilience and management	198
Programme 6: Energy Services	0.35
Sub Total	529.655
FINANCE AND ECONOMIC PLANNING	
Programme 1: Administration, Planning and Support Services	27
Programme 2: County Financial Management Services	74
Programme 3: Economic Planning and management	55
Sub Total	156
OFFICE OF THE GOVERNOR	
Programme 1: Co-ordination and Supervisory services	37
Programme 2: Governance and Performance Management	32.5
Programme 3: Communication and Public Relations Services	49
Sub Total	118.5
VIHIGA COUNTY PUBLIC SERVICE BOARD	
Programme 1: Administration Planning And Support Services	26
Programme 2:County Human Resource Development and Management	35
Programme 3: Performance Management Services	18
Sub Total	79
COUNTY ASSEMBLY	
Programme1: Administration, Planning and Support Services	70
Programme2:County Assembly Infrastructure Development	150
Sub Total	220
TOTAL	6798.13

#### 4.4 Financial and Economic Environment

In 2022, the economy sustained the growth momentum that started in 2021, after the recovery from the effects of the COVID-19 pandemic that had significantly slowed down economic activities. However, the magnitude of growth was subdued by suppressed agricultural production. The real Gross Domestic Product (GDP) decelerated from a revised growth of 7.6 per cent in 2021 to 4.8 per cent in 2022 while the Gross County Product (GCP) for Vihiga increased to 0.9(2020) from 0.8 (2019) according to KNBS GCP report 2021 with Agriculture, Forestry and fishing being the leading contributor to the GCP.

The Central Bank of Kenya (CBK) raised the Central Bank Rate (CBR) from 7.00 per cent in December 2021 to 8.75 per cent in December 2022, hence tightening the monetary policy bearing. Consequently, lending interest rates for both loans and advances; increased from 12.2 per cent in December 2021 to 12.7 per cent December 2022. The overall year on year inflation rate as measured by the Consumer Price Index (CPI) was 7.3 per cent, in July 2023. This inflation was largely due to increase in prices of commodities under Transport

(13.0%); Food and Non-alcoholic Beverages (8.6%); and Housing, Water, Electricity, Gas and other fuels (7.8%) between July 2022 and July 2023.

The County multidimensional poverty index is at 65 percent against national average of 53 percent. The monetary poverty in the county is at 41.7 percent against national average 35.7 percent. The county government purposes to undertake the following measures to improve its economic and financial environment:

- i. **Resource mobilization**-The county government will seek to enhance resource mobilization to fund capital projects by fully implementation of revenue automation, expansion of OSR streams & revitalization of dormant streams, formulation and implementation of a County Resource mobilization Strategy.
- ii. **Promotion of Trade and Enterprise** The county government will seek to promote Sustainable growth and development of Commerce through reviewing and rationalizing business licenses, taxes and regulatory compliance, formulating policies and regulations including; County Investment Plan, Policy and Bill, establishment of a County Investment Authority, deepening access to trade loans and start-ups. The county will also deepen and widen regional economic integration by promoting the implementation of LREB strategy and commitments, promoting inter county trade fairs / exhibition and Investment Conferences and promoting cross county and export trade.
- iii. **Agriculture** The County Government will seek to make agriculture a rewarding venture by promoting value addition and commercialization of agriculture. This will be realized through Implementation of the National Agriculture Value Chain Development Programme (NAVCDP) in collaboration with World Bank, Promoting Agri-business including Strategic marketing interventions focusing on the key value chains (Bananas, Tea, ALVs and Poultry) and promoting cash crops (tea and avocado) and reduce food imports
- iv. **Social support programmes**; The County Government will seek to expand County bursaries and Governor's scholarship programmes for needy students, promote sports, talent and culture and set up a social safety fund to cater for the vulnerable groups in the county.
- v. **Infrastructure development** The County Government will upgrade key roads to bitumen standards, open up rural access roads, carry out routine road maintenance, install high mast flood lights at various strategic positions; improve water and sanitation services as well as develop ECDE, TVET and health infrastructure.
- vi. **ICT programmes** The County Government will leverage on technology as it's an enabler in provision of services across all sectors. This will be achieved through promoting GTS services in resource mapping, planning and reporting, as well as strengthening integration of ICT in service delivery

#### MONITORING AND EVALUATION FRAMEWORK

#### 5.1 Introduction

This chapter highlights the county monitoring and evaluation framework that will be deployed in tracking and reporting on the C-ADP 2023-2024. The chapter also provides the verifiable indicators at output level that shall be used to monitor projects/programmes implemented by various Departments.

## 5.2 County Monitoring and Evaluation Institutional Framework

Monitoring and evaluation towards the achievement of the policies, projects and programmes as outlined in the C-ADP will be undertaken through the CIMES. The County Monitoring and Evaluation Unit domiciled in the Department of Economic Planning, Budgeting and M&E will play a lead role in coordination of M&E function and providing technical backstopping to all Departments and Agencies. The Service Delivery Unit domiciled at Office of the Governor will also undertake routine Monitoring of projects with the aim of providing real time reporting and complimenting other monitoring activities within the county.

## 5.3 Data collection, Analysis, and Reporting

Monitoring and reporting will be will be carried out on monthly, quarterly and annual basis which will form the primary source of data collection on various interventions be as outlined in the respective work plans. Quantitative data collection methods will involve field visits, stakeholder meetings and interviews with key persons, while qualitative data collection methods will include surveys, questionnaires, departmental reports and various publications from different organizations.

Table 35 : M&E Matrix

Sector/sub-sector	Key Performance indicators	Baseline	End of year target
Agriculture, Livestock and Fisheries	Percentage of works done on construction of ATIC	5	30
	No of Soil laboratory established	0	1
	No. of machinery units established	0	1
	Farm input fund established	0	1
	No of tea farmers supported	600	1,100
	No of Farmers trained on African Leafy Vegetables Crops (ALV)	4000	4000
	No. of grain dryers acquired	0	2
	No of nature positive landscapes sites established	2	6
	Acreage of Land under irrigation		500
	No of learning sites/ Bulking sites establish		175
	No. of Youth Led model farms/ enterprises promoted	2	7
	Number of fish farmers supported	130	200
	Number fish feed cottages promoted		25
	Number of fingerling production facilities	1	1

Sector/sub-sector	Key Performance indicators	Baseline	End of year target
	operationalized		
	Number of animals vaccinated		55,000
	No. of cows inseminated		10,000
	Number of Poultry Slaughter houses	0	1
	Number of Livestock laboratory	0	1
	Number of Incubation and brooding facilities established		5
	Number of Heifers procured	75	50
	Dairy Multiplication centres established	0	1
	Number of farmers trained on modern dairy keeping	0	500
	Number of Piglets procured	0	100
	Number of demonstration farms established	0	1
	Dairy goats procured	- U	100
	Number of assorted beehives and harvesting kits acquired	0	10
	Number of Feeds and Fodder demonstration sites established	0	5
	Number of milk processing plants established	1	1
Health Services	Number of sub county hospital with	3	1
Health Services	functional theatres	3	1
	Number of hospital with equipped radiology Units	2	1
	Number modern maternity and new born		1
	units constructed and operationalized Number of dispensary Upgraded to Health	0	2
	Number of ongoing projects completed and	2	5
	operationalized		
	Number of new health facilities established	0	2
	Number of incinerators constructed	1	1
	Number of Health facilities renovated	2	5
	% works done (Blood Transfusion Phase II)	50	70
	% completion of VCRH Hospital plaza	80	100
	Number of Health workers employed	0	75
	Number of vulnerable HHs registered with NHIF	19,000	11200
	Proportion of Mothers attending 1st ANC		65
	Proportion of Mothers attending 4th ANC		75
	Proportion of skilled deliveries		78
	Number of Drug and substance abuse treatment Centre established	0	1
	Number of Mental Health Clinic established	0	1
	Number of Model NCD clinic & Training Centre established	1	1
	Percentage of Pregnant who received LLINs in ANC	100	100
	% Increase in Vitamin A coverage	†	80
	% of pregnant women attending ANC receiving iron /folic supplements		85

Sector/sub-sector	Key Performance indicators	Baseline	End of year target
	Number of Hospitals with integrated	0	1
	Rehabilitation services		
	Number of facilities with functional Infection, prevention and control committee		40
	Number of Laboratories upgraded and equipped		40
	Number of functional facilities with Ultra sound and X-ray services	2	1
	Number of functional MRI unit at County	0	1
	Referral Hospital Number of new mortuary units	1	2
	Number of modern ambulances acquired		1
	Number of health facilities reporting no stock	75	75
	outs in 7 days		
Education, Science and	No. of ECDE teachers Employed	826	100
<b>Vocational Training</b>	No. of ward coordinators employed	0	7
	No. of VTC Trainers employed	188	50
	No. of modern classrooms constructed and equipped and with WASH facilities		25
	No. of classrooms renovated /Completed		25
	No. of Pre-primary centers provided with		
	learning and play materials		
	No. of day care centers	0	2
	No. of VTCs infrastructure expanded		7
	No. of VTCs equipped	2	7
	No. of twin workshops with administration block	0	5
	No. of New VTCs	0	1
	No of Storeyed workshops constructed	0	1
	No of Stalled projects completed	6	1
	No. of Home Craft Centres established	0	1
	No. of beneficiaries on scholarship programme	618	200
	No. of beneficiaries on bursary programme		10,000
Transport and	length of new roads opened (KM)	0	25
Infrastructure	Length of roads Maintained (KM)	261	400
	Number of river crossing ( bridges /box culvert and culvert constructed	0	6
	No of footbridge constructed	0	25
	length of roads upgraded to bituminous	0	3.48
	standard (KM)  Mechanical unit operationalized	0	1
	Fleet Management System established	0	1
	Number of bus parks established	0	1
	% of works done on fire and rescue centre	0	100
	Number of High mast street lights installed	0	5
Physical Planning,	No. of Municipalities established	1	2
Lands, Housing and	Ha. Of land acquired	5	10
Urban Development	No. of LIMS implemented	0	1
<b>F</b>	No. of land clinics held	0	5

Sector/sub-sector	Key Performance indicators	Baseline	End of year target
	Size of public land and wetlands fenced (Ha.)	0	5
	No. of disaster-prone areas mapped	1	2
	No. of control points	1	2
	Valuation roll operationalized	0	1
	% completion of Spatial Plan	5	50
	No. of physical development plans	1	1
	No. of county government offices maintained	10	10
	No. of county government houses maintained	10	10
Vihiga Municipality	No of High mast lights	19	5
3 1 7	Length of Municipal roads in KMs	2.8	3
	No of drainage paths constructed	4	1
	No of recreation parks	1	1
	Developed	_	
Commerce, Tourism	Number of markets expanded		3
and Cooperative	No. of modern markets constructed		3
	No. of Market Sheds and stalls constructed		5
	No. of High mast flood lights / solar panels/		7
	street lights Installed		/
	No. of Enterprise Incubation Centers Established.	0	1
	No. of Business Information Center Established	0	1
	No. of Modern Eco- toilets constructed	0	2
	No. of Pit Latrines constructed/refurbished	U	10
		0	10
	No. of Legal Metrological Lab established  Acres of land procured for industrial	3	15
	development		
	Cooperative Enterprise Development fund Implemented	0	1
	Number of Bulking/Aggregation facilities established	3	3
	No. of processing units established (Milk and Banana)	0	2
	No. of Curio Market Constructed	0	1
	No. of Tourism Site Developed	0	2
Public Service and	% of works done on modern headquarters	0	50
Administration	No. of inspectorate and enforcement	0	1
	directorate operationalized		
	Number of sub county & ward offices	1	7
	constructed and equipped		_
	Number of village Administrative Units established	0	140
	County Headquarters refurbished	0	100
	No of County library constructed and equipped	0	1
		0	1
	I NO OF I V STATION ASTABLISHED		1 1
Vouth Gandar Sports	No of TV station established  No of Sports Talent and Performing Arts		
Youth, Gender, Sports	No. of Sports Talent and Performing Arts	0	1
Youth, Gender, Sports and Culture			

Sector/sub-sector	Key Performance indicators	Baseline	End of year target
	(Hamisi, Kidundu & Bunyore)		
	No of Playgrounds upgraded and leveled		5
	No of cultural centers constructed and		3
	equipped (Hamisi, Mungoma & Bunyore)		
	Protection of cultural sites(circumcision and other cultural sites)		10
	No of rescue centres established	0	1
		0 1	1 1
	Number of recreational parks established/botanical garden	1	1
	Number of social halls established	0	1
		0	2
	Area of land acquired (Acres) for public cemetery	U	2
	Number of youth service school Established	0	1
	Youth in Business start-up Fund (KES)	0	20M
	No. of GBV centers established	0	1
Environment, Water,	Number of water supply scheme operational		20
Energy, Climate Change & Natural Resources	Number of ongoing and stalled water projects completed		2
<del>0</del> 1	Number of boreholes drilled and equipped	0	3
	Number of bulk and smart meters installed	Ü	2000
	Number of Water storage facilities	0	3
	constructed/upgraded	0	10
	Number of water Kiosks constructed	0	10
	No. of ongoing sanitation projects completed	0	2
	No. of Market sanitary facilities and Eco toilets	0	2
	No. of garbage transfer station established	-	
	Acreage of forest land rehabilitated.	37.4Ha	25 Ha
	Length of gazetted forest fenced/protected	9	15km
	No. of community forests conserved.	9	4
	No. of institutions greened	0	40
	No. of key mining sites mapped	0	1 1
	No of artisanal mining centres established  No. of quarry, mining and sand harvesting	0	5
	sites rehabilitated rehabilitated.		
	No of wetlands surveyed, mapped and gazette	0	4
	No of climate change institutions strengthened	3	6
	No of climate change awareness programmes	5	10
	implemented  No of community climate change projects	10	12
	No of Climate Information Services and early	1	2
	warning system established		
	No of Climate change research and Innovation Centre established	1	1
Finance and Economic	Number of audit systems established	0	1
Planning	No of Budget Automation system developed	0	1
	County statistics unit established	0	1